

# CHARTER TOWNSHIP OF INDEPENDENCE

6483 Waldon Center Dr. Clarkston, Mi. 48346

To: Township Board and General Public

Date: December 30, 2011

From: Rick Yaeger (Budget Analyst)

RE: Fiscal 2012 Budget Narrative All Funds (Final)

This document along with the attached operating statements make up the final board approved 2012 budget. This narrative takes you from the documents online after the public hearing to their current state. Most of the funds are affected by last minute changes approved by the board on December 20<sup>th</sup>, 2011. All of the changes shown below are the result of the board approving the removal of the administrative fee from some departments and a 10% reduction of that cost in other departments. Starting with the general fund the 2012 budget is now as follows:

## **GENERAL FUND**

In summary, revenues are now projected to be up \$191,370 or 3.2% when compared to the 2011 budget, labor is projected up \$100,379 or 4.9%, operating expenses are projected up \$150,842 or 4.2%, transfers out are projected up \$11,593 or 5.7% and the overall contribution to their fund balance is projected down \$71,444 or 70.3%.

### **Revenues**

The decrease in revenues is the direct result of eliminating a portion of the Administrative Fee collected from most funds for work done by the township offices on behalf of these other funds. The admin fee was eliminated from Parks & Rec, Cable TV and the Library and Fire, Police, Safety Path, Sewer and Water were all reduced 10%. The overall effect of this change is a reduction to revenues totaling \$87,644.

### **Expenditures**

Transfers Out – The transfer to library was reduced by the amount of the admin fee (\$55,200) and the transfer to Cable TV was reduced by \$2,070 which is their admin fee. The combined reduction totals \$57,270.

## **PARKS & REC**

The General Fund update last had the contribution from general to P & R at \$1,331,352. That has now decreased to \$1,202,642 primarily due to one change that affects both revenues and expenditures. It is as follows:

### **Revenues**

The decrease in revenues is the direct result of eliminating the administrative fee. This caused overall revenues to decrease by \$128,710.

### **Expenditures**

The decrease in expenditures is also the direct result of eliminating the administrative fee. The overall decrease amounts to \$128,710 and is broken down by department as follows:

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- Recreation expenditures decreased \$69,800 from \$1,089,248 to \$1,019,448.
- Parks expenditures decreased \$37,050 from \$723,170 to \$686,120.
- Senior Center expenditures decreased \$21,860 from \$578,934 to \$557,074.

## **CABLE TV**

The General Fund update last had the contribution from general to Cable TV at \$136,138. That has now decreased to \$134,068 primarily due to one change that affects both revenues and expenditures. It is as follows:

### **Revenues**

The decrease in revenues is the direct result of eliminating the administrative fee. This caused overall revenues to decrease by \$2,070.

### **Expenditures**

The decrease in expenditures is also the direct result of eliminating the administrative fee. The overall decrease amounts to \$2,070.

## **FIRE FUND**

The last update had the fire fund showing a surplus of \$15,389 and that has now increased \$11,630 to \$27,019. One change caused this increase and it is as follows:

Transfer To General (Commonly known as the administrative fee) - The board decided to reduce the amount currently being transferred to general by 10%. The current transfer amount is \$116,300 which when reduced by 10% gives you a new transfer amount of \$104,670 or a reduction of \$11,630.

## **POLICE FUND**

The last update had the police fund showing a surplus of \$224,645 and that has now increased \$2,154 to \$226,799. One change caused this increase and it is as follows:

Transfer To General (Commonly known as the administrative fee) - The board decided to reduce the amount currently being transferred to general by 10%. The current transfer amount is \$21,540 which when reduced by 10% gives you a new transfer amount of \$19,386 or a reduction of \$2,154.

## **CORRIDOR IMPROVEMENT AUTHORITY (CIA)**

No change from when originally presented.

## **LIBRARY FUND**

The last update had the library fund showing a surplus of \$22,068 and that has not changed. The only changes made were as follows and have zero impact on the bottom line:

### **Revenues**

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The last update had revenues at \$1,183,800 and included a transfer in from the general fund totaling \$135,000. That transfer has been reduced by \$55,200 which is the same amount as the administrative fee the library has been paying. This reduction now has revenues at \$1,128,600.

## **Expenditures**

The last update had expenditures at \$1,161,732 and included a transfer out to the general fund for the administrative fee totaling \$55,200. That transfer has not been eliminated which brings the total expenditures down to \$1,106,532.

## **CDBG FUND**

This fund was not included in the package put onto the website after the public hearing. Basically this is an in and out fund. By that I mean for every dollar received we have a dollar that is spent. The 2012 budget will have revenues totaling \$63,449. Approved expenditures include the following:

- Emergency Rehab	\$30,000
- Public Service	\$2,500
- Municipal Projects Minor Home Repairs	\$23,932
- Senior Center	\$3,508
- Senior Transportation (Van)	\$3,509
Total	\$63,449

## **SAFETY PATH FUND**

The last update had the safety path fund showing a deficit of \$280,385 and that has now decreased \$2,590 to \$277,795. One change caused this decrease and it is as follows:

Transfer To General (Commonly known as the administrative fee) - The board decided to reduce the amount currently being transferred to general by 10%. The current transfer amount is \$25,900 which when reduced by 10% gives you a new transfer amount of \$23,310 or a reduction of \$2,590.

## **SEWER FUND**

The last update had the sewer fund showing a deficit of \$1,299,675 and that has now decreased \$7,000 to \$1,292,675. One change caused this decrease and it is as follows:

Transfer To General (Commonly known as the administrative fee) - The board decided to reduce the amount currently being transferred to general by 10%. The current transfer amount is \$70,000 which when reduced by 10% gives you a new transfer amount of \$63,000 or a reduction of \$7,000.

## **WATER FUND**

The last update had the water fund showing a deficit of \$376,202 and that has now decreased \$7,000 to \$369,202. One change caused this decrease and it is as follows:

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Transfer To General (Commonly known as the administrative fee) - The board decided to reduce the amount currently being transferred to general by 10%. The current transfer amount is \$70,000 which when reduced by 10% gives you a new transfer amount of \$63,000 or a reduction of \$7,000.

This concludes the final narrative for the 2012 budget. Attached to this document are updated operating statements for each fund and an updated summary of all funds similar to what was handed out at the public hearing.

If you still have questions regarding any of the numbers presented I would be happy to provide an answer. Please feel free to contact me at the township offices on extension 208. As I am a part time employee it could be difficult to catch me so please leave a message with a number to call you back at and I will return your call at my earliest convenience.

Thank You,

Rick Yaeger  
Budget Analyst  
Charter Township of Independence  
248-417-5077

# CHARTER TOWNSHIP OF INDEPENDENCE

GENERAL FUND - Status Update as of 12/29/11

Fiscal 2012 Budget

	Fiscal 2012	Fiscal 2011	F '12 Budget Variance To F '11 Budget Inc/(Dec)	
	Budget	Budget	\$	%
<b><u>REVENUES</u></b>				
Prop Tax Revenues	1,373,075	1,461,878	(88,803)	(6.07)
Less: CIA Capture	(8,891)	(16,878)	7,987	47.32
Less: MTT Refunds	(24,650)	0	(24,650)	(100.00)
Other Revenues	3,444,284	3,140,224	304,060	9.68
<b><u>Transfers In:</u></b>				
- Fire	104,670	116,300	(11,630)	(10.00)
- Police	19,386	21,540	(2,154)	(10.00)
- P & R	0	128,710	(128,710)	(100.00)
- Library	0	55,200	(55,200)	(100.00)
- Cable TV	0	2,070	(2,070)	(100.00)
- Safety Path	23,310	25,900	(2,590)	(10.00)
- Sewer	63,000	70,000	(7,000)	(10.00)
- Water	63,000	70,000	(7,000)	(10.00)
- Cemetery	47,000	21,500	25,500	118.60
Subtotal Before P & R	<u>5,104,184</u>	<u>5,096,444</u>	<u>7,740</u>	<u>0.15</u>
<b><u>P &amp; R</u></b>				
- Revenues	1,060,000	1,005,080	54,920	5.46
- Contribution From General Fund	1,202,642	1,279,086	(76,444)	(5.98)
Subtotal After P & R	<u>7,366,826</u>	<u>7,380,610</u>	<u>(13,784)</u>	<u>(0.19)</u>
<b><u>Less: Inter-Fund Revenue Transfers</u></b>				
- General Fund Contribution To P & R	(1,202,642)	(1,279,086)	76,444	5.98
- Administrative Fee From P & R	0	(128,710)	128,710	0.00
Total Revenues	<u>6,164,184</u>	<u>5,972,814</u>	<u>191,370</u>	<u>3.20</u>
<b><u>OPERATING COSTS</u></b>				
Township Board	250,228	275,213	(24,985)	(9.08)
Supervisor	240,399	177,730	62,669	35.26
Elections	121,065	54,420	66,645	122.46
Assessing	425,473	450,916	(25,443)	(5.64)
Legal	165,000	135,000	30,000	22.22
Clerk	555,351	496,211	59,140	11.92
Board of Review	6,625	8,000	(1,375)	(17.19)
Treasurer	357,070	373,340	(16,270)	(4.36)
Data Processing	97,949	110,556	(12,607)	(11.40)
Township Hall	490,130	509,400	(19,270)	(3.78)
Facilities Maintenance	89,854	118,665	(28,811)	(24.28)
Human Resources	139,576	167,247	(27,671)	(16.54)

# CHARTER TOWNSHIP OF INDEPENDENCE

GENERAL FUND - Status Update as of 12/29/11

Fiscal 2012 Budget

	Fiscal 2012 Budget	Fiscal 2011 Budget	F '12 Budget Variance To F '11 Budget Inc/(Dec)	
			\$	%
Cemetery	123,093	107,318	15,775	14.70
Building	428,188	368,605	59,583	16.16
Street Lighting (Includes Signal Maint)	152,500	125,000	27,500	22.00
Drainage	15,000	18,200	(3,200)	(17.58)
Fringe Benefits	0	0	0	0.00
<u>Operating Transfers Out:</u>				
- Parks & Rec	1,202,642	1,279,086	(76,444)	(5.98)
- Library	79,800	0	79,800	100.00
- Cable TV	141,381	100,000	41,381	41.38
- Fund Bal. Adj. - Eliminate Cable Fund Bal.	(7,313)	0	(7,313)	(100.00)
- Capital Projects	0	75,000	(75,000)	(100.00)
- Internal Service Fund	0	27,275	(27,275)	(100.00)
Subtotal Before P & R	<u>5,074,011</u>	<u>4,977,182</u>	<u>96,829</u>	<u>1.95</u>
<b><u>PARKS &amp; REC</u></b>				
Recreation	1,019,448	1,097,750	(78,302)	(7.13)
Parks	686,120	635,281	50,839	8.00
Senior Center	<u>557,074</u>	<u>568,780</u>	<u>(11,706)</u>	<u>(2.06)</u>
Subtotal After P & R	<u>7,336,653</u>	<u>7,278,993</u>	<u>57,660</u>	<u>0.79</u>
<u>Less: Inter-Fund Expenditure Transfers</u>				
- General Fund Contribution To P & R	(1,202,642)	(1,279,086)	76,444	(5.98)
- Administrative Fee From P & R	0	(128,710)	128,710	(100.00)
Total Expenditures	<u>6,134,011</u>	<u>5,871,197</u>	<u>262,814</u>	<u>4.48</u>
Net Surplus/(Deficit)	<u>30,173</u>	<u>101,617</u>	<u>(71,444)</u>	<u>(70.31)</u>
Beginning Fund Balance	2,767,883	2,666,266		
Ending Fund Balance	2,798,056	2,767,883		

# CHARTER TOWNSHIP OF INDEPENDENCE

ALL OTHER FUNDS - Status Update as of 12/29/11

Fiscal 2012 Budget

	Fiscal 2012 Budget	Fiscal 2011 Budget	F '12 Budget Variance To F '11 Budget Inc/(Dec)	
			\$	%
<b><u>FIRE FUND</u></b>				
<u>Revenues</u>				
- Property Taxes Net of CIA	4,240,976	4,519,000	(278,024)	(6.15)
- All Others	825,380	1,070,818	(245,438)	(22.92)
Total Revenues	<u>5,066,356</u>	<u>5,589,818</u>	<u>(523,462)</u>	<u>(9.36)</u>
<u>Expenditures</u>				
- Labor	4,047,967	4,018,941	29,026	0.72
- Operating	991,370	2,541,263	(1,549,893)	(60.99)
Total Operating	<u>5,039,337</u>	<u>6,560,204</u>	<u>(1,520,867)</u>	<u>(23.18)</u>
Net Surplus/(Deficit)	<u>27,019</u>	<u>(970,386)</u>	<u>997,405</u>	<u>102.78</u>
Beginning Fund Balance	1,793,455	2,763,841		
Ending Fund Balance	1,820,474	1,793,455		
<b><u>POLICE FUND</u></b>				
<u>Revenues</u>				
- Property Taxes Net of CIA	3,948,145	4,200,000	(251,855)	(6.00)
- All Others	553,000	603,000	(50,000)	(8.29)
Total Revenues	<u>4,501,145</u>	<u>4,803,000</u>	<u>(301,855)</u>	<u>(6.28)</u>
<u>Expenditures</u>				
- Labor	69,360	68,375	985	1.44
- Operating	4,204,986	4,003,136	201,850	5.04
Total Operating	<u>4,274,346</u>	<u>4,071,511</u>	<u>202,835</u>	<u>4.98</u>
Net Surplus/(Deficit)	<u>226,799</u>	<u>731,489</u>	<u>(504,690)</u>	<u>(68.99)</u>
Beginning Fund Balance	1,044,339	312,850		
Ending Fund Balance	1,271,138	1,044,339		
<b><u>LIBRARY FUND</u></b>				
<u>Revenues</u>				
- Property Taxes Net of CIA	924,800	985,596	(60,796)	(6.17)
- All Others	203,800	153,500	50,300	32.77
Total Revenues	<u>1,128,600</u>	<u>1,139,096</u>	<u>(10,496)</u>	<u>(0.92)</u>
<u>Expenditures</u>				
- Labor	754,132	758,805	(4,673)	(0.62)
- Operating	352,400	393,200	(40,800)	(10.38)
Total Operating	<u>1,106,532</u>	<u>1,152,005</u>	<u>(45,473)</u>	<u>(3.95)</u>
Net Surplus/(Deficit)	<u>22,068</u>	<u>(12,909)</u>	<u>34,977</u>	<u>270.95</u>
Beginning Fund Balance	200,586	213,495		
Ending Fund Balance	222,654	200,586		

# CHARTER TOWNSHIP OF INDEPENDENCE

ALL OTHER FUNDS - Status Update as of 12/29/11

Fiscal 2012 Budget

	Fiscal 2012 Budget	Fiscal 2011 Budget	F '12 Budget Variance To F '11 Budget Inc/(Dec)	
			\$	%
<b><u>SAFETY PATH FUND</u></b>				
<u>Revenues</u>				
- Property Taxes Net of CIA	270,750	288,000	(17,250)	(5.99)
- All Others	29,500	15,000	14,500	96.67
Total Revenues	<u>300,250</u>	<u>303,000</u>	<u>(2,750)</u>	<u>(0.91)</u>
<u>Expenditures</u>				
- Labor	120,195	174,485	(54,290)	(31.11)
- Operating	69,650	81,810	(12,160)	(14.86)
- Capital Projects	388,200	120,000	268,200	223.50
Total Operating	<u>578,045</u>	<u>376,295</u>	<u>201,750</u>	<u>53.61</u>
Net Surplus/(Deficit)	<u>(277,795)</u>	<u>(73,295)</u>	<u>(204,500)</u>	<u>279.01</u>
Beginning Fund Balance	1,055,263	1,128,558		
Ending Fund Balance	777,468	1,055,263		
<b><u>CABLE TV FUND</u></b>				
<u>Revenues</u>				
- PEG Fees	200,000	175,000	25,000	14.29
- All Others	138,568	100,000	38,568	38.57
Total Revenues	<u>338,568</u>	<u>275,000</u>	<u>63,568</u>	<u>23.12</u>
<u>Expenditures</u>				
- Labor	120,836	123,055	(2,219)	(1.80)
- Operating	25,045	20,270	4,775	23.56
- Capital Projects	50,000	0	50,000	0.00
Total Operating	<u>195,881</u>	<u>143,325</u>	<u>2,556</u>	<u>1.78</u>
Net Surplus/(Deficit)	<u>142,687</u>	<u>131,675</u>	<u>61,012</u>	<u>46.34</u>
<u>Beginning Fund Balance</u>				
- All Other	7,313	50,638		
- PEG Fees	404,849	229,849		
Total Beginning Fund Balance	<u>412,162</u>	<u>280,487</u>		
<u>Ending Fund Balance</u>				
- All Other	0	7,313		
- PEG Fees	554,849	404,849		
Total Ending Fund Balance	<u>554,849</u>	<u>412,162</u>		

**CHARTER TOWNSHIP OF INDEPENDENCE**  
**ENTERPRISE FUNDS - Status Update as of 12/29/11**  
**Fiscal 2012 Budget**

	Fiscal 2012 Budget	Fiscal 2011 Budget	F '12 Budget Variance To F '11 Budget Inc/(Dec)	
			\$	%
<b><u>SEWER FUND</u></b>				
<u>Revenues</u>				
- Usage	3,150,493	3,011,806	138,687	4.60
- All Others	440,384	338,977	101,407	29.92
Total Revenues	<u>3,590,877</u>	<u>3,350,783</u>	<u>240,094</u>	<u>7.17</u>
<u>Expenditures</u>				
- Labor	695,461	691,078	4,383	0.63
- Operating	4,188,091	3,889,936	298,155	7.66
Total Operating	<u>4,883,552</u>	<u>4,581,014</u>	<u>302,538</u>	<u>6.60</u>
Net Surplus/(Deficit)	<u>(1,292,675)</u>	<u>(1,230,231)</u>	<u>(62,444)</u>	<u>(5.08)</u>
Beginning Fund Balance	4,888,063	6,118,294		
Ending Fund Balance	4,888,063	4,888,063		
<b><u>WATER FUND</u></b>				
<u>Revenues</u>				
- Usage	2,618,367	2,308,442	309,925	13.43
- All Others	679,461	677,761	1,700	0.25
Total Revenues	<u>3,297,828</u>	<u>2,986,203</u>	<u>311,625</u>	<u>10.44</u>
<u>Expenditures</u>				
- Labor	690,111	685,084	5,027	0.73
- Operating	2,976,919	3,027,983	(51,064)	(1.69)
Total Operating	<u>3,667,030</u>	<u>3,713,067</u>	<u>(46,037)</u>	<u>(1.24)</u>
Net Surplus/(Deficit)	<u>(369,202)</u>	<u>(726,864)</u>	<u>357,662</u>	<u>49.21</u>
Beginning Fund Balance	9,268,490	9,995,354		
Ending Fund Balance	8,899,288	9,268,490		

**CHARTER TOWNSHIP OF INDEPENDENCE**  
**CORRIDOR IMPROVEMENT AUTHORITY**  
 FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b>ESTIMATED REVENUES</b>										
247-000-403.000	Property Taxes	175,544.00	243,331.00	225,000.00	146,944.33	100,870.00	(124,130.00)	(55.17)	100,870.00	100,870.00
247-000-664.000	Interest & Rents	0.00	0.00	0.00	5,446.77	0.00	0.00	0.00	0.00	0.00
247-000-664.002	Market Value Adjustment	(448.00)	0.00	0.00	1,299.53	0.00	0.00	0.00	0.00	0.00
247-000-664-100	Interest - Tax Collections	0.00	63.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
247-000-664-500	Interest Tax Collections	727.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL ESTIMATED REVENUES	175,823.00	243,394.00	225,000.00	153,690.63	100,870.00	(124,130.00)	(55.17)	100,870.00	100,870.00
<b>OPERATING COSTS</b>										
247-101-818.000	Professional Services	87,047.00	69,000.00	275,000.00	31,182.94	245,000.00	(30,000.00)	(10.91)	50,000.00	50,000.00
	Total Operating Costs	87,047.00	69,000.00	275,000.00	31,182.94	245,000.00	(30,000.00)	(10.91)	50,000.00	50,000.00
	TOTAL APPROPRIATIONS	87,047.00	69,000.00	275,000.00	31,182.94	245,000.00	(30,000.00)	(10.91)	50,000.00	50,000.00
	NET OF REVENUES/APPROPRIATIONS - FUND 271	88,776.00	174,394.00	(50,000.00)	122,507.69	(144,130.00)	(94,130.00)	188.26	50,870.00	50,870.00
	BEGINNING FUND BALANCE	55,262.00	144,038.00	318,432.00	318,432.00	268,432.00			124,302.00	175,172.00
	ENDING FUND BALANCE	144,038.00	318,432.00	268,432.00	440,939.69	124,302.00			175,172.00	226,042.00
	FUND BAL. AS % BDGT	81.92%	130.83%	119.30%	286.90%	123.23%			173.66%	224.09%

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b>ESTIMATED REVENUES (Before P &amp; R)</b>										
101-000-403.000	Property Tax	1,684,683.67	1,600,966.00	1,445,000.00	1,554,183.44	<b>1,339,534.00</b>	(105,466.00)	(7.30)	1,339,534.00	1,339,534.00
101-000-403.001	Property Maint Special	48,668.64	44,774.97	0.00	1,130.00	<b>48,500.00</b>	48,500.00	0.00	<b>49,000.00</b>	<b>49,000.00</b>
101-000-404.000	Special Tax - Street Lights	46,572.77	48,773.64	45,000.00	4,194.90	<b>65,000.00</b>	20,000.00	44.44	65,000.00	65,000.00
101-000-425.000	Trailer Park Fees	(28,946.50)	3,235.50	3,500.00	8,184.00	<b>3,500.00</b>	0.00	0.00	3,500.00	3,500.00
101-000-450.001	Row Annual Permit	19,082.16	19,509.15	17,890.00	17,891.96	<b>15,000.00</b>	(2,890.00)	(16.15)	15,000.00	15,000.00
101-000-460.000	Solid Waste Fee	770.00	640.00	700.00	660.00	<b>300.00</b>	(400.00)	(57.14)	300.00	300.00
101-000-475.000	Map Fees	500.43	489.69	500.00	468.27	<b>500.00</b>	0.00	0.00	500.00	500.00
101-000-476.000	Non Business License	3,104.00	6,416.00	2,000.00	6,130.00	<b>2,000.00</b>	0.00	0.00	2,000.00	2,000.00
101-000-477.000	Performance Deposits	96,158.87	22,816.10	25,000.00	52,936.03	<b>15,000.00</b>	(10,000.00)	(40.00)	15,000.00	15,000.00
101-000-478.000	Building Permits	40,588.00	61,586.00	52,000.00	58,466.00	<b>52,000.00</b>	0.00	0.00	52,000.00	52,000.00
101-000-479.000	Electric Permit	23,565.00	29,059.00	25,000.00	44,744.00	<b>25,000.00</b>	0.00	0.00	25,000.00	25,000.00
101-000-480.000	Heating Permits	37,704.00	42,406.00	32,000.00	55,004.00	<b>32,000.00</b>	0.00	0.00	32,000.00	32,000.00
101-000-481.000	Plumbing Permits	11,205.00	21,354.00	17,000.00	22,230.00	<b>17,000.00</b>	0.00	0.00	17,000.00	17,000.00
101-000-568.000	Grants	0.00	0.00	0.00	2,000.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-574.002	Sales Tax	2,025,166.00	2,096,806.00	2,075,000.00	1,673,697.00	<b>2,300,000.00</b>	225,000.00	10.84	2,300,000.00	2,300,000.00
101-000-574.004	Intangibles Tax	35,011.00	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-578.000	Liquor License App Fee	22,954.75	0.00	0.00	1,108.75	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-608.000	Bd Of Appeals Fees-Zoning	4,700.00	5,610.00	4,000.00	7,620.00	<b>4,000.00</b>	0.00	0.00	4,000.00	4,000.00
101-000-609.000	Re-Zoning	700.00	866.40	500.00	0.00	<b>500.00</b>	0.00	0.00	500.00	500.00
101-000-610.000	Site Plan Review	7,350.00	2,310.00	500.00	5,460.00	<b>2,000.00</b>	1,500.00	300.00	2,000.00	2,000.00
101-000-612.000	Wetland Review	450.00	360.00	0.00	360.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-613.000	Construction Code Plan Review	26,749.24	20,607.00	20,000.00	59,200.00	<b>35,000.00</b>	15,000.00	75.00	20,000.00	20,000.00
101-000-614.000	Building Department Administrative Fees	0.00	2,065.00	0.00	1,600.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-620.000	Re-Inspection Fees	18,895.00	20,463.00	10,000.00	18,359.00	<b>15,000.00</b>	5,000.00	50.00	15,000.00	15,000.00
101-000-623.000	Lot Split Fees	300.00	75.00	0.00	250.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-625.000	Building Application Fees	7,980.00	16,597.00	8,000.00	19,360.00	<b>10,000.00</b>	2,000.00	25.00	10,000.00	10,000.00
101-000-627.000	Duplicating & Photo Services	0.00	6.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-633.000	Cemetery - Foundations	7,352.00	9,001.00	10,000.00	11,565.00	<b>11,550.00</b>	1,550.00	15.50	10,000.00	10,000.00
101-000-634.000	Opening And Closing	32,500.00	26,800.00	39,900.00	38,425.00	<b>42,625.00</b>	2,725.00	6.83	39,900.00	39,900.00
101-000-638.000	Charges To Village Of Clarksto	0.00	250.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-639.000	Charges To Clarkston Schools	0.00	0.00	17,450.00	0.00	<b>0.00</b>	(17,450.00)	(100.00)	0.00	0.00
101-000-640.000	Recycling Fees	0.00	2,350.00	21,000.00	6,463.31	<b>0.00</b>	(21,000.00)	(100.00)	11,000.00	11,000.00
101-000-642.101	Solicitor Permits	875.00	1,025.00	500.00	400.00	<b>750.00</b>	250.00	50.00	750.00	750.00
101-000-642.209	Sales-Assessing	382.70	378.00	300.00	285.94	<b>300.00</b>	0.00	0.00	300.00	300.00
101-000-642.215	Sales-Clerk Voter List	17,801.97	1,291.33	1,000.00	427.78	<b>1,000.00</b>	0.00	0.00	1,000.00	1,000.00
101-000-642.253	Other - Treas	4,081.34	2,694.00	2,000.00	2,745.00	<b>2,000.00</b>	0.00	0.00	2,000.00	2,000.00
101-000-643.000	Lot Sales	9,166.00	13,870.00	22,974.00	27,761.00	<b>11,544.00</b>	(11,430.00)	(49.75)	11,544.00	11,544.00
101-000-644.000	Cemetery - Markers	0.00	520.94	500.00	0.00	<b>500.00</b>	0.00	0.00	500.00	500.00
101-000-645.000	Cemetery - Misc	260.76	100.00	150.00	1,020.00	<b>150.00</b>	0.00	0.00	150.00	150.00
101-000-646.000	Maps & Code Books	878.67	613.17	500.00	792.89	<b>500.00</b>	0.00	0.00	500.00	500.00
101-000-647.000	Sales-Spring Clean Up	7,284.00	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-651.253	Chg For Services Tax Collectio	48,189.28	74,371.50	77,800.00	80,647.93	<b>77,800.00</b>	0.00	0.00	77,800.00	77,800.00
101-000-657.000	Penalty & Fines	12,500.00	6,150.00	5,000.00	1,650.00	<b>5,000.00</b>	0.00	0.00	5,000.00	5,000.00
101-000-659.000	Parking Violations	1,020.00	775.00	500.00	340.00	<b>500.00</b>	0.00	0.00	500.00	500.00
101-000-661.000	District Court Fines - Building	0.00	796.15	0.00	1,025.00	<b>750.00</b>	750.00	0.00	750.00	750.00
101-000-664.000	Interest & Rents	112,827.60	69,738.54	40,000.00	108,554.95	<b>55,000.00</b>	15,000.00	37.50	50,000.00	50,000.00
101-000-664.002	Market Value Adjustment	(61,861.31)	38,191.72	0.00	(3,592.59)	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-664.500	Interest Tax Collection	14,275.70	9,352.33	10,000.00	10,667.84	<b>10,000.00</b>	0.00	0.00	10,000.00	10,000.00
101-000-664.700	Rent - Dte	16,500.00	19,800.00	20,600.00	19,800.00	<b>20,790.00</b>	190.00	0.92	20,790.00	20,790.00
101-000-673.000	Sale Of Fixed Assets	1,890.00	174.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-676.000	Reimbursement	0.00	250.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-676.448	Reimbursement Street Lights	7,527.01	17,496.48	0.00	21,214.98	<b>0.00</b>	0.00	0.00	0.00	0.00
101-000-676.716	Reimbursement-Medical Insuranc	5,409.56	22,186.45	0.00	11,961.48	<b>0.00</b>	0.00	0.00	0.00	0.00

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
101-000-676.910	Reimbursement-Insurance	0.00	32,982.00	0.00	13,792.60	0.00	0.00	0.00	0.00	
101-000-677.000	Cell Tower Lease	21,861.90	19,490.00	16,460.00	20,464.42	21,225.00	4,765.00	28.95	21,225.00	21,225.00
101-000-694.000	Other Revenue	10,907.20	103,013.19	10,000.00	128,189.07	45,000.00	35,000.00	350.00	45,000.00	45,000.00
101-000-694.002	Other Rev-Cable Tv	462,005.52	505,131.30	505,000.00	396,531.20	495,000.00	(10,000.00)	(1.98)	495,000.00	495,000.00
101-000-694.003	Other Revenue - West Nile	9,134.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-000-699.206	Transfer From Fire	116,300.04	116,300.04	116,300.00	116,300.04	104,670.00	(11,630.00)	(10.00)	116,300.00	116,300.00
101-000-699.207	Transfer From Police	21,540.00	21,540.00	21,540.00	21,540.00	19,386.00	(2,154.00)	(10.00)	21,540.00	21,540.00
101-000-699.208	Transfer From Parks And Rec	128,709.96	128,709.96	128,710.00	128,709.96	0.00	(128,710.00)	(100.00)	128,710.00	128,710.00
101-000-699.271	Transfer From Library	55,200.00	55,200.00	55,200.00	55,200.00	0.00	(55,200.00)	(100.00)	55,200.00	55,200.00
101-000-699.296	Transfer From Cable Tv	2,070.00	2,070.00	2,070.00	2,070.00	0.00	(2,070.00)	(100.00)	2,070.00	2,070.00
101-000-699.297	Transfer From Safety Path	25,899.96	25,899.96	25,900.00	25,899.96	23,310.00	(2,590.00)	(10.00)	25,900.00	25,900.00
101-000-699.590	Transfer From Sewer	69,999.96	69,999.96	70,000.00	69,999.96	63,000.00	(7,000.00)	(10.00)	70,000.00	70,000.00
101-000-699.591	Due From Water	69,999.96	69,999.96	70,000.00	69,999.96	63,000.00	(7,000.00)	(10.00)	70,000.00	70,000.00
101-000-699.711	Transfer From Cemetery	0.00	0.00	21,500.00	0.00	47,000.00	25,500.00	118.60	0.00	0.00
<b>ESTIMATED REVENUES (Before P &amp; R)</b>		<b>5,366,401.33</b>	<b>5,536,303.43</b>	<b>5,096,444.00</b>	<b>5,006,090.03</b>	<b>5,104,184.00</b>	<b>7,740.00</b>	<b>0.15</b>	<b>5,260,763.00</b>	<b>5,260,763.00</b>
<b>ESTIMATED P &amp; R REVENUES</b>										
- Recreation		597,000.15	634,769.28	609,980.00	622,196.28	605,500.00	(4,480.00)	(0.73)	609,500.00	609,500.00
- Parks		68,248.79	72,596.36	122,000.00	128,224.11	185,500.00	63,500.00	52.05	195,000.00	200,000.00
- Senior Center		233,587.30	240,833.44	264,600.00	282,284.36	269,000.00	4,400.00	1.66	270,000.00	271,000.00
- Other		1,453.80	6,532.00	8,500.00	10,677.04	0.00	(8,500.00)	(100.00)	0.00	0.00
- Contribution From General Fund		1,596,330.00	1,250,000.00	1,279,086.00	1,279,086.00	1,202,642.00	(76,444.00)	(5.98)	1,325,519.00	1,348,072.00
<b>ESTIMATED P &amp; R REVENUES</b>		<b>2,496,620.04</b>	<b>2,204,731.08</b>	<b>2,284,166.00</b>	<b>2,322,467.79</b>	<b>2,262,642.00</b>	<b>(21,524.00)</b>	<b>(0.94)</b>	<b>2,400,019.00</b>	<b>2,428,572.00</b>
<b>ESTIMATED REVENUES (After P &amp; R)</b>		<b>7,863,021.37</b>	<b>7,741,034.51</b>	<b>7,380,610.00</b>	<b>7,328,557.82</b>	<b>7,366,826.00</b>	<b>(13,784.00)</b>	<b>(0.19)</b>	<b>7,660,782.00</b>	<b>7,689,335.00</b>
<b>LESS: INTER-FUND REVENUE TRANSFERS</b>										
- General Fund Contribution To P & R		(1,596,330.00)	(1,250,000.00)	(1,279,086.00)	(1,279,086.00)	(1,202,642.00)	76,444.00	(5.98)	(1,325,519.00)	(1,348,072.00)
- Admin. Fee From P & R		(128,709.96)	(128,709.96)	(128,710.00)	(128,709.96)	0.00	128,710.00	(100.00)	(128,710.00)	(128,710.00)
<b>TOTAL ESTIMATED REVENUES</b>		<b>6,137,981.41</b>	<b>6,362,324.55</b>	<b>5,972,814.00</b>	<b>5,920,761.86</b>	<b>6,164,184.00</b>	<b>191,370.00</b>	<b>3.20</b>	<b>6,206,553.00</b>	<b>6,212,553.00</b>
<b>APPROPRIATIONS</b>										
<b>Dept 101 - Township Board</b>										
<b>LABOR COSTS</b>										
101-101-703.000	Wages - Elected Officials	27,599.78	20,533.54	22,025.00	24,352.78	22,000.00	(25.00)	(0.11)	22,000.00	22,000.00
101-101-706.000	Wages Full Time	0.00	705.79	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-101-707.000	Wages Part Time	0.00	4,065.00	10,565.00	3,046.16	0.00	(10,565.00)	(100.00)	0.00	0.00
101-101-708.000	Wages Ot	754.48	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-101-715.000	Payroll Taxes	2,058.67	1,755.59	2,495.00	2,096.04	1,683.00	(812.00)	(32.55)	1,683.00	1,683.00
101-101-721.000	Workers Comp	28.25	26.94	28.00	19.69	30.00	2.00	7.14	30.00	30.00
Total Labor Costs		<b>30,441.18</b>	<b>27,086.86</b>	<b>35,113.00</b>	<b>29,514.67</b>	<b>23,713.00</b>	<b>(11,400.00)</b>	<b>(32.47)</b>	<b>23,713.00</b>	<b>23,713.00</b>
<b>OPERATING COSTS</b>										
101-101-728.000	Office Supplies	273.07	0.00	400.00	0.00	200.00	(200.00)	(50.00)	200.00	200.00
101-101-740.000	Operating Supplies	25.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-101-818.000	Contractual Services	190,594.55	141,913.16	100,000.00	86,830.58	129,500.00	29,500.00	29.50	130,000.00	130,000.00
101-101-818.002	West Nile	9,137.16	3,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-101-818.003	P & C Serv Triparty Agreement	4,949.40	2,673.00	26,950.00	16,491.75	0.00	(26,950.00)	(100.00)	0.00	0.00
101-101-818.004	P&c Serv Road Chloride	48,764.21	47,509.11	50,000.00	27,787.30	55,000.00	5,000.00	10.00	62,000.00	63,000.00
101-101-818.007	Sashabaw Rd Project	7,825.23	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-101-818.826	Storm Water Maint	14,887.10	13,975.66	15,000.00	13,642.42	13,400.00	(1,600.00)	(10.67)	24,000.00	24,000.00
101-101-828.000	Membership & Dues	13,772.00	16,035.18	16,000.00	17,676.36	17,200.00	1,200.00	7.50	17,200.00	17,200.00

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
101-101-860.000	Mileage	0.00	0.00	150.00	30.60	250.00	100.00	66.67	250.00	250.00
101-101-880.000	Comm Promotion	5,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00	4,000.00	4,000.00
101-101-880.590	Comm Prom Road Side Cleanup	1,116.09	993.21	1,500.00	2,014.96	2,000.00	500.00	33.33	1,200.00	1,300.00
101-101-900.000	Printing & Publishing	1,319.76	838.94	1,734.00	362.60	1,300.00	(434.00)	(25.03)	1,000.00	1,000.00
101-101-910.000	Insurance & Bonds	0.00	0.00	266.00	265.00	1,765.00	1,499.00	563.53	1,765.00	1,800.00
101-101-928.000	Employee Recognition	950.82	2,502.17	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-101-932.000	Recycling	47,863.71	10,530.57	21,000.00	9,579.05	0.00	(21,000.00)	(100.00)	11,000.00	11,000.00
101-101-957.000	Misc	242.35	19.90	100.00	64.78	100.00	0.00	0.00	100.00	100.00
101-101-958.000	Conferences & Workshops	1,517.46	0.00	3,000.00	492.56	1,800.00	(1,200.00)	(40.00)	1,500.00	1,500.00
101-101-974.568	Land Improvements - Grants	0.00	0.00	0.00	4,026.02	0.00	0.00	0.00	0.00	0.00
Total Operating Costs		348,238.65	243,990.90	240,100.00	183,263.98	226,515.00	(13,585.00)	(5.66)	254,215.00	255,350.00
<b>Totals for dept 101-Township Board</b>		<b>378,679.83</b>	<b>271,077.76</b>	<b>275,213.00</b>	<b>212,778.65</b>	<b>250,228.00</b>	<b>(24,985.00)</b>	<b>(9.08)</b>	<b>277,928.00</b>	<b>279,063.00</b>
<b>Dept 171 - Supervisor</b>										
<b>LABOR COSTS</b>										
101-171-703.000	Wages- Elected	78,249.08	78,249.08	62,858.00	48,087.48	78,250.00	15,392.00	24.49	78,250.00	78,250.00
101-171-706.000	Wages Full Time	40,540.47	54,150.99	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-171-707.000	Wages Part Time	8,977.50	0.00	42,900.00	38,845.88	90,320.00	47,420.00	110.54	54,320.00	54,320.00
101-171-708.000	Wages Overtime	110.64	0.00	200.00	0.00	0.00	(200.00)	(100.00)	0.00	0.00
101-171-709.000	Other Allowances	7,199.98	7,200.00	7,200.00	7,200.00	0.00	(7,200.00)	(100.00)	0.00	0.00
101-171-715.000	Payroll Taxes	11,211.19	10,920.14	9,175.00	7,824.60	12,897.00	3,722.00	40.57	10,142.00	10,142.00
101-171-716.000	Health Insurance	26,602.82	25,853.22	20,340.00	19,396.91	17,990.00	(2,350.00)	(11.55)	20,123.00	22,512.00
101-171-717.000	Life Insurance	466.42	688.85	405.00	487.71	359.00	(46.00)	(11.36)	359.00	359.00
101-171-718.000	Retirement	12,938.88	12,219.14	6,287.00	4,576.08	7,825.00	1,538.00	24.46	7,825.00	7,825.00
101-171-719.000	Opeb	16,123.75	17,998.37	13,050.00	10,863.59	19,210.00	6,160.00	47.20	20,074.00	20,980.00
101-171-720.000	Longevity	2,500.00	2,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-171-721.000	Workers Comp	104.04	258.14	150.00	104.38	369.00	219.00	146.00	369.00	369.00
101-171-722.000	Disability - Short Term	2,006.52	1,629.01	840.00	462.89	1,063.00	223.00	26.55	1,063.00	1,063.00
101-171-723.000	Disability - Long Term	1,065.36	726.73	375.00	204.88	391.00	16.00	4.27	391.00	391.00
Total Labor Costs		208,096.65	212,393.67	163,780.00	138,054.40	228,674.00	64,894.00	39.62	192,916.00	196,211.00
<b>OPERATING COSTS</b>										
101-171-728.000	Office Supplies	812.76	80.12	800.00	175.44	500.00	(300.00)	(37.50)	500.00	500.00
101-171-731.000	Subscriptions & Books	221.00	30.00	100.00	30.00	50.00	(50.00)	(50.00)	100.00	100.00
101-171-740.000	Operating Supplies	503.72	0.00	500.00	28.56	100.00	(400.00)	(80.00)	250.00	250.00
101-171-741.000	Computer Supplies	367.23	0.00	250.00	0.00	250.00	0.00	0.00	250.00	250.00
101-171-818.000	Contractual Services	11,839.82	342.51	3,000.00	289.69	250.00	(2,750.00)	(91.67)	250.00	250.00
101-171-828.000	Membership & Dues	250.00	543.18	600.00	400.00	600.00	0.00	0.00	600.00	600.00
101-171-853.000	Telephone	2,835.07	1,089.37	1,079.00	433.64	1,000.00	(79.00)	(7.32)	1,500.00	1,500.00
101-171-860.000	Mileage	95.15	0.00	0.00	0.00	3,600.00	3,600.00	100.00	3,600.00	3,600.00
101-171-900.000	Printing & Publishing	1,100.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-171-910.000	Insurance & Bonds	4,970.40	1,371.47	2,121.00	2,120.77	2,125.00	4.00	0.19	2,125.00	2,125.00
101-171-933.000	Equipment Maint	268.32	0.00	1,000.00	0.00	250.00	(750.00)	(75.00)	500.00	500.00
101-171-957.000	Misc.	803.78	692.56	1,000.00	223.76	500.00	(500.00)	(50.00)	500.00	500.00
101-171-958.000	Conferences & Workshops	1,220.49	0.00	2,500.00	0.00	2,000.00	(500.00)	(20.00)	2,000.00	2,000.00
101-171-980.000	Equipment	(0.30)	0.00	1,000.00	252.76	500.00	(500.00)	(50.00)	500.00	500.00
Total Operating Costs		25,288.40	4,149.21	13,950.00	3,954.62	11,725.00	(2,225.00)	(15.95)	12,675.00	12,675.00
<b>Totals for dept 171-Supervisor</b>		<b>233,385.05</b>	<b>216,542.88</b>	<b>177,730.00</b>	<b>142,009.02</b>	<b>240,399.00</b>	<b>62,669.00</b>	<b>35.26</b>	<b>205,591.00</b>	<b>208,886.00</b>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 191-Elections</u></b>										
<b><u>LABOR COSTS</u></b>										
101-191-706.000	Wages Full Time	42,222.76	38,328.23	21,030.00	10,898.58	0.00	(21,030.00)	(100.00)	0.00	0.00
101-191-707.000	Wages Part Time	2,569.50	9,282.50	4,400.00	0.00	41,825.00	37,425.00	850.57	0.00	27,900.00
101-191-708.000	Wages Ot	441.33	7,251.70	0.00	509.88	18,000.00	18,000.00	100.00	0.00	12,000.00
101-191-710.000	Wages Temporary	0.00	3,140.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-191-715.000	Payroll Taxes	3,549.99	4,351.50	1,950.00	842.19	4,580.00	2,630.00	134.87	0.00	3,055.00
101-191-716.000	Health Insurance	13,456.76	18,936.87	7,580.00	2,602.87	0.00	(7,580.00)	(100.00)	0.00	0.00
101-191-717.000	Life Insurance	125.18	197.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-191-718.000	Retirement	4,203.20	4,205.76	2,105.00	970.56	0.00	(2,105.00)	(100.00)	0.00	0.00
101-191-719.000	Opeb	4,009.69	4,768.65	2,685.00	2,234.30	0.00	(2,685.00)	(100.00)	0.00	0.00
101-191-720.000	Longevity	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-191-721.000	Workers Comp	24.03	96.12	50.00	43.95	70.00	20.00	40.00	0.00	50.00
101-191-722.000	Disability-Short Term	647.92	565.08	280.00	0.00	0.00	(280.00)	(100.00)	0.00	0.00
Total Labor Costs		<u>73,250.36</u>	<u>91,123.69</u>	<u>40,080.00</u>	<u>18,102.33</u>	<b>64,475.00</b>	<u>24,395.00</u>	<u>60.87</u>	<u>0.00</u>	<u>43,005.00</u>
<b><u>OPERATING COSTS</u></b>										
101-191-728.000	Office Supplies	799.99	455.00	300.00	334.71	1,225.00	925.00	308.33	1,475.00	925.00
101-191-728.191	Election Supplies	3,816.77	13,762.86	5,035.00	4,681.53	1,300.00	(3,735.00)	(74.18)	1,000.00	1,200.00
101-191-730.000	Postage	1,414.64	1,259.38	2,290.00	731.72	3,400.00	1,110.00	48.47	600.00	2,250.00
101-191-818.000	Contractual Services	297.47	2,090.78	500.00	58.91	3,900.00	3,400.00	680.00	0.00	2,600.00
101-191-818.707	Election Worker Comp	9,200.00	28,347.00	0.00	0.00	36,000.00	36,000.00	100.00	0.00	24,000.00
101-191-828.000	Membership & Dues	40.00	25.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-191-860.000	Mileage	0.00	0.00	100.00	0.00	450.00	350.00	350.00	0.00	300.00
101-191-863.000	Maintenance	242.99	1,233.00	2,265.00	0.00	3,065.00	800.00	35.32	0.00	3,065.00
101-191-868.000	Leasing Charge	0.00	460.98	0.00	0.00	700.00	700.00	100.00	0.00	460.00
101-191-900.000	Printing & Publishing	0.00	393.60	1,980.00	1,763.42	6,050.00	4,070.00	205.56	0.00	3,525.00
101-191-910.000	Insurance & Bonds	2,232.30	1,428.38	1,450.00	0.00	0.00	(1,450.00)	(100.00)	0.00	0.00
101-191-957.000	Miscellaneous	0.00	171.00	0.00	450.00	500.00	500.00	0.00	0.00	500.00
101-191-958.000	Conferences & Workshops	0.00	0.00	120.00	0.00	0.00	(120.00)	(100.00)	0.00	0.00
101-191-980.000	Equipment	0.00	0.00	300.00	275.31	0.00	(300.00)	(100.00)	0.00	0.00
Total Operating Costs		<u>18,044.16</u>	<u>49,626.98</u>	<u>14,340.00</u>	<u>8,295.60</u>	<b>56,590.00</b>	<u>42,250.00</u>	<u>294.63</u>	<u>3,075.00</u>	<u>38,825.00</u>
<b>Totals for dept 191-Elections</b>		<u>91,294.52</u>	<u>140,750.67</u>	<u>54,420.00</u>	<u>26,397.93</u>	<b>121,065.00</b>	<u>66,645.00</u>	<u>122.46</u>	<u>3,075.00</u>	<u>81,830.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b>Dept 209-Assessing</b>										
<b>LABOR COSTS</b>										
101-209-706.000	Wages Full Time	323,322.57	290,962.00	226,860.00	218,934.02	<b>231,855.00</b>	4,995.00	2.20	231,155.00	231,155.00
101-209-707.000	Wages Part Time	15,153.75	243.00	2,800.00	1,611.56	<b>0.00</b>	(2,800.00)	(100.00)	0.00	0.00
101-209-708.000	Wages Overtime	934.50	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-209-709.000	Other Allowances	1,500.20	1,500.20	1,270.00	1,096.30	<b>1,500.00</b>	230.00	18.11	1,500.00	1,500.00
101-209-715.000	Payroll Taxes	25,698.37	22,117.50	17,670.00	16,438.33	<b>17,855.00</b>	185.00	1.05	17,800.00	17,800.00
101-209-716.000	Health Insurance	79,309.02	76,531.40	62,445.00	47,620.49	<b>56,556.00</b>	(5,889.00)	(9.43)	62,901.00	70,008.00
101-209-717.000	Life Insurance	1,036.24	1,343.28	1,200.00	1,008.60	<b>1,048.00</b>	(152.00)	(12.67)	1,048.00	1,048.00
101-209-718.000	Retirement	29,884.43	27,055.65	20,616.00	16,812.68	<b>19,766.00</b>	(850.00)	(4.12)	20,979.00	20,979.00
101-209-719.000	Opeb	34,188.95	37,290.08	34,100.00	23,374.54	<b>31,625.00</b>	(2,475.00)	(7.26)	32,953.00	34,341.00
101-209-721.000	Workers Comp	2,303.19	2,295.62	1,765.00	1,272.22	<b>2,466.00</b>	701.00	39.72	2,466.00	2,466.00
101-209-722.000	Disability-Short Term	4,972.30	3,827.29	3,005.00	2,708.64	<b>3,564.00</b>	559.00	18.60	3,564.00	3,564.00
101-209-723.000	Disability-Long Term	1,140.12	764.36	735.00	599.92	<b>711.00</b>	(24.00)	(3.27)	711.00	711.00
Total Labor Costs		<u>519,443.64</u>	<u>463,930.38</u>	<u>372,466.00</u>	<u>331,477.30</u>	<b><u>366,946.00</u></b>	<u>(5,520.00)</u>	<u>(1.48)</u>	<u>375,077.00</u>	<u>383,572.00</u>
<b>OPERATING COSTS</b>										
101-209-728.000	Office Supplies	2,040.13	1,439.19	3,100.00	1,621.86	<b>2,800.00</b>	(300.00)	(9.68)	2,800.00	2,800.00
101-209-729.000	Printing-Office Supply	1,562.48	1,996.71	2,300.00	1,259.25	<b>1,850.00</b>	(450.00)	(19.57)	1,850.00	1,850.00
101-209-730.000	Postage	5,195.27	5,213.50	7,000.00	4,591.79	<b>5,500.00</b>	(1,500.00)	(21.43)	5,500.00	5,500.00
101-209-731.000	Subscriptions & Books	697.20	335.00	200.00	307.68	<b>850.00</b>	650.00	325.00	850.00	850.00
101-209-740.000	Operating Supplies	461.71	41.98	700.00	284.52	<b>0.00</b>	(700.00)	(100.00)	0.00	0.00
101-209-741.000	Computer Supplies	426.77	629.59	1,000.00	221.95	<b>650.00</b>	(350.00)	(35.00)	650.00	650.00
101-209-767.000	Gas & Oil	1,060.98	1,010.90	1,000.00	855.24	<b>1,250.00</b>	250.00	25.00	1,250.00	1,250.00
101-209-803.000	Cont Serv Computers	6,482.50	6,618.70	8,500.00	5,602.50	<b>6,280.00</b>	(2,220.00)	(26.12)	6,280.00	6,280.00
101-209-818.000	Contractual Services	9,449.55	616.17	12,000.00	5,091.13	<b>12,000.00</b>	0.00	0.00	12,000.00	12,000.00
101-209-826.000	Legal Fees	12,655.36	8,475.74	15,000.00	8,637.40	<b>12,000.00</b>	(3,000.00)	(20.00)	12,000.00	12,000.00
101-209-828.000	Membership & Dues	1,190.00	1,010.00	1,200.00	610.00	<b>1,200.00</b>	0.00	0.00	1,200.00	1,200.00
101-209-829.000	Filing Fees Mtt	182.48	0.00	200.00	0.00	<b>0.00</b>	(200.00)	(100.00)	0.00	0.00
101-209-853.000	Telephone	1,113.15	1,257.38	1,200.00	1,192.07	<b>1,250.00</b>	50.00	4.17	1,250.00	1,250.00
101-209-863.000	Auto & Truck Maint	1,003.34	787.85	2,500.00	577.96	<b>2,400.00</b>	(100.00)	(4.00)	2,400.00	2,400.00
101-209-868.000	Leasing Charges	235.29	0.00	600.00	0.00	<b>0.00</b>	(600.00)	(100.00)	0.00	0.00
101-209-900.000	Printing & Publishing	229.35	378.50	450.00	16.80	<b>300.00</b>	(150.00)	(33.33)	300.00	300.00
101-209-910.000	Insurance & Bonds	13,120.99	10,937.91	11,000.00	5,026.45	<b>5,027.00</b>	(5,973.00)	(54.30)	5,027.00	5,027.00
101-209-933.000	Equipment Maint	222.00	0.00	300.00	115.50	<b>500.00</b>	200.00	66.67	500.00	500.00
101-209-957.000	Miscellaneous	101.00	28.50	500.00	245.00	<b>250.00</b>	(250.00)	(50.00)	250.00	250.00
101-209-958.000	Conferences & Workshops	2,859.97	(1,581.97)	1,500.00	1,679.87	<b>4,420.00</b>	2,920.00	194.67	4,420.00	4,420.00
101-209-958.001	Conf&wkshp Ocaao	205.00	173.00	500.00	57.00	<b>0.00</b>	(500.00)	(100.00)	0.00	0.00
101-209-958.005	Conferences Tution Reimb	725.00	2,075.97	1,500.00	150.00	<b>0.00</b>	(1,500.00)	(100.00)	0.00	0.00
101-209-958.007	Conferences & Workshop Educati	2,971.65	1,721.48	2,700.00	400.00	<b>0.00</b>	(2,700.00)	(100.00)	0.00	0.00
101-209-958.010	Conf & Workshop Misc	495.90	501.35	500.00	364.35	<b>0.00</b>	(500.00)	(100.00)	0.00	0.00
101-209-961.000	Contingency	0.00	78.04	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-209-980.000	Equipment	0.00	0.00	3,000.00	3,091.06	<b>0.00</b>	(3,000.00)	(100.00)	0.00	0.00
Total Operating Costs		<u>64,687.07</u>	<u>43,745.49</u>	<u>78,450.00</u>	<u>41,999.38</u>	<b><u>58,527.00</u></b>	<u>(19,923.00)</u>	<u>(25.40)</u>	<u>58,527.00</u>	<u>58,527.00</u>
<b>Totals for dept 209-Assessing</b>		<u>584,130.71</u>	<u>507,675.87</u>	<u>450,916.00</u>	<u>373,476.68</u>	<b><u>425,473.00</u></b>	<u>(25,443.00)</u>	<u>(5.64)</u>	<u>433,604.00</u>	<u>442,099.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 210-Legal</u></b>										
<b><u>OPERATING COSTS</u></b>										
101-210-818.000	Contractual Services	58,645.66	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-210-826.000	Legal Fees	151,747.11	119,159.70	135,000.00	129,540.31	165,000.00	30,000.00	22.22	150,000.00	150,000.00
101-210-826.774	Legal - Labor Issues	4,084.02	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-210-826.821	Morgan Lake	0.00	25.00	0.00	2,964.00	0.00	0.00	0.00	0.00	0.00
101-210-826.882	Sashabaw Sad	362.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-210-964.703	Refunds & Rebates Mtt	13,498.00	14,096.00	0.00	0.00	0.00	0.00	100.00	0.00	0.00
	Total Operating Costs	<u>228,337.29</u>	<u>133,280.70</u>	<u>135,000.00</u>	<u>132,504.31</u>	<u>165,000.00</u>	<u>30,000.00</u>	<u>22.22</u>	<u>150,000.00</u>	<u>150,000.00</u>
<b>Totals for dept 210-Legal</b>		<u>228,337.29</u>	<u>133,280.70</u>	<u>135,000.00</u>	<u>132,504.31</u>	<u>165,000.00</u>	<u>30,000.00</u>	<u>22.22</u>	<u>150,000.00</u>	<u>150,000.00</u>
<b><u>Dept 215-Clerk</u></b>										
<b><u>LABOR COSTS</u></b>										
101-215-703.000	Wages- Elected	69,861.48	69,861.48	63,145.00	63,144.04	69,865.00	6,720.00	10.64	69,865.00	69,865.00
101-215-706.000	Wages Full Time	202,677.15	174,028.59	193,510.00	205,322.88	214,850.00	21,340.00	11.03	214,850.00	214,850.00
101-215-707.000	Wages Part Time	14,605.50	12,057.00	7,581.00	7,580.63	0.00	(7,581.00)	(100.00)	0.00	0.00
101-215-708.000	Wages Overtime	4,381.01	3,086.68	4,000.00	3,410.72	0.00	(4,000.00)	(100.00)	0.00	0.00
101-215-709.000	Other Allowances	4,650.00	650.00	650.00	650.00	650.00	0.00	0.00	650.00	650.00
101-215-710.000	Wages Temporary	0.00	1,137.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-215-715.000	Payroll Taxes	22,811.83	20,216.46	20,850.00	21,324.81	22,100.00	1,250.00	6.00	22,100.00	22,100.00
101-215-716.000	Health Insurance	49,286.15	40,615.04	65,380.00	54,013.53	54,351.00	(11,029.00)	(16.87)	60,405.00	67,184.00
101-215-717.000	Life Insurance	973.33	1,231.65	1,210.00	1,392.96	1,320.00	110.00	9.09	1,320.00	1,320.00
101-215-718.000	Retirement	24,657.42	22,956.37	26,060.00	24,258.50	28,475.00	2,415.00	9.27	28,475.00	28,475.00
101-215-719.000	Opeb	29,725.04	34,679.21	42,600.00	37,585.19	64,795.00	22,195.00	52.10	67,708.00	70,755.00
101-215-720.000	Longevity	3,000.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00	0.00	3,500.00	3,500.00
101-215-721.000	Workers Comp	262.69	719.99	715.00	513.46	1,015.00	300.00	41.96	1,015.00	1,015.00
101-215-722.000	Disability-Short Term	4,256.18	3,083.01	3,310.00	3,417.90	4,300.00	990.00	29.91	4,300.00	4,300.00
101-215-723.000	Disability-Long Term	2,064.36	1,384.01	1,350.00	1,257.02	1,325.00	(25.00)	(1.85)	1,325.00	1,325.00
	Total Labor Costs	<u>433,212.14</u>	<u>389,206.99</u>	<u>433,861.00</u>	<u>427,371.64</u>	<u>466,546.00</u>	<u>32,685.00</u>	<u>7.53</u>	<u>475,513.00</u>	<u>485,339.00</u>
<b><u>OPERATING COSTS</u></b>										
101-215-728.000	Office Supplies	2,259.08	1,674.08	2,000.00	2,176.10	2,700.00	700.00	35.00	2,000.00	2,000.00
101-215-731.000	Subscriptions & Books	205.40	251.00	500.00	68.86	250.00	(250.00)	(50.00)	250.00	250.00
101-215-741.000	Computer Supplies	34.30	0.00	200.00	237.96	200.00	0.00	0.00	200.00	200.00
101-215-803.000	Computer Services	12,814.70	10,559.30	13,600.00	11,329.36	50,000.00	36,400.00	267.65	50,000.00	50,000.00
101-215-818.000	Contractual Services	9,527.88	32,831.38	25,500.00	18,813.98	18,000.00	(7,500.00)	(29.41)	18,000.00	18,000.00
101-215-828.000	Membership & Dues	1,390.00	1,445.00	1,600.00	1,050.00	1,400.00	(200.00)	(12.50)	1,400.00	1,400.00
101-215-853.000	Telephone	1,639.12	531.43	450.00	600.92	0.00	(450.00)	(100.00)	0.00	0.00
101-215-860.000	Mileage	114.15	16.80	500.00	264.54	500.00	0.00	0.00	500.00	500.00
101-215-861.000	Travel Expenses	30.00	0.00	0.00	0.00	450.00	450.00	100.00	450.00	450.00
101-215-900.000	Printing & Publishing	7,622.78	3,191.08	5,000.00	3,958.06	6,000.00	1,000.00	20.00	6,000.00	6,000.00
101-215-910.000	Insurance & Bonds	11,236.62	6,856.51	7,000.00	5,356.93	5,305.00	(1,695.00)	(24.21)	5,305.00	5,305.00
101-215-933.000	Equipment Maint	180.00	75.00	75.00	75.00	0.00	(75.00)	(100.00)	0.00	0.00
101-215-957.000	Misc	40.50	57.00	425.00	257.00	500.00	75.00	17.65	500.00	500.00
101-215-958.000	Conferences & Workshops	1,401.14	304.00	3,500.00	1,721.28	3,500.00	0.00	0.00	3,500.00	3,500.00
101-215-980.000	Equipment	0.00	1,526.81	2,000.00	1,177.85	0.00	(2,000.00)	(100.00)	0.00	0.00
	Total Operating Costs	<u>48,495.67</u>	<u>59,319.39</u>	<u>62,350.00</u>	<u>47,087.84</u>	<u>88,805.00</u>	<u>26,455.00</u>	<u>42.43</u>	<u>88,105.00</u>	<u>88,105.00</u>
<b>Totals for dept 215-Clerk</b>		<u>481,707.81</u>	<u>448,526.38</u>	<u>496,211.00</u>	<u>474,459.48</u>	<u>555,351.00</u>	<u>59,140.00</u>	<u>11.92</u>	<u>563,618.00</u>	<u>573,444.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 247-Board Of Review</u></b>										
<b><u>OPERATING COSTS</u></b>										
101-247-707.000	Board Of Review	5,040.00	5,400.00	7,000.00	3,660.00	6,000.00	(1,000.00)	(14.29)	6,000.00	6,000.00
101-247-740.000	Operating Supplies	0.00	31.35	400.00	190.70	100.00	(300.00)	(75.00)	100.00	100.00
101-247-900.000	Printing & Publishing	0.00	0.00	0.00	0.00	300.00	300.00	100.00	300.00	300.00
101-247-957.000	Miscellaneous	1,173.94	392.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-247-958.000	Conferences & Workshops	0.00	0.00	600.00	0.00	225.00	(375.00)	(62.50)	225.00	225.00
	Total Operating Costs	<u>6,213.94</u>	<u>5,823.61</u>	<u>8,000.00</u>	<u>3,850.70</u>	<u>6,625.00</u>	<u>(1,375.00)</u>	<u>(17.19)</u>	<u>6,625.00</u>	<u>6,625.00</u>
<b>Totals for dept 247-Board Of Review</b>		<u>6,213.94</u>	<u>5,823.61</u>	<u>8,000.00</u>	<u>3,850.70</u>	<u>6,625.00</u>	<u>(1,375.00)</u>	<u>(17.19)</u>	<u>6,625.00</u>	<u>6,625.00</u>
<b><u>Dept 253-Treasurer</u></b>										
<b><u>LABOR COSTS</u></b>										
101-253-703.000	Wages- Elected	69,861.48	69,861.48	69,875.00	69,861.48	69,862.00	(13.00)	(0.02)	69,862.00	69,862.00
101-253-706.000	Wages Full Time	97,638.15	102,290.93	105,345.00	104,488.72	92,717.00	(12,628.00)	(11.99)	91,717.00	91,717.00
101-253-707.000	Wages Part Time	11,647.71	854.44	1,650.00	2,623.55	800.00	(850.00)	(51.52)	0.00	0.00
101-253-708.000	Ot	249.54	0.00	500.00	64.00	500.00	0.00	0.00	500.00	500.00
101-253-709.000	Other Allowances	4,800.00	4,800.00	4,800.00	4,800.00	0.00	(4,800.00)	(100.00)	0.00	0.00
101-253-715.000	Payroll Taxes	14,295.12	13,620.97	13,940.00	13,527.43	12,545.00	(1,395.00)	(10.01)	12,400.00	12,400.00
101-253-716.000	Health Insurance	38,937.42	52,364.14	58,830.00	55,811.09	53,651.00	(5,179.00)	(8.80)	59,797.00	66,681.00
101-253-717.000	Life Insurance	575.35	814.22	825.00	813.85	749.00	(76.00)	(9.21)	749.00	749.00
101-253-718.000	Retirement	16,294.49	16,745.88	14,000.00	12,729.43	14,540.00	540.00	3.86	14,740.00	14,740.00
101-253-719.000	Opeb	19,809.35	23,216.79	26,500.00	14,413.01	25,144.00	(1,356.00)	(5.12)	26,214.00	27,329.00
101-253-720.000	Longevity	3,700.00	2,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-253-721.000	Workers Comp	218.65	396.57	395.00	284.97	518.00	123.00	31.14	518.00	518.00
101-253-722.000	Disability-Short Term	2,623.36	2,518.59	2,220.00	2,056.91	2,521.00	301.00	13.56	2,521.00	2,521.00
101-253-723.000	Disability-Long Term	1,101.84	769.92	720.00	661.95	661.00	(59.00)	(8.19)	661.00	661.00
	Total Labor Costs	<u>281,752.46</u>	<u>290,753.93</u>	<u>299,600.00</u>	<u>282,136.39</u>	<u>274,208.00</u>	<u>(25,392.00)</u>	<u>(8.48)</u>	<u>279,679.00</u>	<u>287,678.00</u>
<b><u>OPERATING COSTS</u></b>										
101-253-728.000	Office Supplies	1,469.09	2,244.61	1,900.00	996.28	1,900.00	0.00	0.00	1,900.00	1,900.00
101-253-729.000	Printing Office Supply	5,112.84	3,910.03	4,410.00	3,065.00	4,410.00	0.00	0.00	4,410.00	4,410.00
101-253-730.000	Postage	14,377.31	9,439.46	10,382.00	4,827.32	10,382.00	0.00	0.00	10,382.00	10,382.00
101-253-731.000	Subscriptions & Books	388.50	30.00	390.00	30.00	100.00	(290.00)	(74.36)	100.00	100.00
101-253-741.000	Computer Supplies	95.38	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-253-814.000	Contractual Services Computers	3,507.50	3,982.50	4,926.00	4,042.50	4,250.00	(676.00)	(13.72)	4,250.00	4,250.00
101-253-818.000	Contractual Services	39,557.53	36,992.33	39,000.00	29,562.36	41,600.00	2,600.00	6.67	41,600.00	41,600.00
101-253-828.000	Membership & Dues	497.00	557.00	560.00	482.00	635.00	75.00	13.39	635.00	635.00
101-253-853.000	Telephone	696.42	1,175.23	1,200.00	505.46	1,200.00	0.00	0.00	1,200.00	1,200.00
101-253-860.000	Mileage	165.39	126.47	375.00	121.00	5,200.00	4,825.00	1,286.67	5,200.00	5,200.00
101-253-900.000	Printing & Publishing	930.29	0.00	1,350.00	0.00	800.00	(550.00)	(40.74)	800.00	800.00
101-253-910.000	Insurance & Bonds	7,180.04	3,303.07	3,400.00	3,181.16	3,185.00	(215.00)	(6.32)	3,185.00	3,185.00
101-253-933.000	Equipment Maint	345.00	295.00	725.00	0.00	700.00	(25.00)	(3.45)	700.00	700.00
101-253-957.000	Misc.	193.98	85.50	100.00	20.00	100.00	0.00	0.00	100.00	100.00
101-253-958.000	Conferences & Workshops	2,637.84	2,097.13	3,022.00	1,873.29	3,400.00	378.00	12.51	3,400.00	3,400.00
101-253-980.000	Equipment	0.00	2,142.44	2,000.00	0.00	5,000.00	3,000.00	150.00	5,000.00	5,000.00
	Total Operating Costs	<u>77,154.11</u>	<u>66,380.77</u>	<u>73,740.00</u>	<u>48,706.37</u>	<u>82,862.00</u>	<u>9,122.00</u>	<u>12.37</u>	<u>82,862.00</u>	<u>82,862.00</u>
<b>Totals for dept 253-Treasurer</b>		<u>358,906.57</u>	<u>357,134.70</u>	<u>373,340.00</u>	<u>330,842.76</u>	<u>357,070.00</u>	<u>(16,270.00)</u>	<u>(4.36)</u>	<u>362,541.00</u>	<u>370,540.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 258-Data Processing</u></b>										
<b><u>LABOR COSTS</u></b>										
101-258-706.000	Wages Full Time	42,165.88	42,825.63	42,050.00	43,543.63	<b>42,050.00</b>	0.00	0.00	42,050.00	42,050.00
101-258-708.000	Wages Overtime	919.82	788.39	1,000.00	571.10	<b>1,000.00</b>	0.00	0.00	1,000.00	1,000.00
101-258-709.000	Other Allowances	2,500.00	1,500.00	1,500.00	1,500.00	<b>0.00</b>	(1,500.00)	(100.00)	0.00	0.00
101-258-715.000	Payroll Taxes	3,421.05	3,413.91	3,450.00	3,449.44	<b>3,294.00</b>	(156.00)	(4.52)	3,294.00	3,294.00
101-258-716.000	Health Insurance	6,115.13	7,095.40	7,035.00	6,557.25	<b>5,957.00</b>	(1,078.00)	(15.32)	6,668.00	7,464.00
101-258-717.000	Life Insurance	136.56	197.28	205.00	202.80	<b>203.00</b>	(2.00)	(0.98)	203.00	203.00
101-258-718.000	Retirement	5,104.84	4,404.84	4,205.00	3,881.39	<b>4,205.00</b>	0.00	0.00	4,205.00	4,205.00
101-258-719.000	Opeb	5,239.86	6,113.13	7,005.00	5,837.70	<b>10,300.00</b>	3,295.00	47.04	10,787.00	11,273.00
101-258-721.000	Workers Comp	17.25	321.88	325.00	231.26	<b>446.00</b>	121.00	37.23	446.00	446.00
101-258-722.000	Disability Short Term	652.08	286.39	560.00	556.92	<b>669.00</b>	109.00	19.46	669.00	669.00
101-258-723.000	Disability Long Term	374.28	219.67	240.00	219.67	<b>240.00</b>	0.00	0.00	240.00	240.00
Total Labor Costs		<u>66,646.75</u>	<u>67,166.52</u>	<u>67,575.00</u>	<u>66,551.16</u>	<b>68,364.00</b>	<u>789.00</u>	<u>1.17</u>	<u>69,562.00</u>	<u>70,844.00</u>
<b><u>OPERATING COSTS</u></b>										
101-258-728.000	Office Supplies	248.64	33.47	500.00	57.39	<b>300.00</b>	(200.00)	(40.00)	300.00	300.00
101-258-730.000	Shipping	43.80	0.00	0.00	43.46	<b>0.00</b>	0.00	0.00	0.00	0.00
101-258-731.000	Subscriptions & Books	75.00	0.00	81.00	0.00	<b>0.00</b>	(81.00)	(100.00)	0.00	0.00
101-258-740.000	Operating Supplies	584.43	698.19	900.00	658.28	<b>900.00</b>	0.00	0.00	900.00	900.00
101-258-741.000	Computer Supplies	3,131.56	277.79	700.00	520.77	<b>700.00</b>	0.00	0.00	700.00	700.00
101-258-818.000	Contractual Services	4,344.12	4,916.15	2,600.00	1,696.39	<b>4,000.00</b>	1,400.00	53.85	4,000.00	4,000.00
101-258-818.002	Internet Service	691.13	1,579.53	2,400.00	1,527.27	<b>1,700.00</b>	(700.00)	(29.17)	1,700.00	1,700.00
101-258-818.003	Lan/wan Support	4,437.85	4,846.75	7,000.00	3,182.75	<b>4,750.00</b>	(2,250.00)	(32.14)	4,750.00	4,750.00
101-258-818.004	Prof & Cont Misc	0.00	0.00	1,000.00	0.00	<b>1,000.00</b>	0.00	0.00	1,000.00	1,000.00
101-258-818.005	Website Support	5,168.75	4,668.75	5,000.00	3,009.99	<b>5,100.00</b>	100.00	2.00	5,100.00	5,100.00
101-258-818.006	Website Development	0.00	0.00	3,000.00	0.00	<b>0.00</b>	(3,000.00)	(100.00)	0.00	0.00
101-258-828.000	Membership & Dues	0.00	75.00	100.00	75.00	<b>85.00</b>	(15.00)	(15.00)	85.00	85.00
101-258-853.000	Telephones	303.67	404.49	600.00	367.19	<b>450.00</b>	(150.00)	(25.00)	450.00	450.00
101-258-860.000	Mileage	0.00	0.00	0.00	0.00	<b>1,200.00</b>	1,200.00	100.00	1,200.00	1,200.00
101-258-910.000	Insurance & Bonds	1,816.47	1,426.45	1,450.00	1,060.39	<b>1,450.00</b>	0.00	0.00	1,450.00	1,450.00
101-258-933.000	Equipment Maint	162.50	0.00	1,000.00	40.00	<b>500.00</b>	(500.00)	(50.00)	500.00	500.00
101-258-958.000	Conferences & Workshops	613.34	454.98	850.00	0.00	<b>650.00</b>	(200.00)	(23.53)	650.00	650.00
101-258-958.002	Educational Programs	1,499.00	1,499.00	1,800.00	0.00	<b>1,800.00</b>	0.00	0.00	1,800.00	1,800.00
101-258-980.000	Equipment	0.00	7,948.70	8,000.00	0.00	<b>3,000.00</b>	(5,000.00)	(62.50)	5,000.00	5,000.00
101-258-980.001	Small Equipment	0.00	0.00	1,000.00	143.64	<b>500.00</b>	(500.00)	(50.00)	500.00	500.00
101-258-980.002	Software Upgrades	0.00	3,545.16	5,000.00	1,898.15	<b>1,500.00</b>	(3,500.00)	(70.00)	3,000.00	3,000.00
Total Operating Costs		<u>23,120.26</u>	<u>32,374.41</u>	<u>42,981.00</u>	<u>14,280.67</u>	<b>29,585.00</b>	<u>(13,396.00)</u>	<u>(31.17)</u>	<u>33,085.00</u>	<u>33,085.00</u>
<b>Totals for dept 258-Data Processing</b>		<u>89,767.01</u>	<u>99,540.93</u>	<u>110,556.00</u>	<u>80,831.83</u>	<b>97,949.00</b>	<u>(12,607.00)</u>	<u>(11.40)</u>	<u>102,647.00</u>	<u>103,929.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 265-Township Hall</u></b>										
<b><u>LABOR COSTS</u></b>										
101-265-706.000	Wages Full Time	38,632.85	42,143.49	38,525.00	35,484.32	<b>38,525.00</b>	0.00	0.00	38,525.00	38,525.00
101-265-707.000	Wages Part Time	0.00	0.00	0.00	171.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-265-715.000	Payroll Taxes	2,971.80	3,176.67	2,950.00	2,914.33	<b>2,950.00</b>	0.00	0.00	2,950.00	2,950.00
101-265-716.000	Health Insurance	13,419.60	17,686.46	18,660.00	14,891.38	<b>14,347.00</b>	(4,313.00)	(23.11)	15,851.00	17,535.00
101-265-717.000	Insurance	126.00	182.10	190.00	187.20	<b>190.00</b>	0.00	0.00	190.00	190.00
101-265-718.000	Retirement	3,198.43	3,852.16	3,855.00	3,192.85	<b>3,855.00</b>	0.00	0.00	3,855.00	3,855.00
101-265-719.000	Opeb	3,673.19	4,367.12	4,915.00	4,092.90	<b>5,708.00</b>	793.00	16.13	5,965.00	6,233.00
101-265-721.000	Workers Comp	928.72	356.92	870.00	626.43	<b>1,230.00</b>	360.00	41.38	1,230.00	1,230.00
101-265-722.000	Disability-Short Term	593.48	517.50	510.00	510.24	<b>615.00</b>	105.00	20.59	615.00	615.00
Total Labor Costs		<u>63,544.07</u>	<u>72,282.42</u>	<u>70,475.00</u>	<u>62,070.65</u>	<b><u>67,420.00</u></b>	<u>(3,055.00)</u>	<u>(4.33)</u>	<u>69,181.00</u>	<u>71,133.00</u>
<b><u>OPERATING COSTS</u></b>										
101-265-728.000	Office Supplies	6,614.92	697.64	1,000.00	596.98	<b>1,000.00</b>	0.00	0.00	1,000.00	1,000.00
101-265-730.000	Postage	16,269.68	9,725.97	13,000.00	13,005.00	<b>13,000.00</b>	0.00	0.00	13,000.00	13,000.00
101-265-740.000	Operating Supplies	5,833.98	9,297.52	6,000.00	2,958.35	<b>6,000.00</b>	0.00	0.00	6,000.00	6,000.00
101-265-741.000	Computer Supplies	1,161.71	65.30	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-265-742.000	Supplies Cleaning & Maint	1,389.41	3,349.81	3,300.00	2,661.04	<b>3,500.00</b>	200.00	6.06	3,500.00	3,500.00
101-265-744.000	Clothing	100.00	100.00	200.00	220.00	<b>200.00</b>	0.00	0.00	200.00	200.00
101-265-814.000	Contractual Services Computers	620.19	0.00	500.00	0.00	<b>0.00</b>	(500.00)	(100.00)	0.00	0.00
101-265-818.000	Contractual Services	2,614.10	5,920.05	4,640.00	3,538.12	<b>4,500.00</b>	(140.00)	(3.02)	4,500.00	4,500.00
101-265-853.000	Telephone	39,226.14	12,437.79	37,000.00	6,378.29	<b>15,500.00</b>	(21,500.00)	(58.11)	15,500.00	15,500.00
101-265-863.000	Auto & Truck Maint	7.50	98.58	460.00	552.41	<b>500.00</b>	40.00	8.70	500.00	500.00
101-265-868.000	Leasing Charges	182,865.35	315,924.16	320,000.00	314,526.85	<b>316,650.00</b>	(3,350.00)	(1.05)	316,650.00	316,650.00
101-265-910.000	Insurance & Bonds	1,622.08	1,306.94	4,307.00	4,306.63	<b>4,310.00</b>	3.00	0.07	4,310.00	4,310.00
101-265-921.000	Electric	25,911.68	22,768.15	21,000.00	20,833.29	<b>22,000.00</b>	1,000.00	4.76	22,000.00	22,000.00
101-265-922.000	Water	1,096.51	1,579.80	1,500.00	1,889.04	<b>2,600.00</b>	1,100.00	73.33	1,500.00	1,500.00
101-265-923.000	Utilities Gas	11,073.81	5,852.21	6,000.00	4,491.37	<b>6,125.00</b>	125.00	2.08	6,125.00	6,125.00
101-265-924.000	Sewer	2,454.51	1,853.04	3,000.00	926.52	<b>1,900.00</b>	(1,100.00)	(36.67)	1,900.00	1,900.00
101-265-931.000	Building & Grounds Maint	15,979.75	16,300.84	13,018.00	15,594.00	<b>20,775.00</b>	7,757.00	59.59	16,000.00	16,000.00
101-265-933.000	Equip Maint	2,479.00	1,719.59	3,200.00	2,715.40	<b>3,000.00</b>	(200.00)	(6.25)	3,000.00	3,000.00
101-265-943.000	Equipment Rental	0.00	799.45	800.00	2,312.02	<b>1,150.00</b>	350.00	43.75	1,150.00	1,150.00
101-265-957.000	Misc	210.45	575.04	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-265-960.000	Finance Charges	3.10	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-265-980.000	Equipment	4,200.00	2,638.04	0.00	526.45	<b>0.00</b>	0.00	0.00	0.00	0.00
Total Operating Costs		<u>321,733.87</u>	<u>413,009.92</u>	<u>438,925.00</u>	<u>398,031.76</u>	<b><u>422,710.00</u></b>	<u>(16,215.00)</u>	<u>(3.69)</u>	<u>416,835.00</u>	<u>416,835.00</u>
<b>Totals for dept 265-Township Hall</b>		<u>385,277.94</u>	<u>485,292.34</u>	<u>509,400.00</u>	<u>460,102.41</u>	<b><u>490,130.00</u></b>	<u>(19,270.00)</u>	<u>(3.78)</u>	<u>486,016.00</u>	<u>487,968.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 266-Facilities Maintenance</u></b>										
<b><u>LABOR COSTS</u></b>										
101-266-706.000	Wages Full Time	30,869.79	25,363.16	66,625.00	48,867.09	<b>48,600.00</b>	(18,025.00)	(27.05)	47,600.00	47,600.00
101-266-708.000	Wages Overtime	2,210.84	114.40	2,000.00	326.04	<b>500.00</b>	(1,500.00)	(75.00)	500.00	500.00
101-266-715.000	Payroll Taxes	2,683.63	1,679.23	5,250.00	3,577.64	<b>3,760.00</b>	(1,490.00)	(28.38)	3,680.00	3,680.00
101-266-716.000	Health Insurance	20,846.99	21,791.46	23,115.00	20,338.07	<b>17,671.00</b>	(5,444.00)	(23.55)	19,551.00	21,657.00
101-266-717.000	Life Insurance	147.00	157.85	285.00	218.40	<b>220.00</b>	(65.00)	(22.81)	220.00	220.00
101-266-718.000	Retirement	3,246.07	2,882.88	6,700.00	4,392.96	<b>4,760.00</b>	(1,940.00)	(28.96)	4,760.00	4,760.00
101-266-719.000	Opeb	4,537.40	5,395.76	6,070.00	5,056.50	<b>7,051.00</b>	981.00	16.16	7,369.00	7,700.00
101-266-721.000	Workers Comp	334.22	527.43	1,545.00	1,115.87	<b>1,535.00</b>	(10.00)	(0.65)	1,535.00	1,535.00
101-266-722.000	St Disability	733.16	481.74	855.00	630.36	<b>757.00</b>	(98.00)	(11.46)	757.00	757.00
	Total Labor Costs	<u>65,609.10</u>	<u>58,393.91</u>	<u>112,445.00</u>	<u>84,522.93</u>	<b><u>84,854.00</u></b>	<u>(27,591.00)</u>	<u>(24.54)</u>	<u>85,972.00</u>	<u>88,409.00</u>
<b><u>OPERATING COSTS</u></b>										
101-266-740.000	Operating Supplies	1,375.06	52.40	500.00	37.63	<b>250.00</b>	(250.00)	(50.00)	250.00	250.00
101-266-741.000	Computer Supplies	0.00	0.00	200.00	0.00	<b>100.00</b>	(100.00)	(50.00)	100.00	100.00
101-266-744.000	Clothing	100.00	123.16	300.00	220.00	<b>150.00</b>	(150.00)	(50.00)	150.00	150.00
101-266-767.000	Gas & Oil	1,160.37	1,459.08	2,000.00	2,385.70	<b>2,000.00</b>	0.00	0.00	2,000.00	2,000.00
101-266-818.000	Contractual Services	72.47	68.90	100.00	58.25	<b>0.00</b>	(100.00)	(100.00)	0.00	0.00
101-266-853.000	Telephone	894.63	643.23	720.00	466.37	<b>650.00</b>	(70.00)	(9.72)	650.00	650.00
101-266-863.000	Repairs & Maint	1,005.36	0.00	1,016.00	66.93	<b>250.00</b>	(766.00)	(75.39)	250.00	250.00
101-266-910.000	Insurance & Bonds	2,198.13	1,044.32	1,384.00	1,383.09	<b>1,400.00</b>	16.00	1.16	1,400.00	1,400.00
101-266-931.000	Building & Ground Maint	132.90	68.31	0.00	0.00	<b>200.00</b>	200.00	100.00	200.00	200.00
101-266-958.000	Conferences And Workshops	0.00	100.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-266-980.000	Equipment	0.42	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
	Total Operating Costs	<u>6,939.34</u>	<u>3,559.40</u>	<u>6,220.00</u>	<u>4,617.97</u>	<b><u>5,000.00</u></b>	<u>(1,220.00)</u>	<u>(19.61)</u>	<u>5,000.00</u>	<u>5,000.00</u>
<b>Totals for dept 266-Facilities Maintenance</b>		<u>72,548.44</u>	<u>61,953.31</u>	<u>118,665.00</u>	<u>89,140.90</u>	<b><u>89,854.00</u></b>	<u>(28,811.00)</u>	<u>(24.28)</u>	<u>90,972.00</u>	<u>93,409.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 270-Human Resources</u></b>										
<b><u>LABOR COSTS</u></b>										
101-270-706.000	Full Time Wages	0.00	37,198.40	64,150.00	62,422.95	<b>64,150.00</b>	0.00	0.00	64,150.00	64,150.00
101-270-709.000	Other Allowances	0.00	807.80	1,500.00	1,500.20	<b>1,500.00</b>	0.00	0.00	1,500.00	1,500.00
101-270-714.000	Unemployment	0.00	0.00	48,000.00	48,008.63	<b>17,000.00</b>	(31,000.00)	(64.58)	40,000.00	40,000.00
101-270-715.000	Paryroll Taxes	0.00	2,676.40	5,025.00	4,985.55	<b>5,023.00</b>	(2.00)	(0.04)	5,023.00	5,023.00
101-270-716.000	Health Insurance	0.00	3,719.08	6,990.00	6,258.63	<b>5,957.00</b>	(1,033.00)	(14.78)	6,668.00	7,464.00
101-270-717.000	Life Insurance	0.00	123.50	647.00	296.40	<b>300.00</b>	(347.00)	(53.63)	300.00	300.00
101-270-718.000	Retirement	0.00	863.56	3,500.00	3,318.52	<b>4,500.00</b>	1,000.00	28.57	4,500.00	4,500.00
101-270-719.000	Opeb	0.00	0.00	1,925.00	0.00	<b>1,925.00</b>	0.00	0.00	1,925.00	1,925.00
101-270-721.000	Worker's Comp	0.00	0.00	190.00	134.07	<b>270.00</b>	80.00	42.11	270.00	270.00
101-270-722.000	Disability - Short Term	0.00	354.05	850.00	849.72	<b>1,020.00</b>	170.00	20.00	1,020.00	1,020.00
101-270-723.000	Disability - Long Term	0.00	152.35	370.00	365.64	<b>366.00</b>	(4.00)	(1.08)	366.00	366.00
Total Labor Costs		<u>0.00</u>	<u>45,895.14</u>	<u>133,147.00</u>	<u>128,140.31</u>	<b><u>102,011.00</u></b>	<u>(31,136.00)</u>	<u>(23.38)</u>	<u>125,722.00</u>	<u>126,518.00</u>
<b><u>OPERATING COSTS</u></b>										
101-270-728.000	Office Supplies	0.00	107.01	225.00	277.14	<b>300.00</b>	75.00	33.33	300.00	300.00
101-270-731.000	Subscriptions & Books	0.00	0.00	0.00	0.00	<b>1,500.00</b>	1,500.00	0.00	1,500.00	1,500.00
101-270-741.000	Computer Supplies	0.00	0.00	50.00	0.00	<b>300.00</b>	250.00	500.00	300.00	300.00
101-270-818.000	Contractual Services	0.00	38,755.33	500.00	364.60	<b>1,500.00</b>	1,000.00	200.00	1,500.00	1,500.00
101-270-826.000	Legal	0.00	21,895.03	23,939.00	10,995.30	<b>25,000.00</b>	1,061.00	4.43	25,000.00	25,000.00
101-270-860.000	Mileage	0.00	0.00	100.00	48.75	<b>100.00</b>	0.00	0.00	100.00	100.00
101-270-861.000	Travel Expenses	0.00	0.00	125.00	0.00	<b>200.00</b>	75.00	60.00	200.00	200.00
101-270-900.000	Printing & Publishing	0.00	1,374.02	4,500.00	6,141.49	<b>3,500.00</b>	(1,000.00)	(22.22)	3,500.00	3,500.00
101-270-910.000	Insurance & Bonds	0.00	0.00	1,061.00	1,060.39	<b>1,065.00</b>	4.00	0.38	1,065.00	1,065.00
101-270-928.000	Employee Recognition	0.00	0.00	2,000.00	0.00	<b>2,500.00</b>	500.00	25.00	2,500.00	2,500.00
101-270-957.000	Misc.	0.00	128.65	100.00	69.00	<b>100.00</b>	0.00	0.00	100.00	100.00
101-270-958.000	Conferences & Workshops	0.00	30.00	1,500.00	25.00	<b>1,500.00</b>	0.00	0.00	1,500.00	1,500.00
Total Operating Costs		<u>0.00</u>	<u>62,290.04</u>	<u>34,100.00</u>	<u>18,981.67</u>	<b><u>37,565.00</u></b>	<u>3,465.00</u>	<u>10.16</u>	<u>37,565.00</u>	<u>37,565.00</u>
<b>Totals for dept 270-Human Resources</b>		<u>0.00</u>	<u>108,185.18</u>	<u>167,247.00</u>	<u>147,121.98</u>	<b><u>139,576.00</u></b>	<u>(27,671.00)</u>	<u>(16.54)</u>	<u>163,287.00</u>	<u>164,083.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 276-Cemetery</u></b>										
<b><u>LABOR COSTS</u></b>										
101-276-706.000	Wages Full Time	27,836.83	9,582.32	10,000.00	20,702.21	<b>20,000.00</b>	10,000.00	100.00	20,000.00	20,000.00
101-276-708.000	Wages Overtime	1,502.68	83.34	3,500.00	460.88	<b>3,500.00</b>	0.00	0.00	3,500.00	3,500.00
101-276-710.000	Wages Seasonal	17,494.21	18,119.25	32,000.00	24,398.75	<b>20,000.00</b>	(12,000.00)	(37.50)	20,000.00	20,000.00
101-276-714.000	Unemployment	0.00	2,475.00	3,713.15	3,079.94	<b>3,000.00</b>	(713.15)	(19.21)	3,825.00	3,825.00
101-276-715.000	Payroll Taxes	3,522.22	2,121.04	3,480.75	3,424.22	<b>3,328.00</b>	(152.75)	(4.39)	3,328.00	3,328.00
101-276-721.000	Workers Comp	1,060.83	945.52	970.00	698.10	<b>1,005.00</b>	35.00	3.61	1,005.00	1,005.00
	Total Labor Costs	<b>51,416.77</b>	<b>33,326.47</b>	<b>53,663.90</b>	<b>52,764.10</b>	<b>50,833.00</b>	<b>(2,830.90)</b>	<b>(5.28)</b>	<b>51,658.00</b>	<b>51,658.00</b>
<b><u>OPERATING COSTS</u></b>										
101-276-728.000	Office Supplies	404.17	6.89	200.00	287.07	<b>0.00</b>	(200.00)	(100.00)	0.00	0.00
101-276-740.000	Operating Supplies	1,916.56	952.15	2,220.00	244.89	<b>1,500.00</b>	(720.00)	(32.43)	1,500.00	1,500.00
101-276-740.144	Oper Supplies- Markers	0.00	7.71	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-276-740.633	Operating Supplies- Found	403.33	232.45	410.00	262.90	<b>350.00</b>	(60.00)	(14.63)	350.00	350.00
101-276-740.644	Oper Supplies Markers	136.00	226.23	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-276-744.000	Clothing	298.00	0.00	230.00	0.00	<b>200.00</b>	(30.00)	(13.04)	200.00	200.00
101-276-767.000	Gas & Oil	3,138.07	2,511.79	4,000.00	2,514.94	<b>3,500.00</b>	(500.00)	(12.50)	3,500.00	3,500.00
101-276-818.000	Contractual Services	456.96	204.77	250.00	355.16	<b>0.00</b>	(250.00)	(100.00)	0.00	0.00
101-276-828.000	Membership & Dues	70.00	35.00	35.00	0.00	<b>35.00</b>	0.00	0.00	35.00	35.00
101-276-853.000	Telephone	133.43	0.00	159.00	0.00	<b>0.00</b>	(159.00)	(100.00)	0.00	0.00
101-276-863.000	Auto & Truck Maint	449.94	0.00	1,726.00	680.58	<b>500.00</b>	(1,226.00)	(71.03)	500.00	500.00
101-276-910.000	Insurance & Bonds	1,474.95	941.71	1,424.00	1,423.09	<b>1,425.00</b>	1.00	0.07	1,425.00	1,425.00
101-276-921.000	Electric	1,022.09	1,315.09	1,500.00	1,532.91	<b>1,500.00</b>	0.00	0.00	1,500.00	1,500.00
101-276-931.000	Building & Grounds Maint	8,498.61	7,254.62	16,700.00	10,120.00	<b>12,400.00</b>	(4,300.00)	(25.75)	12,400.00	12,400.00
101-276-933.000	Equipment Maint	2,201.02	2,779.77	2,500.00	1,442.14	<b>3,000.00</b>	500.00	20.00	3,000.00	3,000.00
101-276-957.000	Miscellaneous	115.39	143.98	100.00	94.74	<b>150.00</b>	50.00	50.00	150.00	150.00
101-276-965.000	Repurchase	625.00	700.00	700.00	1,650.00	<b>700.00</b>	0.00	0.00	700.00	700.00
101-276-980.000	Equipment	0.00	0.00	21,500.00	16,996.34	<b>47,000.00</b>	25,500.00	118.60	0.00	0.00
	Total Operating Costs	<b>21,343.52</b>	<b>17,312.16</b>	<b>53,654.00</b>	<b>37,604.76</b>	<b>72,260.00</b>	<b>18,606.00</b>	<b>34.68</b>	<b>25,260.00</b>	<b>25,260.00</b>
<b>Totals for dept 276-Cemetery</b>		<b>72,760.29</b>	<b>50,638.63</b>	<b>107,317.90</b>	<b>90,368.86</b>	<b>123,093.00</b>	<b>15,775.10</b>	<b>14.70</b>	<b>76,918.00</b>	<b>76,918.00</b>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 380-Building</u></b>										
<b><u>LABOR COSTS</u></b>										
101-380-706.000	Wages Full Time	295,228.15	180,776.96	109,270.00	150,050.12	<b>166,790.00</b>	57,520.00	52.64	165,790.00	165,790.00
101-380-707.000	Wages Part Time	16,811.00	5,948.75	14,000.00	22,896.92	<b>20,000.00</b>	6,000.00	42.86	20,000.00	20,000.00
101-380-708.000	Wages Overtime	1,338.09	91.00	600.00	765.23	<b>600.00</b>	0.00	0.00	600.00	600.00
101-380-709.000	Other Allowances	8,500.20	7,500.20	7,500.00	7,384.80	<b>1,500.00</b>	(6,000.00)	(80.00)	1,500.00	1,500.00
101-380-710.000	Wages Temporary	4,490.00	2,470.00	5,200.00	2,985.00	<b>5,200.00</b>	0.00	0.00	5,200.00	5,200.00
101-380-710.010	Building Inspections Fund	123,933.26	36,200.00	45,000.00	51,000.00	<b>45,000.00</b>	0.00	0.00	45,000.00	45,000.00
101-380-714.000	Unemployment	0.00	872.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
101-380-715.000	Payroll Taxes	25,802.86	15,209.10	10,535.00	13,832.43	<b>14,615.00</b>	4,080.00	38.73	14,535.00	14,535.00
101-380-716.000	Health Insurance	71,685.28	35,294.28	37,535.00	31,910.98	<b>38,361.00</b>	826.00	2.20	42,374.00	46,869.00
101-380-717.000	Life Insurance	1,176.24	952.45	600.00	821.40	<b>781.00</b>	181.00	30.17	781.00	781.00
101-380-718.000	Retirement	30,010.17	18,789.49	11,590.00	14,063.63	<b>16,579.00</b>	4,989.00	43.05	16,579.00	16,579.00
101-380-719.000	Opeb	36,066.90	24,102.66	18,000.00	17,453.30	<b>31,975.00</b>	13,975.00	77.64	33,415.00	34,918.00
101-380-720.000	Longevity	5,100.00	2,100.00	2,100.00	2,100.00	<b>2,100.00</b>	0.00	0.00	2,100.00	2,100.00
101-380-721.000	Workers Comp	3,222.19	1,696.43	1,190.00	856.35	<b>3,310.00</b>	2,120.00	178.15	3,310.00	3,310.00
101-380-722.000	Disability-Short Term	5,633.60	2,586.11	1,630.00	2,073.12	<b>2,489.00</b>	859.00	52.70	2,489.00	2,489.00
101-380-723.000	Disability-Long Term	1,043.28	468.32	400.00	390.84	<b>391.00</b>	(9.00)	(2.25)	391.00	391.00
Total Labor Costs		<u>630,041.22</u>	<u>335,057.75</u>	<u>265,150.00</u>	<u>318,584.12</u>	<b><u>349,691.00</u></b>	<u>84,541.00</u>	<u>31.88</u>	<u>354,064.00</u>	<u>360,062.00</u>
<b><u>OPERATING COSTS</u></b>										
101-380-728.000	Office Supplies	1,521.34	1,060.09	1,300.00	1,168.92	<b>1,000.00</b>	(300.00)	(23.08)	1,000.00	1,000.00
101-380-731.000	Subscriptions & Books	279.00	294.00	1,250.00	1,073.25	<b>500.00</b>	(750.00)	(60.00)	500.00	500.00
101-380-740.000	Operating Supplies	476.14	21.00	500.00	0.00	<b>500.00</b>	0.00	0.00	500.00	500.00
101-380-741.000	Computer Supplies	447.77	588.01	495.00	0.00	<b>500.00</b>	5.00	1.01	500.00	500.00
101-380-767.000	Gas & Oil	2,163.14	1,867.87	2,500.00	1,469.59	<b>2,500.00</b>	0.00	0.00	2,500.00	2,500.00
101-380-814.000	Contractual Services Computer	1,485.00	1,485.00	1,505.00	1,505.00	<b>1,600.00</b>	95.00	6.31	1,600.00	1,600.00
101-380-818.000	Contractual Services	35,812.06	20,615.50	44,855.00	43,707.37	<b>41,000.00</b>	(3,855.00)	(8.59)	30,000.00	30,000.00
101-380-818.050	Performance Deposits	96,158.87	22,816.10	25,000.00	52,936.03	<b>15,000.00</b>	(10,000.00)	(40.00)	15,000.00	15,000.00
101-380-826.000	Legal Fees	2,323.75	729.00	1,500.00	264.00	<b>1,500.00</b>	0.00	0.00	1,500.00	1,500.00
101-380-828.000	Membership & Dues	1,770.00	762.64	1,500.00	951.64	<b>1,250.00</b>	(250.00)	(16.67)	1,250.00	1,250.00
101-380-853.000	Telephone	3,188.76	1,143.85	1,600.00	377.73	<b>500.00</b>	(1,100.00)	(68.75)	500.00	500.00
101-380-860.000	Mileage	0.00	0.00	200.00	0.00	<b>200.00</b>	0.00	0.00	200.00	200.00
101-380-863.000	Auto & Truck Maint	215.26	1,053.14	1,000.00	64.23	<b>500.00</b>	(500.00)	(50.00)	500.00	500.00
101-380-868.000	Leasing Charges	3,818.69	3,977.61	4,000.00	4,258.24	<b>4,000.00</b>	0.00	0.00	4,000.00	4,000.00
101-380-900.000	Printing & Publishing	2,027.00	444.00	2,500.00	786.16	<b>1,500.00</b>	(1,000.00)	(40.00)	1,500.00	1,500.00
101-380-910.000	Insurance & Bonds	15,045.34	9,987.49	10,000.00	3,946.44	<b>3,947.00</b>	(6,053.00)	(60.53)	3,947.00	3,947.00
101-380-957.000	Misc.	1,294.67	524.50	1,000.00	425.33	<b>500.00</b>	(500.00)	(50.00)	500.00	500.00
101-380-958.000	Conferences & Workshops	1,736.57	160.00	2,750.00	1,138.53	<b>2,000.00</b>	(750.00)	(27.27)	2,000.00	2,000.00
Total Operating Costs		<u>169,763.36</u>	<u>67,529.80</u>	<u>103,455.00</u>	<u>114,072.46</u>	<b><u>78,497.00</u></b>	<u>(24,958.00)</u>	<u>(24.12)</u>	<u>67,497.00</u>	<u>67,497.00</u>
<b>Totals for dept 380-Building</b>		<u>799,804.58</u>	<u>402,587.55</u>	<u>368,605.00</u>	<u>432,656.58</u>	<b><u>428,188.00</u></b>	<u>59,583.00</u>	<u>16.16</u>	<u>421,561.00</u>	<u>427,559.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>Dept 448-Streetlighting</u></b>										
<b><u>OPERATING COSTS</u></b>										
101-448-925.000	Street Lighting-Twp Exp	120,703.81	116,240.76	55,500.00	60,225.07	30,000.00	(25,500.00)	(45.95)	30,000.00	30,000.00
101-448-925.001	Street Lighting Sad	0.00	0.00	(3,000.00)	32,147.11	60,000.00	63,000.00	(2,100.00)	60,000.00	60,000.00
101-448-925.002	Street Lights - Heather Lakes (orion)	0.00	(4,059.03)	0.00	0.00	5,000.00	5,000.00	0.00	5,000.00	5,000.00
101-448-925.003	Street Lighting Dixie	0.00	0.00	41,250.00	39,663.38	25,000.00	(16,250.00)	(39.39)	25,000.00	25,000.00
101-448-925.004	Street Lighting Sashabaw	0.00	0.00	31,250.00	7,230.27	10,000.00	(21,250.00)	(68.00)	10,000.00	10,000.00
101-448-925-005	Street Lighting Misc. Lighting	0.00	0.00	0.00	0.00	15,000.00	15,000.00	#DIV/0!	15,000.00	15,000.00
101-448-925-008	Street Lighting - Signal Maintenance	0.00	0.00	0.00	3,351.36	7,500.00	7,500.00	#DIV/0!	7,500.00	7,500.00
Total Operating Costs		<u>120,703.81</u>	<u>112,181.73</u>	<u>125,000.00</u>	<u>142,617.19</u>	<u>152,500.00</u>	<u>27,500.00</u>	<u>22.00</u>	<u>152,500.00</u>	<u>152,500.00</u>
<b>Totals for dept 448-Streetlighting</b>		<u>120,703.81</u>	<u>112,181.73</u>	<u>125,000.00</u>	<u>142,617.19</u>	<u>152,500.00</u>	<u>27,500.00</u>	<u>22.00</u>	<u>152,500.00</u>	<u>152,500.00</u>
<b><u>Dept 801-Drainage</u></b>										
<b><u>OPERATING COSTS</u></b>										
101-801-818.000	P & C Services	500.00	12,565.09	18,200.00	12,565.10	15,000.00	(3,200.00)	(17.58)	15,000.00	15,000.00
101-801-921.001	Street Lighting Dixie Highway	7,564.48	9,754.88	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101-801-921.002	Street Lights - Sashabaw	0.00	12,467.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Operating Costs		<u>8,064.48</u>	<u>34,787.57</u>	<u>18,200.00</u>	<u>12,565.10</u>	<u>15,000.00</u>	<u>(3,200.00)</u>	<u>(17.58)</u>	<u>15,000.00</u>	<u>15,000.00</u>
<b>Totals for dept 801-Drainage</b>		<u>8,064.48</u>	<u>34,787.57</u>	<u>18,200.00</u>	<u>12,565.10</u>	<u>15,000.00</u>	<u>(3,200.00)</u>	<u>(17.58)</u>	<u>15,000.00</u>	<u>15,000.00</u>
<b><u>Dept 851-Fringe Benefits</u></b>										
<b><u>LABOR COSTS</u></b>										
101-851-716.000	Health Insurance	3,807.02	18,873.30	0.00	14,601.73	0.00	0.00	0.00	0.00	0.00
101-851-717.000	Life Insurance	0.00	(81.15)	0.00	(82.80)	0.00	0.00	0.00	0.00	0.00
Total Labor Costs		<u>3,807.02</u>	<u>18,792.15</u>	<u>0.00</u>	<u>14,518.93</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<b>Totals for dept 851-Fringe Benefits</b>		<u>3,807.02</u>	<u>18,792.15</u>	<u>0.00</u>	<u>14,518.93</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<b><u>Dept 965-Operating Transfers Out</u></b>										
<b><u>OPERATING COSTS</u></b>										
101-965-999.208	Transfer To Parks & Rec	1,596,330.00	1,250,000.00	1,279,086.00	1,279,086.00	1,202,642.00	(76,444.00)	(5.98)	1,325,519.00	1,348,072.00
101-965-999-271	Transfer To Library	0.00	0.00	0.00	0.00	79,800.00	79,800.00	0.00	135,000.00	135,000.00
101-965-999.296	Transfer To Cable Tv	177,680.04	126,519.96	100,000.00	99,999.96	141,381.00	41,381.00	41.38	147,083.00	149,472.00
101-965-999.296	Fund Bal. Adj - Eliminate Cable Fund Bal.	0.00	0.00	0.00	0.00	(7,313.06)	(7,313.06)	0.00	0.00	0.00
101-965-999.400	Xfer To Capital Projects	800,000.00	20,000.00	75,000.00	75,000.00	0.00	(75,000.00)	(100.00)	0.00	0.00
101-965-999.601	Transfer out Internal Service Fund	0.00	0.00	27,275.00	27,275.00	0.00	(27,275.00)	(100.00)	0.00	0.00
Total Operating Costs		<u>2,574,010.04</u>	<u>1,396,519.96</u>	<u>1,481,361.00</u>	<u>1,481,360.96</u>	<u>1,416,509.94</u>	<u>(64,851.06)</u>	<u>(4.38)</u>	<u>1,607,602.00</u>	<u>1,632,544.00</u>
<b>Totals for dept 965-Operating Transfers Out</b>		<u>2,574,010.04</u>	<u>1,396,519.96</u>	<u>1,481,361.00</u>	<u>1,481,360.96</u>	<u>1,416,509.94</u>	<u>(64,851.06)</u>	<u>(4.38)</u>	<u>1,607,602.00</u>	<u>1,632,544.00</u>
<b><u>PARKS &amp; REC</u></b>										
208-751-xxx-xxx	Recreation	1,196,640.00	1,107,034.17	1,097,750.17	1,047,893.51	1,019,448.00	(78,302.17)	(7.13)	1,097,370.00	1,111,428.00
208-757-xxx-xxx	Parks	733,201.00	583,457.97	635,280.66	608,672.79	686,120.00	50,839.34	8.00	720,515.00	727,360.00
208-758-xxx-xxx	Senior Center	543,247.00	503,158.97	568,780.00	564,823.90	557,074.00	(11,706.00)	(2.06)	582,134.00	589,784.00
<b>Totals for Parks &amp; Rec</b>		<u>2,473,088.00</u>	<u>2,193,651.11</u>	<u>2,301,810.83</u>	<u>2,221,390.20</u>	<u>2,262,642.00</u>	<u>(39,168.83)</u>	<u>(1.70)</u>	<u>2,400,019.00</u>	<u>2,428,572.00</u>
<b>TOTAL APPROPRIATIONS (Before Inter-Fund Transfers)</b>		<u>8,962,487.33</u>	<u>7,044,943.03</u>	<u>7,278,992.73</u>	<u>6,868,994.47</u>	<u>7,336,652.94</u>	<u>57,660.21</u>	<u>0.79</u>	<u>7,519,504.00</u>	<u>7,694,969.00</u>
<b><u>LESS: INTER-FUND EXPENDITURE TRANSFERS</u></b>										

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
- General Fund Contribution To P & R		(1,596,330.00)	(1,250,000.00)	(1,279,086.00)	(1,279,086.00)	<b>(1,202,642.00)</b>	76,444.00	(5.98)	(1,325,519.00)	(1,348,072.00)
- Admin. Fee From P & R		(128,709.96)	(128,709.96)	(128,710.00)	(128,709.96)	<b>0.00</b>	128,710.00	(100.00)	(128,710.00)	(128,710.00)
<b>TOTAL APPROPRIATIONS (After Inter-Fund Transfers)</b>		<u>7,237,447.37</u>	<u>5,666,233.07</u>	<u>5,871,196.73</u>	<u>5,461,198.51</u>	<b>6,134,010.94</b>	<u>262,814.21</u>	<u>4.48</u>	<u>6,065,275.00</u>	<u>6,218,187.00</u>
<b>NET OF REVENUES/APPROPRIATIONS - FUND 101</b>		<u>(1,099,465.96)</u>	<u>696,091.48</u>	<u>101,617.27</u>	<u>459,563.35</u>	<b>30,173.06</b>	<u>(71,444.21)</u>	<u>(70.31)</u>	<u>141,278.00</u>	<u>(5,634.00)</u>
<b>BEGINNING FUND BALANCE</b>		3,069,640.00	1,970,174.04	2,666,265.52	2,666,265.52	<b>2,767,882.79</b>			2,798,055.85	2,939,333.85
<b>ENDING FUND BALANCE</b>		1,970,174.04	2,666,265.52	2,767,882.79	3,125,828.87	<b>2,798,055.85</b>			2,939,333.85	2,933,699.85
<b>FUND BAL. AS % BDGT</b>		36.71%	48.16%	54.31%	62.44%	<b>54.82%</b>			55.87%	55.77%

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND - PARKS AND REC DEPARTMENT

FISCAL 2012 - 2014 BUDGETS

		BUDGETS/FORECASTS								
GL NUMBER	DESCRIPTION	ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease)		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 11/18/11		To 2011 Amended Budget	%		
<b>ESTIMATED REVENUES</b>										
208-000-651.601	Adult Softball	38,059.00	43,592.00	42,000.00	43,517.00	40,000.00	(2,000.00)	(4.76)	41,000.00	41,000.00
208-000-651.603	Rec Classes	61,870.87	68,599.95	60,000.00	60,717.50	65,000.00	5,000.00	8.33	70,000.00	70,000.00
208-000-651.604	After School	9,038.90	15,769.00	10,000.00	8,407.70	14,000.00	4,000.00	40.00	14,000.00	14,000.00
208-000-651.606	Basketball	18,071.00	14,746.71	18,480.00	18,244.00	16,000.00	(2,480.00)	(13.42)	17,000.00	17,000.00
208-000-651.607	Special Events	42,142.12	44,695.90	65,000.00	75,780.07	60,000.00	(5,000.00)	(7.69)	60,000.00	60,000.00
208-000-651.609	Preschool	19,401.50	15,096.00	14,000.00	13,000.50	16,000.00	2,000.00	14.29	16,000.00	16,000.00
208-000-651.626	Jr Baseball/softball	111,298.89	124,047.84	122,000.00	114,482.50	127,500.00	5,500.00	4.51	125,000.00	125,000.00
208-000-651.636	Spraypark	13,357.37	18,423.01	20,000.00	22,301.60	22,000.00	2,000.00	10.00	24,000.00	24,000.00
208-000-651.637	Soccer	102,053.80	115,010.00	110,000.00	113,717.96	112,000.00	2,000.00	1.82	114,000.00	114,000.00
208-000-651.639	Summer Camps	134,727.28	134,741.59	122,000.00	125,027.01	145,000.00	23,000.00	18.85	140,000.00	140,000.00
208-000-651.641	Therapeutic Events	3,862.00	5,271.50	4,400.00	4,945.50	3,000.00	(1,400.00)	(31.82)	4,500.00	4,500.00
208-000-651.643	Minor Sports	4,727.00	3,793.00	4,100.00	4,014.75	4,000.00	(100.00)	(2.44)	4,000.00	4,000.00
208-000-651.648	Amusement Park Tickets	17,531.45	12,206.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-000-651.650	Recreation Misc	2,211.75	3,246.02	3,000.00	4,169.44	3,000.00	0.00	0.00	4,000.00	4,000.00
208-000-651.655	Caretaker Rent	3,600.22	2,457.76	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-000-651.667	Swimming Classes	15,047.00	13,072.50	15,000.00	13,870.75	18,000.00	3,000.00	20.00	18,000.00	18,000.00
208-000-651.668	Carriage House	4,902.50	8,493.00	7,000.00	5,440.00	8,000.00	1,000.00	14.29	8,000.00	8,000.00
208-000-651.670	Senior Administration	0.00	2,168.75	8,000.00	13,906.05	0.00	(8,000.00)	(100.00)	10,000.00	10,000.00
208-000-651.672	Senior Athletics	8,131.00	9,596.00	12,500.00	12,761.27	12,000.00	(500.00)	(4.00)	13,000.00	14,000.00
208-000-651.676	Senior Classes	10,793.00	9,796.75	5,000.00	3,483.00	12,000.00	7,000.00	140.00	5,000.00	5,000.00
208-000-651.678	Senior Travel	67,772.40	50,207.00	95,000.00	103,604.60	75,000.00	(20,000.00)	(21.05)	75,000.00	75,000.00
208-000-651.680	Senior Fund Raiser	8,670.86	5,453.93	5,000.00	4,711.10	10,000.00	5,000.00	100.00	5,000.00	5,000.00
208-000-651.681	Senior Exercise	21,209.55	28,449.00	25,500.00	29,981.73	30,000.00	4,500.00	17.65	32,000.00	32,000.00
208-000-651.682	Senior Nutrition	20,301.93	15,152.65	13,000.00	18,106.00	16,000.00	3,000.00	23.08	16,000.00	16,000.00
208-000-651.685	Sen Month Special Events	6,000.02	6,202.01	10,000.00	12,037.44	6,000.00	(4,000.00)	(40.00)	11,000.00	11,000.00
208-000-651.688	Senior Smart Grant	65,149.00	91,289.25	61,600.00	53,370.76	75,000.00	13,400.00	21.75	70,000.00	70,000.00
208-000-651.695	Senior Transportation	20,657.04	13,921.10	22,000.00	24,882.41	25,000.00	3,000.00	13.64	25,000.00	25,000.00
208-000-652.652	Bay Court Rentals	18,637.50	17,175.00	22,000.00	25,443.35	20,000.00	(2,000.00)	(9.09)	21,000.00	21,000.00
208-000-652.656	Clintonwood Rentals	24,011.50	22,399.22	35,000.00	39,108.30	25,000.00	(10,000.00)	(28.57)	30,000.00	30,000.00
208-000-652.658	Deer Lake Beach	18,931.16	25,413.75	48,000.00	48,914.00	30,000.00	(18,000.00)	(37.50)	30,000.00	30,000.00
208-000-652.660	Baycourt Concessions	0.00	54.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-000-652.661	Clintonwood Concessions	3,903.63	1,596.49	4,000.00	2,271.96	45,000.00	41,000.00	1,025.00	45,000.00	45,000.00
208-000-652.665	Sashabaw Plains	2,765.00	6,086.90	13,000.00	12,471.20	12,000.00	(1,000.00)	(7.69)	12,000.00	12,000.00
208-000-658.700	Memorials	0.00	104.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-000-658.751	Donations - Recreation	0.00	0.00	2,500.00	2,500.00	0.00	(2,500.00)	(100.00)	0.00	0.00
208-000-664.000	Interest And Rents	0.00	0.00	0.00	12.76	0.00	0.00	0.00	0.00	0.00
208-000-664.002	Market Value Adjustment	0.00	0.00	0.00	71.96	0.00	0.00	0.00	0.00	0.00
208-000-673.000	Sale Of Fixed Assets	0.00	6,532.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-000-676.910	Reimbursement-Ins	1,453.80	0.00	6,000.00	8,092.32	0.00	(6,000.00)	(100.00)	0.00	0.00
208-000-694.000	Misc Revenue	0.00	(129.00)	0.00	15.30	13,500.00	13,500.00	0.00	15,000.00	20,000.00
208-000-699.101	Transfer From General	1,596,330.00	1,250,000.00	1,279,086.00	1,279,086.00	1,202,642.00	(76,444.00)	(5.98)	1,325,519.00	1,348,072.00
<b>TOTAL ESTIMATED REVENUES</b>		<b>2,496,620.04</b>	<b>2,204,731.08</b>	<b>2,284,166.00</b>	<b>2,322,467.79</b>	<b>2,262,642.00</b>	<b>(21,524.00)</b>	<b>(0.94)</b>	<b>2,400,019.00</b>	<b>2,428,572.00</b>
<b>REVENUES BY DIVISION</b>										
- Recreation		597,000.15	634,769.28	609,980.00	622,196.28	605,500.00	(4,480.00)	(0.73)	609,500.00	609,500.00
- Parks		68,248.79	72,596.36	122,000.00	128,224.11	185,500.00	63,500.00	52.05	195,000.00	200,000.00
- Senior Center		233,587.30	240,833.44	264,600.00	282,284.36	269,000.00	4,400.00	1.66	270,000.00	271,000.00
- Other		1,453.80	6,532.00	8,500.00	10,677.04	0.00	(8,500.00)	(100.00)	0.00	0.00
- Transfer From General		1,596,330.00	1,250,000.00	1,279,086.00	1,279,086.00	1,202,642.00	(76,444.00)	(5.98)	1,325,519.00	1,348,072.00
<b>TOTAL REVENUES BY DIVISION</b>		<b>2,496,620.04</b>	<b>2,204,731.08</b>	<b>2,284,166.00</b>	<b>2,322,467.79</b>	<b>2,262,642.00</b>	<b>(21,524.00)</b>	<b>(0.94)</b>	<b>2,400,019.00</b>	<b>2,428,572.00</b>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND - PARKS AND REC DEPARTMENT

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 11/18/11		\$	%		
	<b>RECREATION</b>									
<b>LABOR COSTS</b>										
208-751-706.000	Wages Full Time	0.00	(1,114.91)	0.00	0.00	0.00	0.00	0.00	0.00	
208-751-706.601	Wages Ft Adult Softball	18,334.92	17,335.52	17,217.83	17,197.42	0.00	(17,217.83)	(100.00)	0.00	0.00
208-751-706.603	Wages Ft Recreation Classes	26,185.06	23,974.37	28,320.77	27,141.92	<b>127,201.00</b>	98,880.23	349.14	127,201.00	127,201.00
208-751-706.604	Wages Ft After Sch & Teen Act	1,947.36	2,036.32	2,465.35	1,801.36	0.00	(2,465.35)	(100.00)	0.00	0.00
208-751-706.606	Wages Ft-Ad Basketball	13,790.05	14,448.10	20,982.57	18,922.50	0.00	(20,982.57)	(100.00)	0.00	0.00
208-751-706.607	Wages-Ft Special Events	64,531.34	45,747.27	0.00	3,539.96	0.00	0.00	0.00	0.00	0.00
208-751-706.609	Wages -Ft Pre-School	3,758.08	4,072.64	2,815.70	3,602.72	0.00	(2,815.70)	(100.00)	0.00	0.00
208-751-706.626	Wages Ft Youth Baseball	30,339.82	31,103.06	32,011.25	30,849.11	0.00	(32,011.25)	(100.00)	0.00	0.00
208-751-706.636	Wages - Spraypark	8,876.52	6,037.93	6,854.75	6,807.84	0.00	(6,854.75)	(100.00)	0.00	0.00
208-751-706.637	Wages Ft Soccer	33,919.62	30,498.32	31,113.48	31,762.58	0.00	(31,113.48)	(100.00)	0.00	0.00
208-751-706.639	Wages Ft Summer Camps	7,723.92	12,978.24	19,965.65	20,027.94	0.00	(19,965.65)	(100.00)	0.00	0.00
208-751-706.641	Wages Ft Therapeutic Rec	4,646.87	4,009.06	4,867.00	4,737.98	0.00	(4,867.00)	(100.00)	0.00	0.00
208-751-706.643	Wages Ft Minor Sports	9,468.45	4,822.08	5,000.43	4,323.54	0.00	(5,000.43)	(100.00)	0.00	0.00
208-751-706.649	Wages Ft Rec Administrative	117,822.56	110,810.46	117,822.00	122,075.94	<b>153,265.00</b>	35,443.00	30.08	149,115.00	149,115.00
208-751-707.601	Wages Pt Ad Softball	14,472.51	11,868.05	15,000.00	9,409.27	<b>10,476.00</b>	(4,524.00)	(30.16)	10,476.00	10,476.00
208-751-707.603	Wage Pt Recreation Classes	840.25	440.00	450.00	405.00	<b>450.00</b>	0.00	0.00	450.00	450.00
208-751-707.604	Wage Pt Aft Sch & Teen Act	3,739.75	3,214.53	3,500.00	3,508.50	<b>6,208.00</b>	2,708.00	77.37	6,208.00	6,208.00
208-751-707.606	Wage Pt Ad Basketball	5,912.03	3,422.38	4,500.00	3,338.80	<b>4,500.00</b>	0.00	0.00	4,500.00	4,500.00
208-751-707.607	Wage Pt Special Events	12,891.31	10,322.77	13,000.00	11,735.65	<b>13,000.00</b>	0.00	0.00	13,000.00	13,000.00
208-751-707.609	Wages Pt Pre-School	17,501.99	11,144.98	9,000.00	13,062.59	<b>17,000.00</b>	8,000.00	88.89	17,000.00	17,000.00
208-751-707.626	Wage Pt Youth Baseball	33,148.57	37,312.02	30,000.00	29,141.75	<b>31,200.00</b>	1,200.00	4.00	31,200.00	31,200.00
208-751-707.636	Part Time - Spraypark	12,146.67	8,752.77	10,125.00	8,518.50	0.00	(10,125.00)	(100.00)	0.00	0.00
208-751-707.637	Wage Pt Soccer	15,919.15	16,032.48	15,000.00	19,185.72	<b>14,597.00</b>	(403.00)	(2.69)	14,597.00	14,597.00
208-751-707.639	Wage Pt Summer Camps	79,558.42	71,620.36	75,803.00	72,587.10	<b>72,000.00</b>	(3,803.00)	(5.02)	72,000.00	72,000.00
208-751-707.641	Wage Pt Therapeutic Rec	415.00	451.65	600.00	682.50	<b>1,125.00</b>	525.00	87.50	1,125.00	1,125.00
208-751-707.643	Wage Pt Minor Sports	1,821.89	140.00	782.00	951.21	<b>2,100.00</b>	1,318.00	168.54	2,100.00	2,100.00
208-751-707.649	Wage Pt Administrative	16,810.24	5,657.68	8,000.00	6,041.17	<b>9,904.00</b>	1,904.00	23.80	9,904.00	9,904.00
208-751-708.601	Wages Ot Adult Softball	1,020.36	0.00	500.00	312.30	<b>1,000.00</b>	500.00	100.00	1,000.00	1,000.00
208-751-708.603	Wages Ot Recreation Classes	0.00	0.00	1,100.00	1,197.06	0.00	(1,100.00)	(100.00)	0.00	0.00
208-751-708.604	Wages Ot After Sch & Teen Act	0.00	11.25	100.00	0.00	<b>100.00</b>	0.00	0.00	100.00	100.00
208-751-708.606	Wages Ot Ad Basketball	0.00	296.69	900.00	999.37	<b>250.00</b>	(650.00)	(72.22)	250.00	250.00
208-751-708.607	Wages Ot Special Events	11,727.09	16,224.03	12,000.00	15,409.58	<b>12,000.00</b>	0.00	0.00	12,000.00	12,000.00
208-751-708.609	Wages Ot-Pre-School	119.79	0.00	150.00	40.22	<b>200.00</b>	50.00	33.33	200.00	200.00
208-751-708.626	Wages Ot Youth Baseball	1,352.50	511.48	400.00	373.51	<b>1,400.00</b>	1,000.00	250.00	1,400.00	1,400.00
208-751-708.636	Overtime Spraypark	0.00	0.00	150.00	0.00	0.00	(150.00)	(100.00)	0.00	0.00
208-751-708.637	Wages Ot Soccer	1,019.30	162.06	1,200.00	829.80	<b>1,200.00</b>	0.00	0.00	1,200.00	1,200.00
208-751-708.639	Wages Ot Summer Camps	1,198.72	1,226.52	700.00	416.42	<b>1,470.00</b>	770.00	110.00	1,470.00	1,470.00
208-751-708.643	Wages Ot Minor Sports	0.00	109.31	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-751-708.649	Wages Ot Administrative	366.66	4,006.03	3,000.00	2,511.03	<b>1,000.00</b>	(2,000.00)	(66.67)	1,000.00	1,000.00
208-751-709.649	Other Allowances	1,500.20	461.60	1,500.00	1,073.22	<b>1,500.00</b>	0.00	0.00	1,500.00	1,500.00
208-751-710.649	Wages Sea Administrative	(133.62)	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-751-714.000	Unemployment	4,045.02	1,159.57	0.00	68.43	<b>100.00</b>	100.00	0.00	0.00	0.00
208-751-715.000	Payroll Taxes	44,467.99	38,730.79	44,467.00	37,351.71	<b>38,083.00</b>	(6,384.00)	(14.36)	37,763.00	37,763.00
208-751-716.000	Health Insurance	69,532.06	92,853.65	91,496.00	89,727.80	<b>95,431.00</b>	3,935.00	4.30	106,039.00	117,921.00
208-751-717.000	Life Insurance	798.12	1,137.71	1,675.00	1,185.60	<b>1,467.00</b>	(208.00)	(12.42)	1,467.00	1,467.00
208-751-718.000	Retirement	22,507.46	23,479.61	22,507.00	22,609.23	<b>29,404.00</b>	6,897.00	30.64	29,404.00	29,404.00
208-751-719.000	Opeb	35,952.96	38,920.60	35,952.00	29,803.90	<b>48,029.00</b>	12,077.00	33.59	50,113.00	52,289.00
208-751-720.000	Longevity	4,700.00	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-751-721.000	Workers Comp	9,046.01	4,702.67	6,490.00	4,729.18	<b>6,245.00</b>	(245.00)	(3.78)	6,245.00	6,245.00
208-751-722.000	Disability	3,892.68	3,352.37	3,500.00	3,347.88	<b>4,968.00</b>	1,468.00	41.94	4,968.00	4,968.00
208-751-723.000	Disability-Long Term	805.80	540.26	749.96	516.12	<b>860.00</b>	110.04	14.67	860.00	860.00
<b>TOTAL LABOR</b>		<b>770,441.45</b>	<b>715,024.33</b>	<b>703,733.74</b>	<b>683,860.93</b>	<b>707,733.00</b>	3,999.26	0.57	<b>715,855.00</b>	<b>729,913.00</b>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND - PARKS AND REC DEPARTMENT

FISCAL 2012 - 2014 BUDGETS

		BUDGETS/FORECASTS								
GL NUMBER	DESCRIPTION	ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease)		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 11/18/11		To 2011 Amended Budget			
							\$	%		
<b>OPERATING COSTS</b>										
208-751-728.000	Office Supplies	118.26	0.00	0.00	170.31	0.00	0.00	0.00	0.00	0.00
208-751-728.649	Office Supplies	4,220.29	3,969.05	6,825.00	6,829.50	5,575.00	(1,250.00)	(18.32)	5,575.00	5,575.00
208-751-730.000	Postage	799.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-751-730.649	Postage-Administrative	7,292.84	6,444.45	8,000.00	10,155.52	10,150.00	2,150.00	26.88	10,150.00	10,150.00
208-751-731.649	Subscriptions/books Administra	81.45	30.00	50.00	43.73	440.00	390.00	780.00	440.00	440.00
208-751-740.000	Operating Supplies	144.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-751-740.601	Operating Supplies Ad Softball	10,372.55	12,005.76	7,915.00	6,454.17	11,000.00	3,085.00	38.98	11,000.00	11,000.00
208-751-740.603	Operating Supplies Rec Classes	594.25	270.00	750.00	704.65	1,000.00	250.00	33.33	1,000.00	1,000.00
208-751-740.604	Operating Supplies After Sch	1,029.59	449.20	750.00	255.00	1,200.00	450.00	60.00	1,200.00	1,200.00
208-751-740.606	Operating Supplies Ad Basketba	3,238.27	3,999.72	5,264.00	2,995.86	2,960.00	(2,304.00)	(43.77)	2,960.00	2,960.00
208-751-740.607	Operating Supplies Spec Events	10,022.65	8,053.35	13,000.00	16,072.17	14,950.00	1,950.00	15.00	14,950.00	14,950.00
208-751-740.609	Oper Supplies Pre-Sch	2,864.89	2,390.61	3,000.00	1,453.27	3,000.00	0.00	0.00	3,000.00	3,000.00
208-751-740.626	Operating Supplies Yth Basebal	33,731.97	30,530.80	31,000.00	27,855.13	32,300.00	1,300.00	4.19	32,300.00	32,300.00
208-751-740.637	Operating Supplies Soccer	22,559.93	19,663.15	22,550.00	14,321.31	17,700.00	(4,850.00)	(21.51)	17,700.00	17,700.00
208-751-740.639	Operating Supplies Summ Camps	8,955.22	8,352.92	8,000.00	8,013.08	7,000.00	(1,000.00)	(12.50)	7,000.00	7,000.00
208-751-740.641	Oper Supplies Therapeutic Rec	964.78	704.65	2,050.00	1,322.71	2,050.00	0.00	0.00	2,050.00	2,050.00
208-751-740.643	Operating Supplies Minor Sport	1,346.70	421.29	500.00	591.50	1,000.00	500.00	100.00	1,000.00	1,000.00
208-751-740.649	Oper Supplies Administrative	3,637.89	1,579.26	4,725.00	4,343.02	4,825.00	100.00	2.12	4,825.00	4,825.00
208-751-740.650	Oper Supplies Miscellaneous	815.43	1,180.24	675.00	656.18	0.00	(675.00)	(100.00)	0.00	0.00
208-751-740.667	Swim Operating	164.41	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-751-741.000	Computer Supplies	3,567.63	1,423.98	3,101.43	2,664.06	1,200.00	(1,901.43)	(61.31)	1,200.00	1,200.00
208-751-767.000	Gas & Oil	1,999.18	372.17	325.00	177.23	325.00	0.00	0.00	325.00	325.00
208-751-805.648	Amusement Park Tickets	17,278.25	12,349.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-751-818.000	Professional & Contract	5,925.74	981.93	1,500.00	7,492.30	0.00	(1,500.00)	(100.00)	0.00	0.00
208-751-819.601	P&c Serv Ad Softball	1,878.93	1,410.00	2,300.00	1,034.00	2,300.00	0.00	0.00	2,300.00	2,300.00
208-751-819.603	P&c Services Rec Classes	37,567.26	40,572.39	29,500.00	30,297.95	30,000.00	500.00	1.69	30,000.00	30,000.00
208-751-819.604	P&c Serv Aft Sch & Teen Act	4,940.68	5,579.90	5,500.00	3,754.07	5,500.00	0.00	0.00	5,500.00	5,500.00
208-751-819.606	P&c Serv Ad Basketball	5,882.06	4,393.16	5,000.00	4,886.38	5,000.00	0.00	0.00	5,000.00	5,000.00
208-751-819.607	P&c Serv Spec Events	26,328.55	27,730.89	29,500.00	28,338.64	27,450.00	(2,050.00)	(6.95)	27,450.00	27,450.00
208-751-819.609	P&c Serv Pre-School	1,259.27	1,484.50	1,500.00	1,195.00	1,500.00	0.00	0.00	1,500.00	1,500.00
208-751-819.626	P&c Services Yth Baseball	18,084.93	24,186.26	20,000.00	15,902.50	20,000.00	0.00	0.00	20,000.00	20,000.00
208-751-819.637	P&c Services Soccer	6,453.25	6,687.64	6,000.00	4,843.70	6,000.00	0.00	0.00	6,000.00	6,000.00
208-751-819.639	P&c Services Summer Camps	29,573.62	23,799.28	26,000.00	27,688.89	29,000.00	3,000.00	11.54	29,000.00	29,000.00
208-751-819.641	P&c Services Therapeutic Rec	1,779.98	130.00	400.00	60.00	700.00	300.00	75.00	700.00	700.00
208-751-819.643	P&c Minor Sports	1,229.55	110.00	600.00	77.50	1,100.00	500.00	83.33	1,100.00	1,100.00
208-751-819.649	P&c Services Administrative	13,567.94	18,115.57	16,351.00	12,186.55	10,215.00	(6,136.00)	(37.53)	10,215.00	10,215.00
208-751-819.650	P&c Services Miscellaneous	126.04	220.00	100.00	639.00	0.00	(100.00)	(100.00)	0.00	0.00
208-751-828.649	Membership & Dues	1,477.78	648.67	1,550.00	1,542.67	1,400.00	(150.00)	(9.68)	1,400.00	1,400.00
208-751-853.649	Telephone	5,354.12	2,781.03	2,900.00	2,099.20	3,320.00	420.00	14.48	3,320.00	3,320.00
208-751-860.000	Mileage	0.00	0.00	1,100.00	560.14	0.00	(1,100.00)	(100.00)	0.00	0.00
208-751-863.000	Auto Maintenance	185.89	256.57	150.00	9.48	1,725.00	1,575.00	1,050.00	1,725.00	1,725.00
208-751-868.649	Lease	8,842.21	10,758.22	10,000.00	13,011.88	10,000.00	0.00	0.00	10,000.00	10,000.00
208-751-900.601	Printing & Publishing Ad Softb	6.05	0.00	100.00	100.00	100.00	0.00	0.00	100.00	100.00
208-751-900.603	Printing & Publishing Rec Clas	17,744.73	8,319.88	11,000.00	8,142.75	11,000.00	0.00	0.00	11,000.00	11,000.00
208-751-900.604	Printing & Pub Aft Sch & Teen	0.00	666.96	200.00	170.00	200.00	0.00	0.00	200.00	200.00
208-751-900.606	Printing & Pub Ad Basketball	250.00	191.23	250.00	320.16	250.00	0.00	0.00	250.00	250.00
208-751-900.607	Printing & Pub Spec Events	694.64	408.70	1,000.00	670.40	1,000.00	0.00	0.00	1,000.00	1,000.00
208-751-900.609	Print & Pub Pre-Sch	904.75	242.53	1,000.00	103.57	1,000.00	0.00	0.00	1,000.00	1,000.00
208-751-900.626	Printing & Pub Yth Baseball	1,468.15	0.00	1,000.00	0.00	1,100.00	0.00	0.00	1,100.00	1,100.00
208-751-900.637	Printing & Publishing Soccer	1,282.55	0.00	1,000.00	863.27	1,000.00	0.00	0.00	1,000.00	1,000.00
208-751-900.639	Printing & Pub Summer Camps	701.09	1,500.00	1,000.00	817.82	1,925.00	925.00	92.50	1,925.00	1,925.00
208-751-900.641	Printing & Pub Therapeutic Rec	300.00	63.74	300.00	167.60	300.00	0.00	0.00	300.00	300.00

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND - PARKS AND REC DEPARTMENT

FISCAL 2012 - 2014 BUDGETS

		BUDGETS/FORECASTS								
GL NUMBER	DESCRIPTION	ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 11/18/11		\$	%		
208-751-900.643	Printing & Pub Minor Sports	6.05	0.00	100.00	0.00	<b>100.00</b>	0.00	0.00	100.00	100.00
208-751-900.649	Printing & Publishing Administ	2,328.66	4,297.96	4,000.00	5,957.80	<b>5,900.00</b>	1,900.00	47.50	5,900.00	5,900.00
208-751-900.650	Printing & Pub Miscellaneous	0.00	0.00	100.00	0.00	<b>100.00</b>	0.00	0.00	100.00	100.00
208-751-910.000	Insurance & Bonds	13,562.44	11,547.59	12,000.00	6,899.99	<b>8,245.00</b>	(3,755.00)	(31.29)	8,245.00	8,245.00
208-751-956.601	Safety Prog Adult Softball	105.27	0.00	90.00	89.36	<b>0.00</b>	(90.00)	(100.00)	0.00	0.00
208-751-956.606	Safety Program Ad Basketball	0.00	0.00	125.00	0.00	<b>0.00</b>	(125.00)	(100.00)	0.00	0.00
208-751-956.626	Safety Program Yth Baseball	105.27	180.09	125.00	125.00	<b>0.00</b>	(125.00)	(100.00)	0.00	0.00
208-751-956.637	Safety Program Soccer	74.64	0.00	50.00	50.00	<b>0.00</b>	(50.00)	(100.00)	0.00	0.00
208-751-956.639	Safety Program Summer Camps	127.83	107.77	125.00	125.00	<b>0.00</b>	(125.00)	(100.00)	0.00	0.00
208-751-956.641	Safety Program Therapeutic Rec	40.98	107.78	150.00	133.93	<b>0.00</b>	(150.00)	(100.00)	0.00	0.00
208-751-956.643	Safety Program Minor Sports	30.61	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-751-957.649	Miscellaneous	162.99	583.00	300.00	54.73	<b>0.00</b>	(300.00)	(100.00)	0.00	0.00
208-751-958.649	Conference/workshop	3,159.50	1,850.38	4,200.00	3,756.03	<b>3,610.00</b>	(590.00)	(14.05)	3,610.00	3,610.00
208-751-959.601	Tournament Fees Ad Softball	1,216.00	1,672.00	1,485.00	1,484.00	<b>0.00</b>	(1,485.00)	(100.00)	0.00	0.00
208-751-959.606	Tournament Fees Ad Basketball	110.00	110.00	85.00	85.00	<b>0.00</b>	(85.00)	(100.00)	0.00	0.00
208-751-964.601	Refunds - Adult Softball	250.00	0.00	250.00	1,100.00	<b>0.00</b>	(250.00)	(100.00)	0.00	0.00
208-751-964.603	Refunds - Rec Classes	1,243.50	1,779.50	1,100.00	492.00	<b>0.00</b>	(1,100.00)	(100.00)	0.00	0.00
208-751-964.604	Refunds - After School	97.00	75.00	100.00	124.00	<b>0.00</b>	(100.00)	(100.00)	0.00	0.00
208-751-964.606	Basketball - Refunds	0.00	30.00	100.00	0.00	<b>0.00</b>	(100.00)	(100.00)	0.00	0.00
208-751-964.607	Refunds - Special Events	9.00	216.00	0.00	38.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-751-964.609	Refunds-Pre-School	621.00	244.00	400.00	30.00	<b>0.00</b>	(400.00)	(100.00)	0.00	0.00
208-751-964.626	Refunds - J. Baseball	324.00	887.00	400.00	216.00	<b>0.00</b>	(400.00)	(100.00)	0.00	0.00
208-751-964.637	Refunds - Soccer	432.00	417.00	350.00	443.00	<b>0.00</b>	(350.00)	(100.00)	0.00	0.00
208-751-964.639	Refunds - Camp	1,881.22	2,261.70	1,200.00	656.00	<b>0.00</b>	(1,200.00)	(100.00)	0.00	0.00
208-751-964.641	Refunds Thereputic Rec	163.00	394.00	0.00	40.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-751-964.643	Refunds - Minor Sports	0.00	0.00	0.00	279.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-751-964.650	Refunds - Miscellaneous	68.00	20.00	2,000.00	0.00	<b>0.00</b>	(2,000.00)	(100.00)	0.00	0.00
208-751-980.649	Equipment Recreation Admn	669.71	0.00	0.00	0.00	<b>4,000.00</b>	4,000.00	0.00	4,000.00	4,000.00
208-751-999.101	Transfer To General Fund	69,799.92	69,799.92	69,800.00	69,799.92	<b>0.00</b>	(69,800.00)	(100.00)	69,800.00	69,800.00
<b>TOTAL OPERATING</b>		<b>426,197.99</b>	<b>392,009.84</b>	<b>394,016.43</b>	<b>364,032.58</b>	<b>311,715.00</b>	<b>(82,301.43)</b>	<b>(20.89)</b>	<b>381,515.00</b>	<b>381,515.00</b>
Total Labor & Operating - Recreation		<b>1,196,639.44</b>	<b>1,107,034.17</b>	<b>1,097,750.17</b>	<b>1,047,893.51</b>	<b>1,019,448.00</b>	<b>(78,302.17)</b>	<b>(7.13)</b>	<b>1,097,370.00</b>	<b>1,111,428.00</b>

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND - PARKS AND REC DEPARTMENT

FISCAL 2012 - 2014 BUDGETS

		BUDGETS/FORECASTS								
GL NUMBER	DESCRIPTION	ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease)		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 11/18/11		To 2011 Amended Budget \$	%		
<b>PARKS</b>										
<b>LABOR COSTS</b>										
208-757-706.000	Wages Full Time	0.00	(1,687.54)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-706.652	Wages Ft Bay Court General	63,510.22	34,667.65	46,842.00	46,529.64	47,590.00	748.00	1.60	47,590.00	47,590.00
208-757-706.656	Wages Ft Clintonwood General	81,593.86	62,724.01	65,814.00	65,531.22	47,590.00	(18,224.00)	(27.69)	47,590.00	47,590.00
208-757-706.658	Wages Ft Deer Lake Beach	14,078.24	7,577.53	600.00	547.50	0.00	(600.00)	(100.00)	0.00	0.00
208-757-706.660	Wages Ft Park Administrative	(1,126.58)	0.00	0.00	0.00	70,325.00	70,325.00	0.00	67,700.00	67,700.00
208-757-706.665	Wages Ft Sashabaw Plains	27,214.04	17,307.88	27,231.00	27,079.78	0.00	(27,231.00)	(100.00)	0.00	0.00
208-757-706.667	Wages Ft Swimming Classes	182.23	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-707.000	Wages Temp	0.00	1,715.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-707.636	Part -Time Spraypark	0.00	0.00	0.00	0.00	8,910.00	8,910.00	0.00	8,910.00	8,910.00
208-757-707.650	Part Time Miscellaneous	0.00	0.00	0.00	0.00	33,600.00	33,600.00	0.00	33,600.00	33,600.00
208-757-707.652	Wages Pt Bay Court General	28,607.99	30,101.00	40,000.00	36,384.25	35,608.00	(4,392.00)	(10.98)	35,608.00	35,608.00
208-757-707.656	Wages Pt Clintonwood General	34,712.32	38,507.50	36,000.00	49,528.00	48,568.00	12,568.00	34.91	48,568.00	48,568.00
208-757-707.658	Wages Pt Deer Lake Beach Lifeg	57,457.29	39,362.94	44,900.00	41,110.53	37,800.00	(7,100.00)	(15.81)	37,800.00	37,800.00
208-757-707.660	Wages Pt Park Administration	(167.39)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-707.665	Wages Pt Sashabaw Plains	7,591.85	6,914.25	10,637.00	12,222.00	7,200.00	(3,437.00)	(32.31)	7,200.00	7,200.00
208-757-707.667	Wages Pt Swimming Classes	12,071.83	10,110.24	9,000.00	10,155.11	7,200.00	(1,800.00)	(20.00)	7,200.00	7,200.00
208-757-708.652	Wages Ot Bay Court General	1,792.80	820.02	2,000.00	1,282.00	1,000.00	(1,000.00)	(50.00)	1,000.00	1,000.00
208-757-708.656	Wages Ot Clintonwood General	5,063.94	4,464.90	4,000.00	3,634.48	2,000.00	(2,000.00)	(50.00)	2,000.00	2,000.00
208-757-708.658	Wages Ot Deer Lake Beach	68.64	0.00	400.00	392.44	200.00	(200.00)	(50.00)	200.00	200.00
208-757-708.665	Wages Ot Sashabaw Plains	605.31	446.16	400.00	317.25	200.00	(200.00)	(50.00)	200.00	200.00
208-757-709.000	Other Allowances	0.00	0.00	0.00	230.80	0.00	0.00	0.00	0.00	0.00
208-757-714.000	Unemployment	0.00	1,883.14	0.00	3,692.00	10,000.00	10,000.00	0.00	0.00	0.00
208-757-715.000	Payroll Taxes	25,608.28	19,673.59	24,636.00	22,292.91	26,681.00	2,045.00	8.30	26,476.00	26,476.00
208-757-716.000	Health Insurance	58,258.50	52,342.23	56,400.00	51,205.89	49,689.00	(6,711.00)	(11.90)	54,953.00	60,849.00
208-757-717.000	Life Insurance	841.75	888.45	865.00	874.25	624.00	(241.00)	(27.86)	624.00	624.00
208-757-718.000	Retirement	26,251.17	15,940.94	21,803.48	14,516.34	13,637.00	(8,166.48)	(37.45)	13,637.00	13,637.00
208-757-719.000	Opeb	15,436.72	15,460.85	15,147.00	14,488.79	20,204.00	5,057.00	33.39	21,115.00	22,064.00
208-757-720.000	Longevity	3,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-721.000	Workers Comp	3,898.22	2,235.52	3,864.94	2,788.45	3,437.00	(427.94)	(11.07)	3,437.00	3,437.00
208-757-722.000	Disability	4,221.33	2,605.52	3,034.24	2,383.74	2,167.00	(867.24)	(28.58)	2,167.00	2,167.00
208-757-723.000	Disability-Long Term	610.20	311.41	0.00	163.64	0.00	0.00	0.00	0.00	0.00
<b>TOTAL LABOR</b>		<b>471,582.76</b>	<b>364,373.93</b>	<b>413,574.66</b>	<b>407,351.01</b>	<b>474,230.00</b>	<b>60,655.34</b>	<b>14.67</b>	<b>467,575.00</b>	<b>474,420.00</b>
<b>OPERATING COSTS</b>										
208-757-740.636	Operating Supplies - Spraypark	9,050.45	4,538.52	5,000.00	4,343.07	5,000.00	0.00	0.00	5,000.00	5,000.00
208-757-740.652	Oper Supplies Bay Court Genera	4,830.64	4,358.62	8,000.00	7,882.33	4,500.00	(3,500.00)	(43.75)	4,500.00	4,500.00
208-757-740.655	Oper Supplies Sashabaw Plains	0.00	0.00	800.00	541.92	0.00	(800.00)	(100.00)	0.00	0.00
208-757-740.656	Oper Supplies Clintonwood Gene	18,741.87	12,895.02	12,500.00	12,502.79	13,500.00	1,000.00	8.00	13,500.00	13,500.00
208-757-740.658	Oper Supplies Deer Lk Bea Life	461.98	2,969.91	2,800.00	2,748.03	2,000.00	(800.00)	(28.57)	2,000.00	2,000.00
208-757-740.665	Oper Supplies Sashabaw Plains	906.10	467.27	1,950.00	1,909.66	2,800.00	850.00	43.59	2,800.00	2,800.00
208-757-740.667	Operating Supplies Swimming	420.08	200.08	500.00	336.18	500.00	0.00	0.00	500.00	500.00
208-757-740.668	Oper Supplies Miscellaneous	0.00	0.00	0.00	0.00	11,250.00	11,250.00	0.00	11,250.00	11,250.00
208-757-741.000	Computer Supplies	0.00	115.80	115.00	0.00	500.00	385.00	334.78	500.00	500.00
208-757-767.000	Gas & Oil	(747.58)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-767.660	Gas Park Administrative	14,992.79	13,439.36	14,000.00	15,150.87	15,000.00	1,000.00	7.14	15,000.00	15,000.00
208-757-819.636	Spraypark	2,110.63	2,624.50	2,000.00	1,586.42	2,300.00	300.00	15.00	2,300.00	2,300.00
208-757-819.652	P & C Serv Bay Court General	3,728.17	2,189.90	3,000.00	2,115.26	3,200.00	200.00	6.67	3,200.00	3,200.00
208-757-819.656	P & C Serv Clintonwood General	14,446.61	6,913.26	8,750.00	8,748.30	14,900.00	6,150.00	70.29	14,900.00	14,900.00
208-757-819.658	P&c Serv Deer Lk Bea Lifeg	5,192.72	8,409.00	6,100.00	3,408.50	6,450.00	350.00	5.74	6,450.00	6,450.00
208-757-819.660	P & C Serv Park Administrative	5,982.99	3,754.14	3,000.00	2,952.18	0.00	(3,000.00)	(100.00)	0.00	0.00
208-757-819.665	P&c Serv Sashabaw Plains	659.75	718.37	1,032.00	995.29	2,450.00	1,418.00	137.40	2,450.00	2,450.00
208-757-819.666	P & C - Mccord	341.94	865.30	2,152.00	1,774.86	1,500.00	(652.00)	(30.30)	1,500.00	1,500.00
208-757-819.667	P&c Serv Swimming	2,550.00	0.00	2,000.00	1,483.97	0.00	(2,000.00)	(100.00)	0.00	0.00

# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND - PARKS AND REC DEPARTMENT

FISCAL 2012 - 2014 BUDGETS

		BUDGETS/FORECASTS								
GL NUMBER	DESCRIPTION	ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease)		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 11/18/11		To 2011 Amended Budget	%		
208-757-828.660	Membership & Dues Park Admn	80.00	87.00	202.00	200.00	100.00	(102.00)	(50.50)	100.00	100.00
208-757-853.652	Telephone Bay Court	3,933.54	1,470.04	2,000.00	1,379.83	1,380.00	(620.00)	(31.00)	1,380.00	1,380.00
208-757-853.656	Telephone Clintonwood Gen	3,307.70	3,355.52	3,300.00	3,150.06	3,420.00	120.00	3.64	3,420.00	3,420.00
208-757-853.658	Telephone Deer Lk Bea Lifeguar	301.06	396.38	700.00	707.16	420.00	(280.00)	(40.00)	420.00	420.00
208-757-853.660	Telephone Park Administrative	0.00	110.67	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-863.000	Auto & Truck Maint	110.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-863.660	Auto Maint Park Administrative	6,945.88	6,871.12	4,000.00	4,886.93	5,700.00	1,700.00	42.50	5,700.00	5,700.00
208-757-900.660	Print & Pub-Parks	1,975.78	1,200.00	1,200.00	926.52	1,500.00	300.00	25.00	1,500.00	1,500.00
208-757-900.667	Print & Publishing - Swim	1,560.50	1,492.75	1,000.00	917.40	1,600.00	600.00	60.00	1,600.00	1,600.00
208-757-910.000	Insurance & Bonds	9,379.71	6,273.79	6,300.00	8,240.59	6,900.00	600.00	9.52	6,900.00	6,900.00
208-757-921.652	Electric Bay Court	8,128.05	8,361.15	7,000.00	6,135.79	9,600.00	2,600.00	37.14	9,600.00	9,600.00
208-757-921.656	Electric Clintonwood Park	21,078.34	23,361.89	19,550.00	22,310.66	25,200.00	5,650.00	28.90	25,200.00	25,200.00
208-757-921.658	Electric Deer Lake Beach	158.11	187.33	200.00	182.94	300.00	100.00	50.00	300.00	300.00
208-757-921.665	Electric Sashabaw Plains	501.51	537.46	505.00	612.40	600.00	95.00	18.81	600.00	600.00
208-757-923.652	Heat Bay Court General	2,435.24	2,305.22	3,400.00	1,994.09	2,520.00	(880.00)	(25.88)	2,520.00	2,520.00
208-757-923.656	Heat Clintonwood Gen	8,485.02	7,835.37	10,000.00	8,272.38	8,100.00	(1,900.00)	(19.00)	8,100.00	8,100.00
208-757-931.000	Building & Ground Maint Park	1,120.08	3,112.90	2,000.00	1,909.67	3,000.00	1,000.00	50.00	3,000.00	3,000.00
208-757-931.652	Bldg Grounds Maint Bay Court	4,333.59	24,533.23	4,500.00	4,723.99	4,800.00	300.00	6.67	4,800.00	4,800.00
208-757-931.655	Build Maint Caretaker	555.60	89.02	600.00	0.00	0.00	(600.00)	(100.00)	0.00	0.00
208-757-931.656	Bldg Grounds Maint Clintonwood	16,160.65	5,137.02	11,000.00	10,103.89	8,200.00	(2,800.00)	(25.45)	8,200.00	8,200.00
208-757-931.658	Bldg Grounds Maint Deer Lk Bea	625.65	312.35	500.00	0.00	3,500.00	3,000.00	600.00	3,500.00	3,500.00
208-757-931.665	Bldg Grounds Maint Sashabaw Pl	257.97	587.59	3,000.00	2,603.86	1,700.00	(1,300.00)	(43.33)	1,700.00	1,700.00
208-757-933.652	Equipment Maint Bay Court	1,292.04	1,160.09	3,000.00	2,080.46	2,000.00	(1,000.00)	(33.33)	2,000.00	2,000.00
208-757-933.656	Equipment Maint Clintonwood	8,022.37	5,803.74	7,000.00	6,752.96	7,000.00	0.00	0.00	7,000.00	7,000.00
208-757-933.658	Equip Maint Deer Lake Beach	1,229.52	382.40	1,000.00	0.00	2,000.00	1,000.00	100.00	2,000.00	2,000.00
208-757-933.660	Equipment Maint Park Administ	939.07	0.00	500.00	0.00	0.00	(500.00)	(100.00)	0.00	0.00
208-757-933.665	Equipment Maint Sashabaw Plns	993.24	149.61	750.00	414.81	1,000.00	250.00	33.33	1,000.00	1,000.00
208-757-935.652	Road/parking Lot Bay Court	1,761.90	414.00	1,000.00	450.00	1,000.00	0.00	0.00	1,000.00	1,000.00
208-757-935.656	Road/parking Lot Clintonwood	3,140.09	1,491.48	2,500.00	1,350.00	3,000.00	500.00	20.00	3,000.00	3,000.00
208-757-935.658	Road/parking Lot Deer Lake Bea	0.00	0.00	1,000.00	475.00	1,000.00	0.00	0.00	1,000.00	1,000.00
208-757-935.665	Road/parking Lot Sashabaw Plns	414.00	853.00	1,000.00	360.00	1,000.00	0.00	0.00	1,000.00	1,000.00
208-757-943.000	Equipment Rental	269.78	0.00	1,000.00	0.00	500.00	(500.00)	(50.00)	500.00	500.00
208-757-957.652	Misc. Bay Court General	140.72	153.76	250.00	100.49	0.00	(250.00)	(100.00)	0.00	0.00
208-757-957.656	Miscellaneous Clintonwood Gen	994.79	415.24	500.00	497.53	0.00	(500.00)	(100.00)	0.00	0.00
208-757-957.658	Misc Deer Lake Beach	0.00	4.88	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-957.660	Miscellaneous Park Administrat	57.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208-757-957.665	Miscellaneous Sashabaw Plains	0.00	0.00	100.00	0.00	0.00	(100.00)	(100.00)	0.00	0.00
208-757-958.660	Park Gen Conf/workshop	0.00	100.00	200.00	189.74	1,000.00	800.00	400.00	1,000.00	1,000.00
208-757-964.652	Refunds - Baycourt Rental	1,155.00	30.00	600.00	70.00	0.00	(600.00)	(100.00)	0.00	0.00
208-757-964.656	Refunds - Clintonwood	0.00	305.00	300.00	194.99	0.00	(300.00)	(100.00)	0.00	0.00
208-757-964.665	Refunds	0.00	0.00	100.00	0.00	0.00	(100.00)	(100.00)	0.00	0.00
208-757-964.667	Refunds - Swimming	250.00	39.00	200.00	48.00	0.00	(200.00)	(100.00)	0.00	0.00
208-757-980.652	Equipment - Baycourt	0.00	0.00	0.00	0.00	17,000.00	17,000.00	100.00	2,000.00	2,000.00
208-757-980.656	Equipment - Clintonwood	1,949.22	0.00	2,000.00	1,550.01	1,000.00	(1,000.00)	(50.00)	2,000.00	2,000.00
208-757-980.660	Equip Parks Administrative	5,824.11	0.00	0.00	0.00	0.00	0.00	0.00	10,000.00	10,000.00
208-757-999.101	Transfer To General Fund	37,050.00	37,050.00	37,050.00	37,050.00	0.00	(37,050.00)	(100.00)	37,050.00	37,050.00
<b>TOTAL OPERATING COSTS</b>		<b>240,586.58</b>	<b>210,429.05</b>	<b>214,706.00</b>	<b>199,321.78</b>	<b>211,890.00</b>	<b>(2,816.00)</b>	<b>(1.31)</b>	<b>244,940.00</b>	<b>244,940.00</b>
<b>CAPITAL COSTS</b>										
208-757-974.652	Land Improve Bay Court General	7,399.00	1,661.99	2,000.00	0.00	95,000.00	93,000.00	4,650.00	2,000.00	2,000.00
208-757-974.656	Land Improv Clintonwood General	13,632.67	7,194.00	5,000.00	2,000.00	360,000.00	355,000.00	7,100.00	3,000.00	3,000.00
208-757-974.665	Land Impro Sashabaw Plains	0.00	0.00	0.00	0.00	30,000.00	30,000.00	0.00	3,000.00	3,000.00
<b>TOTAL CAPITAL COSTS</b>		<b>21,031.67</b>	<b>8,855.99</b>	<b>7,000.00</b>	<b>2,000.00</b>	<b>485,000.00</b>	<b>478,000.00</b>	<b>6,828.57</b>	<b>8,000.00</b>	<b>8,000.00</b>
<b>Total Labor, Operating and Capital Costs - Parks</b>		<b>733,201.01</b>	<b>583,658.97</b>	<b>635,280.66</b>	<b>608,672.79</b>	<b>1,171,120.00</b>	<b>535,839.34</b>	<b>84.35</b>	<b>720,515.00</b>	<b>727,360.00</b>



# CHARTER TOWNSHIP OF INDEPENDENCE

## GENERAL FUND - PARKS AND REC DEPARTMENT

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease)		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 11/18/11		To 2011 Amended Budget			
						\$	%			
208-758-819.670	P&c Serv Sr Administration	8,963.69	6,177.87	5,500.00	6,051.59	<b>6,500.00</b>	1,000.00	18.18	6,500.00	6,500.00
208-758-819.676	Senior Classes	1,158.00	1,980.25	2,000.00	2,238.99	<b>2,000.00</b>	0.00	0.00	2,000.00	2,000.00
208-758-819.681	Senior Exercise	17,369.89	19,403.30	15,800.00	17,759.05	<b>18,028.00</b>	2,228.00	14.10	18,028.00	18,028.00
208-758-819.682	P & C Senior Nutrition	0.00	30,660.00	21,000.00	25,002.00	<b>32,400.00</b>	11,400.00	54.29	32,400.00	32,400.00
208-758-819.685	P&c Serv Sr Spec Activities	1,698.10	560.00	300.00	298.74	<b>1,000.00</b>	700.00	233.33	1,000.00	1,000.00
208-758-828.670	Membership & Dues	0.00	105.00	50.00	35.00	<b>105.00</b>	55.00	110.00	105.00	105.00
208-758-853.000	Telephone	412.07	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-853.670	Telephone Senior	4,628.52	5,795.37	6,230.00	5,520.20	<b>6,230.00</b>	0.00	0.00	6,230.00	6,230.00
208-758-860.669	Mileage Seniors	223.87	500.70	350.00	343.61	<b>500.00</b>	150.00	42.86	500.00	500.00
208-758-861.678	Travel Senior Day Trips	62,501.18	37,764.49	79,000.00	84,695.22	<b>65,000.00</b>	(14,000.00)	(17.72)	65,000.00	65,000.00
208-758-863.670	Auto Maintenance Seniors	8,771.74	4,404.73	5,918.00	7,496.79	<b>6,000.00</b>	82.00	1.39	6,000.00	6,000.00
208-758-900.000	Printing & Publishing	37.20	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-900.670	Print & Publishing Senior Admi	3,000.00	3,010.00	3,010.00	3,389.37	<b>3,900.00</b>	890.00	29.57	3,900.00	3,900.00
208-758-910.000	Insurance & Bonds	7,973.84	5,109.21	5,125.00	7,515.43	<b>7,520.00</b>	2,395.00	46.73	7,520.00	7,520.00
208-758-921.670	Electric Senior Administrative	1,141.35	1,679.23	1,600.00	1,712.09	<b>1,704.00</b>	104.00	6.50	1,704.00	1,704.00
208-758-923.670	Heat Senior Administrative	3,935.13	3,308.26	4,500.00	3,059.63	<b>3,600.00</b>	(900.00)	(20.00)	3,600.00	3,600.00
208-758-924.670	Sewer Senior	1,600.88	1,680.22	1,600.00	1,185.00	<b>2,100.00</b>	500.00	31.25	2,100.00	2,100.00
208-758-931.000	Build & Ground Maint	(26.41)	234.86	0.00	1,348.62	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-931.668	Building & Grounds - Carriage House	0.00	564.26	0.00	78.27	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-931.670	Build & Ground Maint Sen Admn	5,607.88	4,898.53	6,000.00	6,154.67	<b>4,500.00</b>	(1,500.00)	(25.00)	4,500.00	4,500.00
208-758-933.670	Equip Maint Senior Admn	1,745.62	1,670.45	2,000.00	374.27	<b>1,500.00</b>	(500.00)	(25.00)	1,500.00	1,500.00
208-758-952.000	Insurance Claims	79.80	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-957.000	Misc.	43.00	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-957.670	Misc Senior Admn	262.22	156.66	300.00	324.73	<b>300.00</b>	0.00	0.00	300.00	300.00
208-758-958.670	Conferences & Workshops Senior	478.12	568.32	600.00	490.10	<b>725.00</b>	125.00	20.83	725.00	725.00
208-758-964.668	Refunds - Rentals	0.00	640.00	0.00	155.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-964.672	Refunds - Athletics	0.00	0.00	0.00	50.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-964.676	Refunds - Activities	0.00	100.00	0.00	120.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-964.678	Refunds - Trips	0.00	1,056.00	0.00	893.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-964.680	Refunds - Special	0.00	10.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-964.681	Refunds - Exercise	0.00	564.50	0.00	232.75	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-964.685	Refunds - Seniors	0.00	0.00	0.00	20.00	<b>0.00</b>	0.00	0.00	0.00	0.00
208-758-980.684	Equipment Senior Misc	0.00	0.00	0.00	0.00	<b>1,200.00</b>	1,200.00	0.00	1,200.00	1,200.00
208-758-999.101	Transfer To General Fund	21,860.04	21,860.04	21,860.00	21,860.04	<b>0.00</b>	(21,860.00)	(100.00)	21,860.00	21,860.00
<b>TOTAL OPERATING</b>		<b>207,603.83</b>	<b>188,967.79</b>	<b>214,593.00</b>	<b>234,089.94</b>	<b>199,637.00</b>	<b>(14,956.00)</b>	<b>(6.97)</b>	<b>221,497.00</b>	<b>221,497.00</b>
Total Labor & Operating - Senior Center		543,247.06	503,359.97	568,780.00	564,823.90	<b>557,074.00</b>	(11,706.00)	(2.06)	582,134.00	589,784.00
Total Parks & Rec Costs		2,473,087.51	2,194,053.11	2,301,810.83	2,221,390.20	<b>2,747,642.00</b>	445,831.17	19.37	2,400,019.00	2,428,572.00
NET OF REVENUES/APPROPRIATIONS - FUND 208		23,532.53	10,677.97	(17,644.83)	101,077.59	<b>(485,000.00)</b>	(467,355.17)	2,648.68	0.00	0.00
<b>NET OF REVENUES/APPROPRIATIONS BY DIVISION</b>										
- Recreation		(599,639.29)	(472,264.89)	(487,770.17)	(425,697.23)	<b>(413,948.00)</b>	4,022.17	(0.82)	(487,870.00)	(501,928.00)
- Parks		(643,920.55)	(502,206.62)	(506,280.66)	(478,448.68)	<b>(500,620.00)</b>	5,660.66	(1.12)	(517,515.00)	(519,360.00)
- Parks - Capital Costs		(21,031.67)	(8,855.99)	(7,000.00)	(2,000.00)	<b>(485,000.00)</b>	(478,000.00)	6,828.57	(8,000.00)	(8,000.00)
- Senior Center		(309,659.76)	(262,526.53)	(304,180.00)	(282,539.54)	<b>(288,074.00)</b>	(5,754.00)	1.89	(312,134.00)	(318,784.00)
-Transfer From General & Other		1,597,783.80	1,256,532.00	1,287,586.00	1,289,763.04	<b>1,202,642.00</b>	43,766.00	3.40	1,325,519.00	1,348,072.00
NET OF REVENUES/APPROPRIATIONS BY DIVISION		23,532.53	10,677.97	(17,644.83)	101,077.59	<b>(485,000.00)</b>	(430,305.17)	2,438.70	0.00	0.00

# CHARTER TOWNSHIP OF INDEPENDENCE

## CABLE TV FUND - Combined

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b>ESTIMATED REVENUES</b>										
296-000-625.000	Peg Fees	25,177.79	202,903.95	175,000.00	158,612.48	200,000.00	25,000.00	14.29	200,000.00	200,000.00
296-000-664.000	Interest	1,111.24	677.30	0.00	5,097.46	4,500.00	4,500.00	0.00	3,000.00	3,000.00
296-000-664.002	Market Value Adjustment	(619.78)	273.08	0.00	668.50	0.00	0.00	0.00	0.00	0.00
296-000-676.910	Reimbursement Insurance	0.00	0.00	0.00	521.63	0.00	0.00	0.00	0.00	0.00
296-000-699.101	Transfer From General	177,680.04	126,519.96	100,000.00	99,999.96	141,381.00	41,381.00	41.38	147,083.00	149,472.00
296-000-699.101	Fund Balance Adj - Eliminate Fund Balance	0.00	0.00	0.00	0.00	(7,313.06)	(7,313.06)	0.00	0.00	0.00
TOTAL ESTIMATED REVENUES		<u>203,349.29</u>	<u>330,374.29</u>	<u>275,000.00</u>	<u>264,900.03</u>	<u>338,567.94</u>	<u>63,567.94</u>	<u>23.12</u>	<u>350,083.00</u>	<u>352,472.00</u>
<b>LABOR COSTS</b>										
296-248-706.000	Wages Full Time	43,692.17	44,954.88	44,130.00	30,369.24	44,000.00	(130.00)	(0.29)	44,000.00	44,000.00
296-248-707.000	Wages Part Time	36,150.35	36,713.75	46,000.00	40,566.60	46,000.00	0.00	0.00	46,000.00	46,000.00
296-248-714.000	Unemployment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
296-248-715.000	Fica	6,022.71	6,148.69	6,900.00	5,616.60	6,885.00	(15.00)	(0.22)	6,885.00	6,885.00
296-248-716.000	Health Insurance	17,975.08	20,027.16	20,310.00	12,479.30	17,991.00	(2,319.00)	(11.42)	20,123.00	22,512.00
296-248-717.000	Life Insurance	136.56	197.28	205.00	152.10	205.00	0.00	0.00	205.00	205.00
296-248-718.000	Retirement	3,028.23	3,028.22	4,415.00	1,958.36	4,400.00	(15.00)	(0.34)	4,400.00	4,400.00
296-248-721.000	Workers Comp	334.47	273.72	270.00	193.70	420.00	150.00	55.56	420.00	420.00
296-248-722.000	Short Term Disability	670.92	581.16	575.00	429.75	688.00	113.00	19.65	688.00	688.00
296-248-723.000	Long Term Disability	384.96	258.13	250.00	184.95	247.00	(3.00)	(1.20)	247.00	247.00
TOTAL LABOR COSTS		<u>108,395.45</u>	<u>112,182.99</u>	<u>123,055.00</u>	<u>91,950.60</u>	<u>120,836.00</u>	<u>(2,219.00)</u>	<u>(1.80)</u>	<u>122,968.00</u>	<u>125,357.00</u>
<b>OPERATING COSTS</b>										
296-248-741.000	Operating Supplies	5,557.30	389.21	4,610.00	1,683.88	4,100.00	(510.00)	(11.06)	4,100.00	4,100.00
296-248-818.000	Prof & Cont Services	282.96	412.73	1,100.00	362.52	3,600.00	2,500.00	227.27	3,600.00	3,600.00
296-248-853.000	Telephone	451.05	1,009.87	1,000.00	946.88	1,100.00	100.00	10.00	1,100.00	1,100.00
296-248-860.000	Mileage	0.00	0.00	250.00	0.00	0.00	(250.00)	(100.00)	0.00	0.00
296-248-910.000	Insurance & Bonds	1,935.47	(6,333.56)	1,506.00	1,505.79	1,510.00	4.00	0.00	1,510.00	1,510.00
296-248-922.000	Water	278.68	0.00	0.00	265.26	1,000.00	1,000.00	0.00	1,000.00	1,000.00
296-248-923.000	Utilities - Gas	525.47	1,597.47	1,200.00	1,287.64	1,800.00	600.00	50.00	1,800.00	1,800.00
296-248-924.000	Sewer	544.82	984.94	700.00	482.43	325.00	(375.00)	(53.57)	325.00	325.00
296-248-931.000	Building & Grounds Maint	2,398.83	2,233.39	1,900.00	2,946.18	2,500.00	600.00	31.58	2,500.00	2,500.00
296-248-957.000	Misc	0.00	0.00	0.00	84.00	100.00	100.00	0.00	100.00	100.00
296-248-958.000	Conf & Workshops	0.00	0.00	0.00	0.00	1,000.00	1,000.00	0.00	1,000.00	1,000.00
296-248-980.000	Equipment	15,584.13	0.00	0.00	0.00	50,000.00	50,000.00	0.00	50,000.00	50,000.00
296-248-999.101	Trnsfr Out Gen Computer Srvc	2,070.00	2,070.00	2,070.00	2,070.00	0.00	(2,070.00)	(100.00)	2,070.00	2,070.00
296-460-910.000	Insurance & Bonds	0.00	0.00	0.00	0.00	1,510.00	1,510.00	0.00	1,510.00	1,510.00
296-460-921.000	Electric	6,240.83	4,558.00	5,500.00	4,000.25	6,000.00	500.00	9.09	6,000.00	6,000.00
296-460-924.000	Sewer	64.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
296-460-933.000	Repairs & Maint	0.00	0.00	434.00	0.00	500.00	66.00	15.21	500.00	500.00
TOTAL OPERATING COSTS		<u>35,934.29</u>	<u>6,922.05</u>	<u>20,270.00</u>	<u>15,634.83</u>	<u>75,045.00</u>	<u>54,775.00</u>	<u>270.23</u>	<u>77,115.00</u>	<u>77,115.00</u>
<b>TOTAL LABOR AND OPERATING COSTS</b>		<u>144,329.74</u>	<u>119,105.04</u>	<u>143,325.00</u>	<u>107,585.43</u>	<u>195,881.00</u>	<u>52,556.00</u>	<u>36.67</u>	<u>200,083.00</u>	<u>202,472.00</u>
<b>NET OF REVENUES/APPROPRIATIONS</b>										
- Cable TV Activity		33,841.76	8,365.30	(43,325.00)	(1,297.88)	(7,313.06)	36,011.94	(83.12)	0.00	0.00
- PEG Fee Activity		25,177.79	202,903.95	175,000.00	158,612.48	150,000.00	(25,000.00)	(14.29)	150,000.00	150,000.00
Total		<u>59,019.55</u>	<u>211,269.25</u>	<u>131,675.00</u>	<u>157,314.60</u>	<u>142,686.94</u>	<u>11,011.94</u>	<u>8.36</u>	<u>150,000.00</u>	<u>150,000.00</u>
<b>BEGINNING FUND BALANCE</b>										
- All Other		8,431.00	42,272.76	50,638.06	50,638.06	7,313.06			(0.00)	(0.00)
- PEG Fees		1,767.00	26,944.79	229,848.74	229,848.74	404,848.74			554,848.74	704,848.74
Total Beginning Fund Balance		<u>10,198.00</u>	<u>69,217.55</u>	<u>280,486.80</u>	<u>280,486.80</u>	<u>412,161.80</u>			<u>554,848.74</u>	<u>704,848.74</u>
<b>ENDING FUND BALANCE</b>										
- All Other		42,272.76	50,638.06	7,313.06	49,340.18	(0.00)			(0.00)	(0.00)
- PEG Fees		26,944.79	229,848.74	404,848.74	388,461.22	554,848.74			704,848.74	854,848.74
Total Ending Fund Balance		<u>69,217.55</u>	<u>280,486.80</u>	<u>412,161.80</u>	<u>437,801.40</u>	<u>554,848.74</u>			<u>704,848.74</u>	<u>854,848.74</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## CABLE TV FUND - PEG Fees Only

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>ESTIMATED REVENUES</u></b>										
296-000-625.000	Peg Fees	25,177.79	202,903.95	175,000.00	158,612.48	<b>200,000.00</b>	25,000.00	14.29	200,000.00	200,000.00
	TOTAL ESTIMATED REVENUES	<u>25,177.79</u>	<u>202,903.95</u>	<u>175,000.00</u>	<u>158,612.48</u>	<b><u>200,000.00</u></b>	<u>25,000.00</u>	<u>14.29</u>	<u>200,000.00</u>	<u>200,000.00</u>
<b><u>OPERATING COSTS</u></b>										
296-248-980.000	Equipment	0.00	0.00	0.00	0.00	<b>50,000.00</b>	50,000.00	0.00	50,000.00	50,000.00
	TOTAL OPERATING COSTS	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<b><u>50,000.00</u></b>	<u>50,000.00</u>	<u>0.00</u>	<u>50,000.00</u>	<u>50,000.00</u>
	<b><u>NET OF REVENUES/APPROPRIATIONS</u></b>	<u>25,177.79</u>	<u>202,903.95</u>	<u>175,000.00</u>	<u>158,612.48</u>	<b><u>150,000.00</u></b>	<u>(25,000.00)</u>	<u>(14.29)</u>	<u>150,000.00</u>	<u>150,000.00</u>
	BEGINNING FUND BALANCE	1,767.00	26,944.79	229,848.74	229,848.74	<b>404,848.74</b>			554,848.74	704,848.74
	ENDING FUND BALANCE	26,944.79	229,848.74	404,848.74	388,461.22	<b>554,848.74</b>			704,848.74	854,848.74

**CHARTER TOWNSHIP OF INDEPENDENCE**  
**CABLE TV FUND - Operations Only**  
**FISCAL 2012 - 2014 BUDGETS**

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease)		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		To 2011 Amended Budget	%		
<b>ESTIMATED REVENUES</b>										
296-000-664.000	Interest	1,111.24	677.30	0.00	5,097.46	4,500.00	4,500.00	0.00	3,000.00	3,000.00
296-000-664.002	Market Value Adjustment	(619.78)	273.08	0.00	668.50	0.00	0.00	0.00	0.00	0.00
296-000-676.910	Reimbursement Insurance	0.00	0.00	0.00	521.63	0.00	0.00	0.00	0.00	0.00
296-000-699.101	Transfer From General	177,680.04	126,519.96	100,000.00	99,999.96	141,381.00	41,381.00	41.38	147,083.00	149,472.00
296-000-699.101	Fund Balance Adj - Eliminate Fund Balance	0.00	0.00	0.00	0.00	(7,313.06)	(7,313.06)	0.00	0.00	0.00
TOTAL ESTIMATED REVENUES		178,171.50	127,470.34	100,000.00	106,287.55	138,567.94	38,567.94	38.57	150,083.00	152,472.00
<b>LABOR COSTS</b>										
296-248-706.000	Wages Full Time	43,692.17	44,954.88	44,130.00	30,369.24	44,000.00	(130.00)	(0.29)	44,000.00	44,000.00
296-248-707.000	Wages Part Time	36,150.35	36,713.75	46,000.00	40,566.60	46,000.00	0.00	0.00	46,000.00	46,000.00
296-248-714.000	Unemployment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
296-248-715.000	Fica	6,022.71	6,148.69	6,900.00	5,616.60	6,885.00	(15.00)	(0.22)	6,885.00	6,885.00
296-248-716.000	Health Insurance	17,975.08	20,027.16	20,310.00	12,479.30	17,991.00	(2,319.00)	(11.42)	20,123.00	22,512.00
296-248-717.000	Life Insurance	136.56	197.28	205.00	152.10	205.00	0.00	0.00	205.00	205.00
296-248-718.000	Retirement	3,028.23	3,028.22	4,415.00	1,958.36	4,400.00	(15.00)	(0.34)	4,400.00	4,400.00
296-248-721.000	Workers Comp	334.47	273.72	270.00	193.70	420.00	150.00	55.56	420.00	420.00
296-248-722.000	Short Term Disability	670.92	581.16	575.00	429.75	688.00	113.00	19.65	688.00	688.00
296-248-723.000	Long Term Disability	384.96	258.13	250.00	184.95	247.00	(3.00)	(1.20)	247.00	247.00
TOTAL LABOR COSTS		108,395.45	112,182.99	123,055.00	91,950.60	120,836.00	(2,219.00)	(1.80)	122,968.00	125,357.00
<b>OPERATING COSTS</b>										
296-248-741.000	Operating Supplies	5,557.30	389.21	4,610.00	1,683.88	4,100.00	(510.00)	(11.06)	4,100.00	4,100.00
296-248-818.000	Prof & Cont Services	282.96	412.73	1,100.00	362.52	3,600.00	2,500.00	227.27	3,600.00	3,600.00
296-248-853.000	Telephone	451.05	1,009.87	1,000.00	946.88	1,100.00	100.00	10.00	1,100.00	1,100.00
296-248-860.000	Mileage	0.00	0.00	250.00	0.00	0.00	(250.00)	(100.00)	0.00	0.00
296-248-910.000	Insurance & Bonds	1,935.47	(6,333.56)	1,506.00	1,505.79	1,510.00	4.00	0.00	1,510.00	1,510.00
296-248-922.000	Water	278.68	0.00	0.00	265.26	1,000.00	1,000.00	0.00	1,000.00	1,000.00
296-248-923.000	Utilities - Gas	525.47	1,597.47	1,200.00	1,287.64	1,800.00	600.00	50.00	1,800.00	1,800.00
296-248-924.000	Sewer	544.82	984.94	700.00	482.43	325.00	(375.00)	(53.57)	325.00	325.00
296-248-931.000	Building & Grounds Maint	2,398.83	2,233.39	1,900.00	2,946.18	2,500.00	600.00	31.58	2,500.00	2,500.00
296-248-957.000	Misc	0.00	0.00	0.00	84.00	100.00	100.00	0.00	100.00	100.00
296-248-958.000	Conf & Workshops	0.00	0.00	0.00	0.00	1,000.00	1,000.00	0.00	1,000.00	1,000.00
296-248-980.000	Equipment	15,584.13	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
296-248-999.101	Trnsfr Out Gen Computer Srv	2,070.00	2,070.00	2,070.00	2,070.00	0.00	(2,070.00)	(100.00)	2,070.00	2,070.00
296-460-910.000	Insurance & Bonds	0.00	0.00	0.00	0.00	1,510.00	1,510.00	0.00	1,510.00	1,510.00
296-460-921.000	Electric	6,240.83	4,558.00	5,500.00	4,000.25	6,000.00	500.00	9.09	6,000.00	6,000.00
296-460-924.000	Sewer	64.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
296-460-933.000	Repairs & Maint	0.00	0.00	434.00	0.00	500.00	66.00	15.21	500.00	500.00
TOTAL OPERATING COSTS		35,934.29	6,922.05	20,270.00	15,634.83	25,045.00	4,775.00	23.56	27,115.00	27,115.00
<b>TOTAL LABOR AND OPERATING COSTS</b>		144,329.74	119,105.04	143,325.00	107,585.43	145,881.00	2,556.00	1.78	150,083.00	152,472.00
<b>NET OF REVENUES/APPROPRIATIONS</b>		33,841.76	8,365.30	(43,325.00)	(1,297.88)	(7,313.06)	36,011.94	(83.12)	0.00	0.00
<b>BEGINNING FUND BALANCE</b>		8,431.00	42,272.76	50,638.06	50,638.06	7,313.06				
<b>ENDING FUND BALANCE</b>		42,272.76	50,638.06	7,313.06	49,340.18	0.00				

# CHARTER TOWNSHIP OF INDEPENDENCE

## FIRE FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b>REVENUES</b>										
206-000-403.000	Property Tax	4,806,778.88	4,713,641.05	4,519,000.00	4,497,956.41	4,240,976.00	(278,024.00)	(6.15)	4,240,976.00	4,240,976.00
206-000-563.000	Fire Survey	2,158.00	1,513.00	1,000.00	1,071.00	1,000.00	0.00	0.00	1,000.00	1,000.00
206-000-626.000	Charges For Services	2,750.00	2,500.00	2,000.00	2,069.80	2,000.00	0.00	0.00	2,000.00	2,000.00
206-000-638.000	Charges To Village Of Clarksto	(0.32)	298,449.36	155,818.00	139,719.96	139,880.00	(15,938.00)	(10.23)	133,595.00	124,912.00
206-000-651.000	Charges For Services Als	487,376.20	509,231.10	842,000.00	522,610.68	600,000.00	(242,000.00)	(28.74)	600,000.00	600,000.00
206-000-664.000	Interest & Rents	129,793.80	77,536.26	65,000.00	123,605.46	80,000.00	15,000.00	23.08	65,000.00	50,000.00
206-000-664.002	Market Value Adjustment	(73,542.52)	44,879.48	0.00	(3,142.90)	0.00	0.00	0.00	0.00	0.00
206-000-673.000	Sale Of Fixed Assets	22,009.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
206-000-676.000	Cost Recovery	2,901.65	84.97	1,000.00	5,204.75	1,000.00	0.00	0.00	1,000.00	1,000.00
206-000-676.206	Ordinance Violations	1,095.00	1,992.00	2,000.00	1,995.35	500.00	(1,500.00)	(75.00)	500.00	500.00
206-000-676.910	Insurance Claim Reimbursement	0.00	6,154.17	0.00	28,606.07	0.00	0.00	0.00	0.00	0.00
206-000-676.958	Reimbursement-Training	1,514.00	1,114.40	2,000.00	866.05	1,000.00	(1,000.00)	(50.00)	1,000.00	1,000.00
206-000-694.000	Other Revenue	4,722.99	985.00	0.00	2,664.45	0.00	0.00	0.00	0.00	0.00
TOTAL Revenues		5,387,557.43	5,658,080.79	5,589,818.00	5,323,227.08	5,066,356.00	(523,462.00)	(9.36)	5,045,071.00	5,021,388.00
<b>LABOR EXPENDITURES</b>										
206-336-706.000	Salaries & Wages-Perm	2,396,081.85	2,332,849.16	2,346,611.37	2,326,240.82	2,327,366.00	(19,245.37)	(0.82)	2,160,713.00	2,160,713.00
206-336-707.000	Salaries & Wages-PT	9,819.80	9,842.00	146,400.00	34,031.45	198,090.00	51,690.00	35.31	198,090.00	198,090.00
206-336-707.010	Salaries & Wages-On Call	66,822.80	83,624.00	50,000.00	78,114.25	50,000.00	0.00	0.00	50,000.00	50,000.00
206-336-708.000	Salaries & Wages-Overtime	207,808.35	174,406.97	181,807.10	137,132.65	150,000.00	(31,807.10)	(17.49)	150,000.00	150,000.00
206-336-709.000	Other Allowances	23,798.40	26,772.19	21,640.00	23,205.41	21,640.00	0.00	0.00	21,640.00	21,640.00
206-336-714.000	Unemployment	67.92	67.47	0.00	137.70	0.00	0.00	0.00	0.00	0.00
206-336-715.000	Payroll Taxes	207,696.44	201,839.03	198,770.60	201,324.52	213,920.00	15,149.40	7.62	200,410.00	200,410.00
206-336-716.000	Health Insurance	490,502.23	507,628.33	554,554.28	545,030.39	528,560.00	(25,994.28)	(4.69)	539,662.00	603,077.00
206-336-717.000	Life Ins	2,832.48	3,535.86	3,572.40	3,589.30	3,183.00	(389.40)	(10.90)	2,935.00	2,935.00
206-336-718.000	Retirement	20,397.47	15,869.18	13,055.92	11,495.39	12,434.00	(621.92)	(4.76)	12,434.00	12,434.00
206-336-718.001	Incentive Program	529.44	1,106.23	3,000.00	4,400.86	2,000.00	(1,000.00)	(33.33)	2,000.00	2,000.00
206-336-718.500	Retirement Mers	229,409.05	233,846.13	233,253.37	190,910.18	228,820.00	(4,433.37)	(1.90)	212,075.00	212,075.00
206-336-719.000	Opeb	114,863.07	125,420.89	114,050.40	192,872.89	158,336.00	44,285.60	38.83	155,100.00	162,100.00
206-336-720.000	Longevity	40,150.00	39,250.00	40,450.00	31,000.00	39,750.00	(700.00)	(1.73)	31,500.00	31,500.00
206-336-721.000	Workers Comp	83,365.42	73,948.85	73,968.28	53,427.35	71,814.00	(2,154.28)	(2.91)	66,463.00	66,463.00
206-336-722.000	Disabilty	32,832.41	27,456.66	26,604.00	26,597.39	31,133.00	4,529.00	17.02	28,846.00	28,846.00
206-336-723.000	Disability Long Term	17,975.22	11,674.02	11,203.44	11,180.64	10,921.00	(282.44)	(2.52)	10,102.00	10,102.00
TOTAL Labor		3,944,952.35	3,869,136.97	4,018,941.16	3,870,691.19	4,047,967.00	29,025.84	0.72	3,841,970.00	3,912,385.00
<b>OPERATING EXPENDITURES</b>										
206-336-724.000	Office Supplies	6.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
206-336-728.000	Office Supplies	11,443.40	7,808.91	10,000.00	8,174.52	10,000.00	0.00	0.00	10,000.00	10,000.00
206-336-728.001	Office Equipment	6,346.00	57.00	4,500.00	1,313.19	4,000.00	(500.00)	(11.11)	4,000.00	4,000.00
206-336-731.000	Subscriptions & Books	3,902.35	3,210.10	3,000.00	2,324.60	2,500.00	(500.00)	(16.67)	2,500.00	2,500.00
206-336-740.000	Operating Supplies	10,895.92	12,490.63	12,000.00	10,566.38	11,000.00	(1,000.00)	(8.33)	11,000.00	11,000.00
206-336-741.000	Supplies	2,474.32	2,643.19	4,000.00	1,015.76	2,000.00	(2,000.00)	(50.00)	2,000.00	2,000.00
206-336-741.002	Supplies-Fire Prevention	887.01	1,798.23	2,000.00	2,143.07	1,500.00	(500.00)	(25.00)	1,500.00	1,500.00
206-336-741.003	Supplies-Medical	64,234.17	57,475.17	60,000.00	59,953.63	60,000.00	0.00	0.00	60,000.00	60,000.00
206-336-741.004	Supplies-Hazardous Materials	3,084.73	0.00	3,000.00	1,592.59	2,500.00	(500.00)	(16.67)	2,500.00	2,500.00
206-336-741.005	Supplies-Training	3,339.14	1,591.02	5,000.00	872.66	2,500.00	(2,500.00)	(50.00)	2,500.00	2,500.00
206-336-744.000	Clothing	31,893.28	28,601.83	65,000.00	37,851.69	60,000.00	(5,000.00)	(7.69)	60,000.00	60,000.00
206-336-748.000	Computer Equipment	8,233.16	20,284.13	20,000.00	9,946.11	10,000.00	(10,000.00)	(50.00)	10,000.00	10,000.00
206-336-767.000	Gas & Oil	39,393.30	49,044.13	60,000.00	52,846.48	55,000.00	(5,000.00)	(8.33)	55,000.00	55,000.00
206-336-818.000	Profess & Contract Services	216,354.88	176,841.55	215,000.00	151,724.34	165,000.00	(50,000.00)	(23.26)	165,000.00	165,000.00
206-336-826.000	Legal Fees	6,864.21	137.75	10,000.00	437.50	3,000.00	(7,000.00)	(70.00)	3,000.00	3,000.00
206-336-828.000	Membership & Dues	4,820.00	5,359.00	6,500.00	5,594.00	5,500.00	(1,000.00)	(15.38)	5,500.00	5,500.00
206-336-851.000	Radio Maint	5,067.05	2,802.61	15,000.00	7,124.34	10,000.00	(5,000.00)	(33.33)	10,000.00	10,000.00

# CHARTER TOWNSHIP OF INDEPENDENCE

## FIRE FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
206-336-853.000	Telephone	32,361.48	26,691.86	25,000.00	22,038.54	25,000.00	0.00	0.00	25,000.00	25,000.00
206-336-863.000	Auto & Truck Maintenance	83,115.20	66,293.30	80,000.00	80,994.23	80,000.00	0.00	0.00	80,000.00	80,000.00
206-336-863.001	Air Pack Maint	3,451.27	5,026.13	5,000.00	2,231.35	5,000.00	0.00	0.00	5,000.00	5,000.00
206-336-900.000	Printing & Publishing	6,393.38	3,534.68	4,000.00	1,378.76	2,000.00	(2,000.00)	(50.00)	2,000.00	2,000.00
206-336-910.000	Insurance & Bonds	104,946.00	81,674.20	90,000.00	76,377.08	76,400.00	(13,600.00)	(15.11)	76,400.00	76,400.00
206-336-921.000	Electric	38,908.92	42,393.02	42,000.00	34,053.11	42,000.00	0.00	0.00	42,000.00	42,000.00
206-336-922.000	Water	6,172.98	5,903.60	6,000.00	5,133.78	6,000.00	0.00	0.00	6,000.00	6,000.00
206-336-923.000	Heat	20,177.44	17,002.86	24,000.00	14,133.10	24,000.00	0.00	0.00	24,000.00	24,000.00
206-336-924.000	Sewer	2,672.63	3,088.40	2,700.00	2,316.30	2,700.00	0.00	0.00	2,700.00	2,700.00
206-336-931.000	Building & Grounds Maintenance	45,226.86	34,905.55	60,000.00	54,694.09	50,000.00	(10,000.00)	(16.67)	50,000.00	50,000.00
206-336-933.000	Equipment Maint	1,844.28	2,167.28	2,000.00	1,241.19	2,000.00	0.00	0.00	2,000.00	2,000.00
206-336-941.000	Hydrant Rental	31,525.00	31,525.00	32,500.00	0.00	32,500.00	0.00	0.00	32,500.00	32,500.00
206-336-957.000	Miscellaneous	5,151.44	3,127.40	5,000.00	1,130.97	3,000.00	(2,000.00)	(40.00)	3,000.00	3,000.00
206-336-958.000	Conferences & Workshops	41,983.53	19,759.45	27,000.00	29,175.57	25,000.00	(2,000.00)	(7.41)	25,000.00	25,000.00
206-336-964.703	Refunds & Rebates Mtt	40,059.00	45,726.00	0.00	0.00	76,600.00	76,600.00	0.00	41,250.00	40,000.00
TOTAL Operating		883,229.23	758,963.98	900,200.00	678,378.93	856,700.00	(43,500.00)	(4.83)	821,350.00	820,100.00
<b>CAPITAL COSTS</b>										
206-336-980.000	Equipment	236,491.08	12,633.66	1,499,763.00	1,486,763.00	15,000.00	(1,484,763.00)	(99.00)	15,000.00	15,000.00
TOTAL Capital Costs		236,491.08	12,633.66	1,499,763.00	1,486,763.00	15,000.00	(1,484,763.00)	(99.00)	15,000.00	15,000.00
<b>OPERATING 2 EXPENDITURES</b>										
206-336-980.001	Small Equipment	27,960.40	21,279.57	15,000.00	8,245.54	10,000.00	(5,000.00)	(33.33)	10,000.00	10,000.00
206-336-980.500	Survey Plans	8,061.44	6,806.04	10,000.00	2,558.92	5,000.00	(5,000.00)	(50.00)	5,000.00	5,000.00
TOTAL Operating 2		36,021.84	28,085.61	25,000.00	10,804.46	15,000.00	(10,000.00)	(40.00)	15,000.00	15,000.00
<b>DEBT</b>										
206-336-995.000	Interest Lt Debt	10,353.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
206-336-996.000	Principal Lt Debt	255,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL Debt		265,353.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TRANSFERS</b>										
206-336-999.101	Transfer To General	116,300.04	116,300.04	116,300.00	116,300.04	104,670.00	(11,630.00)	(10.00)	116,300.00	116,300.00
TOTAL Transfers		116,300.04	116,300.04	116,300.00	116,300.04	104,670.00	(11,630.00)	(10.00)	116,300.00	116,300.00
TOTAL Expenditures		5,482,347.54	4,785,120.26	6,560,204.16	6,162,937.62	5,039,337.00	(1,520,867.16)	(23.18)	4,809,620.00	4,878,785.00
NET OF REVENUES/APPROPRIATIONS		(94,790.11)	872,960.53	(970,386.16)	(839,710.54)	27,019.00	997,405.16	(102.78)	235,451.00	142,603.00
BEGINNING FUND BALANCE		1,985,670.56	1,890,880.45	2,763,840.98	2,763,840.98	1,793,454.82			1,820,473.82	2,055,924.82
ENDING FUND BALANCE		1,890,880.45	2,763,840.98	1,793,454.82	1,924,130.44	1,820,473.82			2,055,924.82	2,198,527.82
FUND BAL. AS % BDGT		35.10	48.85	32.08	36.15	35.93			40.75	43.78

**CHARTER TOWNSHIP OF INDEPENDENCE**  
**POLICE DEPARTMENT FUND**  
**FISCAL 2012 - 2014 BUDGETS**

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b>ESTIMATED REVENUES</b>										
207-000-403.000	Property Tax	3,400,152.56	3,268,695.01	4,200,000.00	4,192,223.37	<b>3,948,145.00</b>	(251,855.00)	(6.00)	3,948,145.00	3,948,145.00
207-000-578.000	Liquor Licenses	0.00	22,853.30	23,000.00	22,934.70	<b>23,000.00</b>	0.00	0.00	23,000.00	23,000.00
207-000-637.000	Charges For Services-Pine Knob	213,594.92	295,219.27	270,000.00	259,736.61	<b>270,000.00</b>	0.00	0.00	270,000.00	270,000.00
207-000-638.000	Charges To Clarkston	0.00	32,125.44	85,000.00	130,072.56	<b>125,000.00</b>	40,000.00	47.06	120,000.00	110,000.00
207-000-638.001	Charges To Village Of Clarksto	0.00	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
207-000-639.000	Charges For Services Clark Sch	16,233.80	188,620.23	95,000.00	13,361.50	<b>0.00</b>	(95,000.00)	(100.00)	0.00	0.00
207-000-661.000	Ordinance Fines	89,183.09	85,443.59	70,000.00	56,591.34	<b>70,000.00</b>	0.00	0.00	70,000.00	70,000.00
207-000-664.000	Interest & Rents	81,095.97	48,314.75	50,000.00	67,852.30	<b>55,000.00</b>	5,000.00	10.00	60,000.00	50,000.00
207-000-664.002	Market Value Adjustment	(46,045.14)	29,114.87	0.00	(5,768.51)	<b>0.00</b>	0.00	0.00	0.00	0.00
207-000-676.207	Emergency Cost Recovery	9,918.06	11,767.00	10,000.00	4,715.94	<b>10,000.00</b>	0.00	0.00	0.00	0.00
207-000-676.910	Reimbursement - Insurance	0.00	0.00	0.00	551.34	<b>0.00</b>	0.00	0.00	0.00	0.00
207-000-694.000	Other Revenue	300.00	300.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
<b>TOTAL ESTIMATED REVENUES</b>		<b>3,764,433.26</b>	<b>3,982,453.46</b>	<b>4,803,000.00</b>	<b>4,742,271.15</b>	<b>4,501,145.00</b>	<b>(301,855.00)</b>	<b>(6.28)</b>	<b>4,491,145.00</b>	<b>4,471,145.00</b>
<b>LABOR</b>										
207-301-706.000	Wages Full Time	46,181.04	46,501.77	44,400.00	44,366.40	<b>44,400.00</b>	0.00	0.00	44,400.00	44,400.00
207-301-707.000	Wages Pt	5,070.00	4,980.00	6,000.00	5,090.00	<b>6,000.00</b>	0.00	0.00	6,000.00	6,000.00
207-301-708.000	Ot	32.00	40.00	100.00	32.00	<b>100.00</b>	0.00	0.00	100.00	100.00
207-301-715.000	Fica	4,078.48	3,930.52	4,000.00	3,919.08	<b>3,865.00</b>	(135.00)	(3.38)	3,865.00	3,865.00
207-301-716.000	Health Insurance	37.45	1,000.00	2,700.00	2,700.00	<b>2,700.00</b>	0.00	0.00	2,700.00	2,700.00
207-301-717.000	Life Insurance	136.56	197.28	205.00	202.80	<b>205.00</b>	0.00	0.00	205.00	205.00
207-301-718.000	Retirement	4,433.95	4,436.64	4,450.00	4,095.36	<b>4,440.00</b>	(10.00)	(0.22)	4,440.00	4,440.00
207-301-719.000	Opeb	4,229.97	5,030.27	5,660.00	4,713.90	<b>6,575.00</b>	915.00	16.17	6,870.00	7,180.00
207-301-720.000	Longevity	1,200.00	0.00	0.00	0.00	<b>0.00</b>	0.00	0.00	0.00	0.00
207-301-721.000	Workers Comp	166.30	247.57	260.00	186.52	<b>370.00</b>	110.00	42.31	370.00	370.00
207-301-722.000	Disability	683.56	596.01	600.00	587.64	<b>705.00</b>	105.00	17.50	705.00	705.00
<b>Total Labor</b>		<b>66,249.31</b>	<b>66,960.06</b>	<b>68,375.00</b>	<b>65,893.70</b>	<b>69,360.00</b>	<b>985.00</b>	<b>1.44</b>	<b>69,655.00</b>	<b>69,965.00</b>
<b>OPERATING COSTS</b>										
207-301-740.000	Misc	4,757.48	4,257.16	5,000.00	2,365.49	<b>5,000.00</b>	0.00	0.00	5,000.00	5,000.00
207-301-818.000	Professional Servicew	485.43	204.77	3,000.00	173.18	<b>0.00</b>	(3,000.00)	(100.00)	0.00	0.00
207-301-820.000	Fees To Oakland Co	4,160,408.78	3,676,568.60	3,690,876.00	3,081,044.26	<b>3,817,500.00</b>	126,624.00	3.43	3,927,800.00	4,051,900.00
207-301-820.500	Fees For Mini Contracts	0.00	286,340.56	270,000.00	267,383.86	<b>270,000.00</b>	0.00	0.00	270,000.00	270,000.00
207-301-853.000	Cellular Phones	5,989.82	5,221.47	6,000.00	3,594.38	<b>6,000.00</b>	0.00	0.00	6,000.00	6,000.00
207-301-910.000	Insurance & Bonds	1,936.91	1,562.29	1,600.00	1,060.39	<b>1,100.00</b>	(500.00)	(31.25)	1,100.00	1,100.00
207-301-921.000	Electric	6,542.55	5,073.87	7,000.00	5,304.52	<b>7,000.00</b>	0.00	0.00	7,000.00	7,000.00
207-301-923.000	Heat	2,502.62	1,339.61	2,500.00	1,330.23	<b>3,000.00</b>	500.00	20.00	3,000.00	3,000.00
207-301-931.000	Building & Ground Maint	2,904.83	2,637.16	2,800.00	1,236.14	<b>5,000.00</b>	2,200.00	78.57	2,800.00	2,800.00
207-301-964.703	Refunds & Rebates Mtt	27,807.00	27,817.00	0.00	0.00	<b>71,000.00</b>	71,000.00	0.00	38,500.00	38,500.00
207-301-999.101	Transfer To General Fund	21,540.00	21,540.00	14,360.00	21,540.00	<b>19,386.00</b>	5,026.00	35.00	21,540.00	21,540.00
<b>Total Operating Costs</b>		<b>4,234,875.42</b>	<b>4,032,562.49</b>	<b>4,003,136.00</b>	<b>3,385,032.45</b>	<b>4,204,986.00</b>	<b>201,850.00</b>	<b>5.04</b>	<b>4,282,740.00</b>	<b>4,406,840.00</b>
<b>TOTAL APPROPRIATIONS</b>		<b>4,301,124.73</b>	<b>4,099,522.55</b>	<b>4,071,511.00</b>	<b>3,450,926.15</b>	<b>4,274,346.00</b>	<b>202,835.00</b>	<b>4.98</b>	<b>4,352,395.00</b>	<b>4,476,805.00</b>
<b>NET OF REVENUES/APPROPRIATIONS - FUND 207</b>		<b>(536,691.47)</b>	<b>(117,069.09)</b>	<b>731,489.00</b>	<b>1,291,345.00</b>	<b>226,799.00</b>	<b>(504,690.00)</b>	<b>(68.99)</b>	<b>138,750.00</b>	<b>(5,660.00)</b>
BEGINNING FUND BALANCE		966,611.02	429,919.55	312,850.46	312,850.46	<b>1,044,339.46</b>			1,271,138.46	1,409,888.46
ENDING FUND BALANCE		429,919.55	312,850.46	1,044,339.46	1,604,195.46	<b>1,271,138.46</b>			1,409,888.46	1,404,228.46
FUND BAL. AS % BDGT		11.42%	7.86%	21.74%	33.83%	<b>28.24%</b>			31.39%	31.41%

# CHARTER TOWNSHIP OF INDEPENDENCE

## LIBRARY FUND

FISCAL 2012 - 2014 BUDGETS

### BUDGETS/FORECASTS

GL NUMBER	DESCRIPTION	ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease)		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		To 2011 Amended Budget	%		
<b>ESTIMATED REVENUES</b>										
271-000-403.000	Property Taxes	1,143,429.79	1,100,475.03	985,596.00	980,221.89	924,800.00	(60,796.00)	(6.17)	924,800.00	924,800.00
271-000-568.000	State Grants-Libraries	65,925.69	13,232.70	18,000.00	15,976.62	10,500.00	(7,500.00)	(41.67)	0.00	0.00
271-000-627.000	Duplicating & Photo Services	3,196.25	3,509.55	5,500.00	2,179.50	4,000.00	(1,500.00)	(27.27)	5,500.00	5,500.00
271-000-638.000	Charges To Village Of Clarksto	0.24	66,443.40	29,000.00	30,467.84	30,500.00	1,500.00	5.17	29,100.00	27,200.00
271-000-656.000	Library Book Fines	26,191.39	20,160.75	26,000.00	18,166.96	20,000.00	(6,000.00)	(23.08)	20,000.00	20,000.00
271-000-657.000	Penal Fines	0.00	42,810.63	40,000.00	41,145.62	38,000.00	(2,000.00)	(5.00)	38,000.00	38,000.00
271-000-664.000	Interest & Rents	29,336.19	17,789.49	30,000.00	22,506.59	16,000.00	(14,000.00)	(46.67)	12,000.00	12,000.00
271-000-664.002	Market Value Adjustment	(16,428.72)	7,964.06	0.00	(2,230.68)	0.00	0.00	0.00	0.00	0.00
271-000-676.910	Reimbursement Insurance	0.00	0.00	0.00	4,775.25	0.00	0.00	0.00	0.00	0.00
271-000-694.000	Other Revenue	5,376.90	145.73	0.00	4,208.00	0.00	0.00	0.00	0.00	0.00
271-000-694.001	E-Rate Rebates	0.00	0.00	5,000.00	5,302.21	5,000.00	0.00	0.00	5,000.00	5,000.00
271-000-699-101	Transfer From General	0.00	0.00	0.00	0.00	79,800.00	79,800.00	100.00	135,000.00	135,000.00
TOTAL ESTIMATED REVENUES		1,257,027.73	1,272,531.34	1,139,096.00	1,122,719.80	1,128,600.00	(10,496.00)	(0.92)	1,169,400.00	1,167,500.00
<b>LABOR</b>										
271-790-706.000	Salaries & Wages-Perm	399,981.18	397,987.82	397,000.00	389,762.83	392,160.00	(4,840.00)	(1.22)	392,160.00	392,160.00
271-790-707.000	Salaries & Wages- Part Time	170,108.84	119,240.06	100,000.00	94,093.50	100,000.00	0.00	0.00	100,000.00	100,000.00
271-790-708.000	Salaries & Wages-Overtime	0.00	0.00	500.00	0.00	500.00	0.00	0.00	500.00	500.00
271-790-709.000	Other Allowances	0.00	0.00	1,500.00	0.00	1,500.00	0.00	0.00	1,500.00	1,500.00
271-790-714.000	Unemployment	0.00	0.00	9,500.00	12,670.00	5,000.00	(4,500.00)	(47.37)	500.00	500.00
271-790-715.000	Fica	43,682.25	39,190.45	38,620.00	36,643.34	37,805.00	(815.00)	(2.11)	37,805.00	37,805.00
271-790-716.000	Health Insurance	83,216.61	103,189.39	119,820.00	108,519.41	103,090.00	(16,730.00)	(13.96)	114,407.00	127,085.00
271-790-717.000	Life Ins	1,306.65	1,748.48	1,845.00	1,899.10	1,845.00	0.00	0.00	1,845.00	1,845.00
271-790-718.000	Retirement	31,297.91	30,673.36	39,700.00	31,491.33	39,216.00	(484.00)	(1.22)	39,216.00	39,216.00
271-790-719.000	Opeb	40,216.83	39,788.48	39,900.00	39,825.80	63,165.00	23,265.00	58.31	65,889.00	68,844.00
271-790-720.000	Longevity	2,400.00	0.00	2,400.00	0.00	0.00	(2,400.00)	(100.00)	0.00	0.00
271-790-721.000	Workers Comp	411.37	1,286.12	1,450.00	1,044.95	2,250.00	800.00	55.17	2,250.00	2,250.00
271-790-722.000	Disability	6,067.40	5,149.21	5,200.00	5,243.04	6,235.00	1,035.00	19.90	6,235.00	6,235.00
271-790-723.000	Disability Long Term	2,026.76	1,398.22	1,370.00	1,365.48	1,366.00	(4.00)	(0.29)	1,366.00	1,366.00
Total Labor		780,715.80	739,651.59	758,805.00	722,558.78	754,132.00	(4,673.00)	(0.62)	763,673.00	779,306.00
<b>OPERATING COSTS</b>										
271-790-727.000	Subscriptions	50,539.63	41,686.30	44,500.00	38,322.24	44,500.00	0.00	0.00	44,500.00	44,500.00
271-790-728.000	Office Supplies	0.00	37.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00
271-790-740.000	Operating Supplies	15,702.60	19,012.40	14,500.00	15,287.59	14,500.00	0.00	0.00	14,500.00	14,500.00
271-790-741.000	Computer Supplies	2,476.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
271-790-807.000	Audit Fees	0.00	0.00	1,500.00	0.00	1,500.00	0.00	0.00	1,500.00	1,500.00
271-790-818.000	Profess & Contract Services	70,628.63	44,758.18	44,500.00	42,244.08	44,500.00	0.00	0.00	44,500.00	44,500.00
271-790-818.700	Special Events	8,884.56	6,459.17	8,000.00	6,163.17	8,000.00	0.00	0.00	8,000.00	8,000.00
271-790-853.000	Telephone	6,591.24	5,822.73	7,500.00	5,543.94	6,500.00	(1,000.00)	(13.33)	6,500.00	6,500.00
271-790-861.000	Mileage	848.43	27.17	500.00	0.00	500.00	0.00	0.00	500.00	500.00
271-790-900.000	Printing & Publishing	7,405.29	3,979.12	6,000.00	2,431.05	6,000.00	0.00	0.00	6,000.00	6,000.00
271-790-910.000	Insurance	17,763.62	13,531.25	18,000.00	17,887.68	17,900.00	(100.00)	(0.56)	18,000.00	18,000.00
271-790-921.000	Electric	30,666.28	30,077.47	27,000.00	25,138.52	27,000.00	0.00	0.00	27,000.00	27,000.00
271-790-922.000	Water	236.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
271-790-923.000	Heat	6,318.46	5,824.10	10,000.00	7,723.57	10,000.00	0.00	0.00	10,000.00	10,000.00
271-790-924.000	Sewer	3,852.53	2,887.71	4,000.00	1,945.65	3,800.00	(200.00)	(5.00)	3,800.00	3,800.00
271-790-931.000	Building & Grounds Maintenance	21,832.75	19,230.92	20,000.00	17,841.39	20,000.00	0.00	0.00	20,000.00	20,000.00
271-790-933.000	Equipment Maint	31,817.64	20,456.51	25,000.00	27,212.73	25,000.00	0.00	0.00	25,000.00	25,000.00
271-790-958.000	Conferences And Workshops	2,660.80	195.00	500.00	99.00	1,000.00	500.00	100.00	500.00	500.00

# CHARTER TOWNSHIP OF INDEPENDENCE

## LIBRARY FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
271-790-964.703	Refunds & Rebates Mitt	9,352.00	9,355.00	0.00	0.00	<b>16,700.00</b>	16,700.00	0.00	9,000.00	0.00
271-790-980.000	Equipment	17,727.97	10,348.64	6,500.00	5,663.75	<b>5,000.00</b>	(1,500.00)	(23.08)	5,000.00	5,000.00
271-790-982.000	Books	107,476.15	94,386.68	80,000.00	57,710.79	<b>80,000.00</b>	0.00	0.00	80,000.00	80,000.00
271-790-984.000	Audio-Visual	17,754.77	21,948.43	20,000.00	14,363.30	<b>20,000.00</b>	0.00	0.00	20,000.00	20,000.00
271-790-999.101	Transfer Out General Fund	55,200.00	55,200.00	55,200.00	55,200.00	<b>0.00</b>	(55,200.00)	(100.00)	55,200.00	55,200.00
	Total Operating Costs	<u>485,735.85</u>	<u>405,224.36</u>	<u>393,200.00</u>	<u>340,778.45</u>	<b>352,400.00</b>	<u>(40,800.00)</u>	<u>(10.38)</u>	<u>399,500.00</u>	<u>390,500.00</u>
	TOTAL APPROPRIATIONS	<u>1,266,451.65</u>	<u>1,144,875.95</u>	<u>1,152,005.00</u>	<u>1,063,337.23</u>	<b>1,106,532.00</b>	<u>(45,473.00)</u>	<u>(3.95)</u>	<u>1,163,173.00</u>	<u>1,169,806.00</u>
	NET OF REVENUES/APPROPRIATIONS - FUND 271	<u>(9,423.92)</u>	<u>127,655.39</u>	<u>(12,909.00)</u>	<u>59,382.57</u>	<b>22,068.00</b>	<u>34,977.00</u>	<u>(270.95)</u>	<u>6,227.00</u>	<u>(2,306.00)</u>
	BEGINNING FUND BALANCE	95,264.00	85,840.08	213,495.47	213,495.47	<b>200,586.47</b>			222,654.47	228,881.47
	ENDING FUND BALANCE	85,840.08	213,495.47	200,586.47	272,878.04	<b>222,654.47</b>			228,881.47	226,575.47
	FUND BAL. AS % BDGT	6.83%	16.78%	17.61%	24.31%	<b>19.73%</b>			19.57%	19.41%

# CHARTER TOWNSHIP OF INDEPENDENCE

## CDBG Fund

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b><u>ESTIMATED REVENUES</u></b>										
274-000-676-000	Reimbursement	31,783.46	32,801.00	76,906.00	43,348.85	<b>63,449.00</b>	(13,457.00)	(17.50)	50,000.00	50,000.00
TOTAL ESTIMATED REVENUES		<u>31,783.46</u>	<u>32,801.00</u>	<u>76,906.00</u>	<u>43,348.85</u>	<b><u>63,449.00</u></b>	<u>(13,457.00)</u>	<u>(17.50)</u>	<u>50,000.00</u>	<u>50,000.00</u>
<b><u>OPERATING COSTS</u></b>										
274-733-801-305	Emergency Rehab	19,543.00	5,500.00	0.00	0.00	<b>30,000.00</b>	30,000.00	100.00	0.00	0.00
274-733-801-420	Public Service	9,628.00	0.00	0.00	0.00	<b>2,500.00</b>	2,500.00	100.00	0.00	0.00
274-733-889-305	Mun Proj Minor Home Repair	0.00	0.00	0.00	1,095.00	<b>23,932.00</b>	23,932.00	100.00	0.00	0.00
274-733-894-520	Senior Center	6,542.68	22,306.56	0.00	0.00	<b>3,508.00</b>	3,508.00	100.00	0.00	0.00
274-733-895-300	CDBG	3,160.00	14,923.00	76,906.00	34,475.85	<b>0.00</b>	(76,906.00)	(100.00)	50,000.00	50,000.00
274-733-899-530	CDBG Senior Van	0.00	648.00	0.00	0.00	<b>3,509.00</b>	3,509.00	100.00	0.00	0.00
Total Operating Costs		<u>38,873.68</u>	<u>43,377.56</u>	<u>76,906.00</u>	<u>35,570.85</u>	<b><u>63,449.00</u></b>	<u>(13,457.00)</u>	<u>(17.50)</u>	<u>50,000.00</u>	<u>50,000.00</u>
TOTAL APPROPRIATIONS		<u>38,873.68</u>	<u>43,377.56</u>	<u>76,906.00</u>	<u>35,570.85</u>	<b><u>63,449.00</u></b>	<u>(13,457.00)</u>	<u>(17.50)</u>	<u>50,000.00</u>	<u>50,000.00</u>
NET OF REVENUES/APPROPRIATIONS - FUND 271		<u><u>(7,090.22)</u></u>	<u><u>(10,576.56)</u></u>	<u><u>0.00</u></u>	<u><u>7,778.00</u></u>	<b><u>0.00</u></b>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

# CHARTER TOWNSHIP OF INDEPENDENCE

## SAFETY PATH FUND FISCAL 2012 - 2014 BUDGETS

### BUDGETS/FORECASTS

GL NUMBER	DESCRIPTION	ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b>ESTIMATED REVENUES</b>										
297-000-403.000	Tax Revenue	609,055.93	280,253.90	288,000.00	285,816.28	270,750.00	(17,250.00)	(5.99)	270,750.00	270,750.00
297-000-664.000	Interest & Rents	45,499.99	26,884.95	15,000.00	39,161.20	29,500.00	14,500.00	96.67	29,500.00	29,500.00
297-000-664.002	Market Value Adjustment	(25,997.09)	18,169.92	0.00	(3,560.41)	0.00	0.00	0.00	0.00	0.00
297-000-676.910	Reimbursement Insurance	0.00	0.00	0.00	884.40	0.00	0.00	0.00	0.00	0.00
297-000-692-000	Contribution Future Development	0.00	0.00	0.00	40,744.00	0.00	0.00	0.00	0.00	0.00
297-000-694.000	Other Revenue	329.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL ESTIMATED REVENUES</b>		<b>628,888.03</b>	<b>325,308.77</b>	<b>303,000.00</b>	<b>363,045.47</b>	<b>300,250.00</b>	<b>(2,750.00)</b>	<b>(0.91)</b>	<b>300,250.00</b>	<b>300,250.00</b>
<b>LABOR</b>										
297-460-706.000	Wages Full Time	74,078.71	64,879.50	67,010.00	52,513.98	48,600.00	(18,410.00)	(27.47)	48,600.00	48,600.00
297-460-707.000	Salaries & Wages Temp	0.00	1,920.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
297-460-708.000	Ot Wages	1,194.79	2,251.04	2,000.00	516.56	2,000.00	0.00	0.00	2,000.00	2,000.00
297-460-710.000	Wages	34,596.50	23,870.00	52,000.00	29,233.00	30,100.00	(21,900.00)	(42.12)	30,100.00	30,100.00
297-460-714.000	Unemployment	3,151.00	0.00	5,500.00	0.00	4,000.00	(1,500.00)	(27.27)	4,000.00	4,000.00
297-460-715.000	Payroll Taxes	7,783.05	6,957.02	9,275.00	6,192.11	6,180.00	(3,095.00)	(33.37)	6,180.00	6,180.00
297-460-716.000	Health Insurance	20,111.01	18,406.15	20,525.00	17,204.31	15,004.00	(5,521.00)	(26.90)	15,850.00	17,535.00
297-460-717.000	Insurance	147.00	212.45	310.00	218.40	220.00	(90.00)	(29.03)	220.00	220.00
297-460-718.000	Retirement	4,756.16	4,759.04	6,700.00	4,392.96	4,760.00	(1,940.00)	(28.96)	4,760.00	4,760.00
297-460-719.000	Opeb	6,909.46	8,163.24	9,305.00	7,699.20	7,051.00	(2,254.00)	(24.22)	7,370.00	7,700.00
297-460-720.000	Longevity	1,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
297-460-721.000	Workers Comp	751.23	728.71	910.00	653.84	1,520.00	610.00	67.03	1,520.00	1,520.00
297-460-722.000	St Disability	733.16	639.33	950.00	630.36	760.00	(190.00)	(20.00)	760.00	760.00
<b>Total Labor</b>		<b>155,412.07</b>	<b>132,786.48</b>	<b>174,485.00</b>	<b>119,254.72</b>	<b>120,195.00</b>	<b>(54,290.00)</b>	<b>(31.11)</b>	<b>121,360.00</b>	<b>123,375.00</b>
<b>OPERATING COSTS</b>										
297-460-728.000	Office Supplies	414.64	90.88	0.00	0.00	250.00	250.00	0.00	250.00	250.00
297-460-740.000	Safety Path Operating Supplies	6,366.53	2,534.14	5,100.00	2,873.68	5,100.00	0.00	0.00	5,100.00	5,100.00
297-460-744.000	Clothing	441.70	383.28	300.00	423.95	400.00	100.00	33.33	400.00	400.00
297-460-767.000	Gas & Oil	3,361.22	4,497.81	6,000.00	5,742.34	6,000.00	0.00	0.00	6,000.00	6,000.00
297-460-818.000	Profess & Contract Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
297-460-853.000	Telephone	1,330.98	1,651.23	2,500.00	1,273.57	1,800.00	(700.00)	(28.00)	1,800.00	1,800.00
297-460-863.000	Auto Maintenance	1,910.01	3,248.91	4,000.00	1,828.25	3,000.00	(1,000.00)	(25.00)	3,000.00	3,000.00
297-460-910.000	Insurance & Bonds	3,218.99	3,020.04	2,500.00	1,638.19	1,640.00	(860.00)	(34.40)	1,640.00	1,640.00
297-460-921.000	Electric	1,809.24	1,692.01	2,000.00	1,487.75	1,800.00	(200.00)	(10.00)	1,800.00	1,800.00
297-460-922.000	Water	1,417.22	331.20	800.00	463.18	600.00	(200.00)	(25.00)	600.00	600.00
297-460-923.000	Gas	2,063.23	1,805.45	3,000.00	1,686.92	2,500.00	(500.00)	(16.67)	2,500.00	2,500.00
297-460-924.000	Sewer	688.97	1,388.76	1,500.00	1,003.05	350.00	(1,150.00)	(76.67)	350.00	350.00
297-460-931.000	Building & Grounds Maint	4,388.16	2,030.94	10,200.00	9,735.33	5,000.00	(5,200.00)	(50.98)	5,000.00	5,000.00
297-460-933.000	Repairs & Maintenance	3,009.67	3,309.07	9,160.00	7,682.72	10,000.00	840.00	9.17	10,000.00	10,000.00
297-460-958.000	Conferences And Workshops	0.00	0.00	750.00	0.00	0.00	(750.00)	(100.00)	0.00	0.00
297-460-964.703	Refunds & Rebates Mtt	2,386.00	9,780.00	0.00	0.00	4,900.00	4,900.00	0.00	4,900.00	4,900.00
297-460-980.000	Equipment	5,642.81	399.96	8,100.00	199.00	3,000.00	(5,100.00)	(62.96)	3,000.00	3,000.00
297-460-999.101	Transfer To General	25,899.96	25,899.96	25,900.00	25,899.96	23,310.00	(2,590.00)	(10.00)	25,900.00	25,900.00
<b>Total Operating Costs</b>		<b>64,349.33</b>	<b>62,063.64</b>	<b>81,810.00</b>	<b>61,937.89</b>	<b>69,650.00</b>	<b>(12,160.00)</b>	<b>(14.86)</b>	<b>72,240.00</b>	<b>72,240.00</b>
<b>TOTAL APPROPRIATIONS (Before Capital Costs)</b>		<b>219,761.40</b>	<b>194,850.12</b>	<b>256,295.00</b>	<b>181,192.61</b>	<b>189,845.00</b>	<b>(66,450.00)</b>	<b>(25.93)</b>	<b>193,600.00</b>	<b>195,615.00</b>
<b>NET OF REVENUES/APPROPRIATIONS (Before Capital Costs)</b>		<b>409,126.63</b>	<b>130,458.65</b>	<b>46,705.00</b>	<b>181,852.86</b>	<b>110,405.00</b>	<b>63,700.00</b>	<b>136.39</b>	<b>106,650.00</b>	<b>104,635.00</b>
<b>BEGINNING FUND BALANCE</b>		<b>984,869.94</b>	<b>1,222,670.00</b>	<b>1,128,558.09</b>	<b>1,128,558.09</b>	<b>1,055,263.09</b>			<b>777,468.09</b>	<b>884,118.09</b>
<b>ENDING FUND BALANCE (Before Capital Costs)</b>		<b>1,393,996.57</b>	<b>1,353,128.65</b>	<b>1,175,263.09</b>	<b>1,310,410.95</b>	<b>1,165,668.09</b>			<b>884,118.09</b>	<b>988,753.09</b>
<b>CAPITAL COSTS (Board Approved)</b>										
297-460-818.000	Profess & Contract Services	171,326.57	224,570.56	120,000.00	85,358.25	388,200.00	268,200.00	223.50	0.00	0.00
<b>NET OF REVENUES/APPROPRIATIONS - FUND 297</b>		<b>237,800.06</b>	<b>(94,111.91)</b>	<b>(73,295.00)</b>	<b>96,494.61</b>	<b>(277,795.00)</b>	<b>(204,500.00)</b>	<b>279.01</b>	<b>106,650.00</b>	<b>104,635.00</b>
<b>ENDING FUND BALANCE (After Capital Costs)</b>		<b>1,222,670.00</b>	<b>1,128,558.09</b>	<b>1,055,263.09</b>	<b>1,225,052.70</b>	<b>777,468.09</b>			<b>884,118.09</b>	<b>988,753.09</b>
<b>FUND BAL. AS % BDGT</b>		<b>194.42%</b>	<b>346.92%</b>	<b>348.27%</b>	<b>337.44%</b>	<b>258.94%</b>				

# CHARTER TOWNSHIP OF INDEPENDENCE

## SEWER FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b>ESTIMATED REVENUES</b>										
590-000-484.000	Sewer Permit	1,738.00	3,357.99	1,500.00	6,750.00	1,500.00	0.00	0.00	1,500.00	1,500.00
590-000-568.000	Grants	0.00	505,446.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
590-000-650.001	Useage	2,612,515.37	3,003,923.24	2,900,934.00	3,021,576.36	3,028,534.00	127,600.00	4.40	3,149,676.00	3,275,663.00
590-000-650.006	Tapin Fees	39,773.75	75,277.39	27,000.00	206,232.01	70,200.00	43,200.00	160.00	70,200.00	70,200.00
590-000-650.600	Usage - City Of Clarkston	112,630.62	107,102.22	110,872.00	169,407.61	121,959.00	11,087.00	10.00	134,155.00	134,155.00
590-000-664.000	Interest & Rents	184,834.29	70,715.73	40,000.00	121,926.02	87,315.00	47,315.00	118.29	87,315.00	87,315.00
590-000-664.002	Market Value Adjustment	(66,591.38)	41,794.27	0.00	(3,245.85)	0.00	0.00	0.00	0.00	0.00
590-000-664.100	Interest Spec Assmt	9,673.85	1,240.35	9,047.00	96.18	2,000.00	(7,047.00)	(77.89)	2,000.00	2,000.00
590-000-664.400	Interest Interfund Loans	0.00	66,484.03	62,110.00	62,377.89	57,200.00	(4,910.00)	(7.91)	51,950.00	46,400.00
590-000-669.000	Penalty	23,028.72	26,379.35	25,000.00	23,769.65	25,000.00	0.00	0.00	25,000.00	25,000.00
590-000-673.000	Sale Of Fixed Assets	(1,526.00)	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
590-000-676-300	Reimbursement - Debt Clarkston	0.00	0.00	0.00	0.00	13,169.00	13,169.00	0.00	20,833.00	32,774.00
590-000-676.600	City Of Clark - Maint	8,886.32	99,661.62	39,320.00	39,162.72	39,000.00	(320.00)	(0.81)	39,000.00	39,000.00
590-000-676.767	Reimbursement Gas & Oil	112,814.89	136,241.53	110,000.00	143,616.23	120,000.00	10,000.00	9.09	120,000.00	120,000.00
590-000-676.910	Reimbursement- Insurance	0.00	0.00	0.00	4,479.19	0.00	0.00	0.00	0.00	0.00
590-000-676.931	Reimbursement - Build Maint	28,181.45	34,125.89	25,000.00	19,540.05	25,000.00	0.00	0.00	25,000.00	25,000.00
590-000-694.000	Other Revenue	37.20	31,777.52	0.00	1,018.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL ESTIMATED REVENUES</b>		<b>3,065,997.08</b>	<b>4,205,527.13</b>	<b>3,350,783.00</b>	<b>3,816,706.06</b>	<b>3,590,877.00</b>	<b>240,094.00</b>	<b>7.17</b>	<b>3,726,629.00</b>	<b>3,859,007.00</b>
<b>APPROPRIATIONS</b>										
<b>LABOR</b>										
590-548-706.000	Salaries & Wages-Perm	375,183.20	380,805.33	371,523.00	322,862.86	372,655.00	1,132.00	0.30	372,655.00	372,655.00
590-548-707.000	Salaries & Wages-Temp	16,487.61	5,984.68	5,486.00	5,747.20	6,625.00	1,139.00	20.76	6,625.00	6,625.00
590-548-708.000	Salaries & Wages-Overtime	16,330.00	8,182.56	21,000.00	11,209.05	20,058.00	(942.00)	(4.49)	20,058.00	20,058.00
590-548-709.000	Other Allowances	7,300.20	6,300.20	6,300.00	4,178.04	1,500.00	(4,800.00)	(76.19)	1,500.00	1,500.00
590-548-710.000	Wages Seasonal	18,920.81	9,468.66	15,360.00	10,804.00	12,880.00	(2,480.00)	(16.15)	12,880.00	12,880.00
590-548-714.000	Unemployment	6,133.00	5,421.55	15,000.00	14,780.86	3,000.00	(12,000.00)	(80.00)	3,000.00	3,000.00
590-548-715.000	Fica	33,458.06	31,592.50	31,730.00	26,565.65	31,650.00	(80.00)	(0.25)	31,650.00	31,650.00
590-548-716.000	Health Insurance	135,256.27	124,190.14	126,551.00	118,304.13	131,406.00	4,855.00	3.84	145,520.00	164,014.00
590-548-717.000	Life Ins	1,419.52	1,766.31	1,732.00	1,692.60	1,716.00	(16.00)	(0.92)	1,716.00	1,716.00
590-548-718.000	Retirement	43,135.39	39,940.86	37,039.00	35,132.77	36,810.00	(229.00)	(0.62)	36,810.00	36,810.00
590-548-719.000	Opeb	36,466.64	41,758.97	49,416.00	38,336.30	61,728.00	12,312.00	24.92	64,511.00	67,412.00
590-548-719.001	Change In Opeb	(230.00)	(4,815.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
590-548-720.000	Longevity	8,700.00	3,500.00	0.00	3,500.00	3,500.00	3,500.00	0.00	3,500.00	3,500.00
590-548-721.000	Workers Comp	5,027.11	4,973.46	4,737.00	3,421.30	5,802.00	1,065.00	22.48	5,802.00	5,802.00
590-548-722.000	Disability	6,291.73	4,739.93	4,813.00	4,295.52	5,740.00	927.00	19.26	5,740.00	5,740.00
590-548-723.000	Disability Long Term	610.20	409.12	391.00	390.84	391.00	0.00	0.00	391.00	391.00
<b>Total Labor</b>		<b>710,489.74</b>	<b>664,219.27</b>	<b>691,078.00</b>	<b>601,221.12</b>	<b>695,461.00</b>	<b>4,383.00</b>	<b>0.63</b>	<b>712,358.00</b>	<b>733,753.00</b>
<b>OPERATING COSTS</b>										
590-548-728.000	Office Supplies	1,024.13	958.37	2,700.00	946.82	1,500.00	(1,200.00)	(44.44)	1,500.00	1,500.00
590-548-729.000	Printing-Office Supply Type	2,383.09	2,703.55	2,910.00	2,402.71	3,000.00	90.00	3.09	3,000.00	3,000.00
590-548-730.000	Postage	6,941.08	5,831.12	6,300.00	5,690.10	7,250.00	950.00	15.08	7,250.00	7,250.00
590-548-740.000	Operating Supplies	4,369.77	2,287.71	11,640.00	2,727.01	5,500.00	(6,140.00)	(52.75)	5,500.00	5,500.00
590-548-741.000	Computer Supplies	895.62	1,399.09	5,300.00	2,977.90	9,815.00	4,515.00	85.19	11,415.00	7,915.00
590-548-744.000	Clothing	1,033.60	1,123.92	2,100.00	1,064.99	1,300.00	(800.00)	(38.10)	1,300.00	1,300.00
590-548-748.000	Computer Supplies	91.07	260.01	1,940.00	1,585.28	0.00	(1,940.00)	(100.00)	0.00	0.00
590-548-767.000	Gas & Oil	119,603.21	134,322.54	168,000.00	161,176.03	159,234.00	(8,766.00)	(5.22)	183,119.00	210,587.00
590-548-813.000	Sewage Treatment Service	2,224,423.83	1,723,906.03	2,006,366.00	1,597,147.34	2,364,152.00	357,786.00	17.83	2,429,485.00	2,599,692.00
590-548-818.000	Profess & Contract Services	23,496.42	7,551.58	88,700.00	91,917.81	83,000.00	(5,700.00)	(6.43)	58,000.00	58,000.00

# CHARTER TOWNSHIP OF INDEPENDENCE

## SEWER FUND

FISCAL 2012 - 2014 BUDGETS

GL NUMBER	DESCRIPTION	BUDGETS/FORECASTS								
		ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
590-548-826.000	Legal Fees	4,238.25	4,686.00	4,608.00	1,544.00	4,500.00	(108.00)	(2.34)	4,500.00	4,500.00
590-548-828.000	Membership & Dues	0.00	286.50	475.00	178.00	330.00	(145.00)	(30.53)	330.00	330.00
590-548-829.300	Capacity Contract Waterford	7,210.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
590-548-851.000	Radio Maint	3,573.50	9,746.57	17,700.00	17,203.47	42,200.00	24,500.00	138.42	43,200.00	42,200.00
590-548-853.000	Telephone	6,459.39	7,774.39	7,600.00	5,678.50	7,000.00	(600.00)	(7.89)	7,000.00	7,000.00
590-548-853.100	Telephone-Miss Dig	0.00	0.00	200.00	391.74	0.00	(200.00)	(100.00)	0.00	0.00
590-548-860.000	Mileage	0.00	0.00	0.00	0.00	1,500.00	1,500.00	0.00	1,500.00	1,500.00
590-548-863.000	Auto & Truck Maintenance	4,859.02	6,331.92	11,000.00	6,046.81	10,000.00	(1,000.00)	(9.09)	10,000.00	10,000.00
590-548-900.000	Printing & Publishing	48.00	263.50	900.00	321.95	1,200.00	300.00	33.33	500.00	500.00
590-548-910.000	Insurance & Bonds	15,960.00	18,350.50	22,000.00	15,485.17	19,500.00	(2,500.00)	(11.36)	19,500.00	19,500.00
590-548-911.000	Sewer Backup Liability	14,842.45	0.00	15,000.00	700.00	15,000.00	0.00	0.00	15,000.00	15,000.00
590-548-921.000	Electric	7,166.89	843.14	7,700.00	0.00	7,931.00	231.00	3.00	8,169.00	8,169.00
590-548-921.001	Electric-Pump Houses	42,054.68	48,989.20	49,056.00	47,760.37	50,528.00	1,472.00	3.00	52,043.00	52,043.00
590-548-923.000	Heat	8,900.22	7,267.20	18,900.00	6,503.53	19,467.00	567.00	3.00	20,051.00	20,051.00
590-548-931.000	Building & Grounds Maintenance	20,633.95	13,343.18	17,600.00	16,284.26	17,800.00	200.00	1.14	9,800.00	9,800.00
590-548-931.500	Sewer Lift Stations	8,705.46	17,087.55	15,000.00	2,223.16	11,800.00	(3,200.00)	(21.33)	10,000.00	10,000.00
590-548-933.000	Equipment Maint	35,420.82	14,603.65	67,750.00	37,535.30	26,000.00	(41,750.00)	(61.62)	10,900.00	5,000.00
590-548-933.002	Repairs & Maint-Sewer Mains	24,520.55	24,762.68	50,000.00	22,620.58	10,000.00	(40,000.00)	(80.00)	10,000.00	10,000.00
590-548-933.500	Equipment Maint	0.00	194.48	0.00	0.00	0.00	0.00	0.00	0.00	0.00
590-548-943.000	Equipment Rental	1,083.36	0.00	500.00	0.00	500.00	0.00	0.00	500.00	500.00
590-548-957.000	Miscellaneous	757.18	957.35	3,159.00	521.05	1,500.00	(1,659.00)	(52.52)	1,500.00	1,500.00
590-548-958.000	Conferences And Workshops	2,470.10	985.17	2,500.00	1,292.14	2,500.00	0.00	0.00	2,500.00	2,500.00
590-548-964.000	Refunds & Rebates	0.00	0.00	5,486.00	0.00	1,000.00	(4,486.00)	(81.77)	1,000.00	1,000.00
590-548-968.000	Depreciation	1,179,401.30	1,170,469.22	1,179,401.00	0.00	1,170,469.00	(8,932.00)	(0.76)	1,170,469.00	1,170,469.00
590-548-974.000	Land Improvements	0.00	0.00	9,000.00	0.00	0.00	(9,000.00)	(100.00)	0.00	0.00
590-548-976.000	Building Improvements	0.00	0.00	4,845.00	0.00	0.00	(4,845.00)	(100.00)	0.00	0.00
590-548-980.000	Equipment	0.00	423.29	7,500.00	6,233.83	2,500.00	(5,000.00)	(66.67)	2,500.00	2,500.00
590-548-980.300	Equip-Safety Reg	3,991.57	3,833.58	6,100.00	3,576.29	3,650.00	(2,450.00)	(40.16)	3,650.00	3,650.00
590-548-995.000	Interest Expense	0.00	6,221.73	0.00	12,044.88	63,465.00	63,465.00	0.00	96,271.00	147,143.00
590-548-995.850	Paying Agent Fee	0.00	0.00	0.00	20.55	0.00	0.00	0.00	0.00	0.00
590-548-999.101	Transfer To General	69,999.96	69,999.96	70,000.00	69,999.96	63,000.00	(7,000.00)	(10.00)	70,000.00	70,000.00
Total Operating Costs		<u>3,846,558.47</u>	<u>3,307,764.68</u>	<u>3,889,936.00</u>	<u>2,141,801.53</u>	<u>4,188,091.00</u>	<u>298,155.00</u>	<u>7.66</u>	<u>4,271,452.00</u>	<u>4,509,599.00</u>
TOTAL APPROPRIATIONS		4,557,048.21	3,971,983.95	4,581,014.00	2,743,022.65	4,883,552.00	302,538.00	6.60	4,983,810.00	5,243,352.00
NET OF REVENUES/APPROPRIATIONS - FUND 591		<u>(1,491,051.13)</u>	<u>233,543.18</u>	<u>(1,230,231.00)</u>	<u>1,073,683.41</u>	<u>(1,292,675.00)</u>	<u>(62,444.00)</u>	<u>5.08</u>	<u>(1,257,181.00)</u>	<u>(1,384,345.00)</u>
BEGINNING FUND BALANCE		7,375,801.93	5,884,750.80	6,118,293.98	6,118,293.98	4,888,062.98			3,595,387.98	2,338,206.98
ENDING FUND BALANCE		5,884,750.80	6,118,293.98	4,888,062.98	7,191,977.39	3,595,387.98			2,338,206.98	953,861.98
FUND BAL. AS % BDGT		191.9%	145.5%	145.9%	188.4%	100.1%			62.7%	24.7%

# CHARTER TOWNSHIP OF INDEPENDENCE

## WATER FUND

FISCAL 2012 - 2014 BUDGETS

		BUDGETS/FORECASTS								
GL NUMBER	DESCRIPTION	ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11		\$	%		
<b>ESTIMATED REVENUES</b>										
591-000-484.000	Permit	1,458.00	2,268.00	1,404.00	4,174.20	1,404.00	0.00	0.00	1,404.00	1,404.00
591-000-484.100	Permit - Clarkston	178.20	59.40	119.00	59.40	119.00	0.00	0.00	119.00	119.00
591-000-568.000	Grants	3,344.41	40,594.50	24,407.00	0.00	16,000.00	(8,407.00)	(34.45)	0.00	0.00
591-000-650.000	Ready To Serve Charge	(5,542.00)	374,914.05	382,653.00	428,404.33	374,914.00	(7,739.00)	(2.02)	374,914.00	374,914.00
591-000-650-008	Flat Rate Fire Suppression	0.00	0.00	36,034.00	0.00	36,034.00	0.00	0.00	36,034.00	36,034.00
591-000-650-009	Flat Rate	0.00	0.00	3,636.00	0.00	3,636.00	0.00	0.00	3,636.00	3,636.00
591-000-650.001	Usage	2,003,856.83	2,044,818.20	2,308,442.00	2,145,913.20	2,582,546.00	274,104.00	11.87	2,969,928.00	3,415,417.00
591-000-650.002	Meters	5,734.50	10,683.50	5,484.50	21,746.05	5,484.00	(0.50)	(0.01)	5,484.00	5,484.00
591-000-650.003	Meter Installation	1,422.00	2,208.00	1,260.00	3,700.20	1,260.00	0.00	0.00	1,260.00	1,260.00
591-000-650.005	Construction	1,451.66	1,050.19	1,375.00	4,474.00	1,375.00	0.00	0.00	1,375.00	1,375.00
591-000-650.006	Service Installation	14,364.33	28,716.51	13,629.00	62,725.32	15,000.00	1,371.00	10.06	15,000.00	15,000.00
591-000-650.007	Water Capital Charge	69,394.40	71,067.14	26,000.00	163,357.27	67,600.00	41,600.00	160.00	67,600.00	67,600.00
591-000-650.100	Ready To Serve Clarkston	0.00	5,713.34	7,366.00	7,725.93	7,556.00	190.00	2.58	7,556.00	7,556.00
591-000-650.101	Usage - Clarkston	20,310.76	31,694.13	0.00	35,305.92	35,821.00	35,821.00	0.00	37,613.00	39,493.00
591-000-650.200	Meters	90.00	0.00	0.00	(275.00)	0.00	0.00	0.00	0.00	0.00
591-000-650.201	Meters - Clarkston	825.00	275.00	825.00	275.00	275.00	(550.00)	(66.67)	275.00	275.00
591-000-650.300	Meter Installation	0.00	0.00	0.00	(59.40)	0.00	0.00	0.00	0.00	0.00
591-000-650.301	Meter Installation - Clarkston	178.20	59.40	178.00	118.80	59.00	(119.00)	(66.85)	59.00	59.00
591-000-650.700	Water Capital Charge	0.00	0.00	0.00	(3,094.00)	0.00	0.00	0.00	0.00	0.00
591-000-650.701	Water Cap Chq - Clarkston	7,971.28	4,335.46	8,580.00	6,699.74	4,520.00	(4,060.00)	(47.32)	4,520.00	4,520.00
591-000-664.000	Interest & Rents	183,814.15	70,693.27	50,000.00	85,673.79	32,725.00	(17,275.00)	(34.55)	32,725.00	32,725.00
591-000-664.001	Hydrant Rental	31,525.00	31,525.00	31,700.00	0.00	31,700.00	0.00	0.00	31,700.00	31,700.00
591-000-664.002	Market Value Adjustment	(65,020.40)	30,255.02	0.00	(10,677.79)	0.00	0.00	0.00	0.00	0.00
591-000-664.400	Interest Interfund	0.00	66,484.03	62,110.00	61,842.63	56,800.00	(5,310.00)	(8.55)	51,500.00	45,900.00
591-000-669.000	Penalty	18,340.92	21,566.36	20,000.00	21,193.93	22,000.00	2,000.00	10.00	22,000.00	22,000.00
591-000-673.000	Sale Of Fixed Assets	0.00	3,006.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
591-000-676.000	Reimbursement	0.00	0.00	0.00	3,370.10	0.00	0.00	0.00	0.00	0.00
591-000-676.910	Reimbursement Insurance	1,380.73	11,826.28	500.00	6,035.15	500.00	0.00	0.00	500.00	500.00
591-000-676.931	Reimbursement	0.00	0.00	0.00	8,156.26	0.00	0.00	0.00	0.00	0.00
591-000-693.000	Special Assessment Rev	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
591-000-694.000	Other Rev	416.00	2,393.79	500.00	2,522.68	500.00	0.00	0.00	500.00	500.00
591-000-699.000	Contribution - Cont Cap	226,020.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL ESTIMATED REVENUES</b>		<b>2,521,513.97</b>	<b>2,856,206.57</b>	<b>2,986,202.50</b>	<b>3,059,367.71</b>	<b>3,297,828.00</b>	<b>311,625.50</b>	<b>10.44</b>	<b>3,665,702.00</b>	<b>4,107,471.00</b>
<b>APPROPRIATIONS</b>										
<b>LABOR</b>										
591-556-706.000	Salaries & Waqes-Perm	505,512.17	455,210.28	350,321.00	437,144.11	380,916.00	30,595.00	8.73	380,916.00	380,916.00
591-556-707.000	Salaries & Waqes-Temp	17,379.45	7,324.68	5,486.00	6,190.22	6,625.00	1,139.00	20.76	6,625.00	6,625.00
591-556-708.000	Salaries & Waqes-Overtime	28,009.92	6,394.65	21,000.00	16,194.80	20,058.00	(942.00)	(4.49)	20,058.00	20,058.00
591-556-710.000	Waqes Seasonal	18,298.06	8,994.41	15,360.00	9,611.75	12,880.00	(2,480.00)	(16.15)	12,880.00	12,880.00
591-556-714.000	Unemployment	6,133.00	5,421.55	15,000.00	0.00	3,000.00	(12,000.00)	(80.00)	3,000.00	3,000.00
591-556-715.000	Fica	43,128.06	35,619.55	30,001.00	34,398.05	32,200.00	2,199.00	7.33	32,200.00	32,200.00
591-556-716.000	Health Insurance	131,487.30	158,187.31	154,940.00	141,106.99	131,716.00	(23,224.00)	(14.99)	145,880.00	161,745.00
591-556-717.000	Life Ins	1,407.68	1,890.64	1,615.00	1,778.40	1,747.00	132.00	8.17	1,747.00	1,747.00
591-556-718.000	Retirement	34,550.92	34,415.68	38,145.00	29,721.97	37,827.00	(318.00)	(0.83)	37,827.00	37,827.00
591-556-719.000	Opeb	36,466.72	41,758.96	40,044.00	38,336.25	45,200.00	5,156.00	12.88	47,114.00	49,110.00
591-556-719.001	Change In Net Opeb	(230.00)	(4,815.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
591-556-720.000	Lonaevitv	6,400.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
591-556-721.000	Workers Comp	10,037.05	8,646.91	7,850.00	5,668.22	11,660.00	3,810.00	48.54	11,660.00	11,660.00
591-556-722.000	Disabilty	7,095.44	6,081.60	5,052.00	5,516.34	6,012.00	960.00	19.00	6,012.00	6,012.00
591-556-723.000	Disabilty	421.92	282.88	270.00	270.24	270.00	0.00	0.00	270.00	270.00
<b>Total Labor</b>		<b>846,097.69</b>	<b>765,414.10</b>	<b>685,084.00</b>	<b>725,937.34</b>	<b>690,111.00</b>	<b>5,027.00</b>	<b>0.73</b>	<b>706,189.00</b>	<b>724,050.00</b>
<b>OPERATING COSTS</b>										
591-556-728.000	Office Supplies	923.92	808.11	2,500.00	1,196.54	1,500.00	(1,000.00)	(40.00)	1,500.00	1,500.00
591-556-729.000	Printinq-Office Supply Type	2,773.57	2,854.60	3,000.00	2,800.64	3,000.00	0.00	0.00	3,000.00	3,000.00
591-556-730.000	Postage	10,519.97	7,911.78	11,500.00	10,836.18	11,250.00	(250.00)	(2.17)	11,250.00	11,250.00
591-556-740.000	Operatinq Supplies	6,736.69	4,930.49	14,000.00	3,756.67	6,000.00	(8,000.00)	(57.14)	6,000.00	6,000.00
591-556-741.000	Computer Supplies	895.65	1,471.18	5,000.00	3,973.06	21,515.00	16,515.00	330.30	13,500.00	14,915.00

# CHARTER TOWNSHIP OF INDEPENDENCE

## WATER FUND

FISCAL 2012 - 2014 BUDGETS

		ACTUAL		2011		2012		Increase/(Decrease)		2013		2014	
GL NUMBER	DESCRIPTION	2009	2010	AMENDED BUDGET	ACTIVITY THRU 12/29/11	REQUESTED BUDGET	To 2011 Amended Budget		2013 FORECAST	2014 FORECAST			
							\$	%					
591-556-744.000	Clothing	1,501.48	1,574.33	2,500.00	1,555.25	2,200.00	(300.00)	(12.00)	2,200.00	2,200.00			
591-556-748.000	Computer Supplies	4,993.44	265.28	4,500.00	1,627.92	0.00	(4,500.00)	(100.00)	0.00	0.00			
591-556-767.000	Gas & Oil	20,210.66	26,977.00	27,000.00	32,225.03	33,424.00	6,424.00	23.79	38,437.00	44,203.00			
591-556-807.000	Audit Fees	0.00	0.00	1,900.00	0.00	0.00	(1,900.00)	(100.00)	0.00	0.00			
591-556-813.000	Water Treatment	50,473.79	46,712.65	68,633.00	60,934.51	57,109.00	(11,524.00)	(16.79)	40,420.00	40,405.00			
591-556-818.000	Profess & Contract Services	67,149.75	26,173.70	76,240.00	31,885.36	118,440.00	42,200.00	55.35	57,400.00	57,400.00			
591-556-818.001	P&c Services General	18,062.73	14,663.39	17,000.00	16,071.71	15,000.00	(2,000.00)	(11.76)	15,000.00	15,000.00			
591-556-818.275	Wellhead Protection	20,887.11	71,814.09	36,814.00	990.00	5,000.00	(31,814.00)	(86.42)	2,500.00	2,500.00			
591-556-818.500	Meter Reading P & C	8,158.50	819.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
591-556-826.000	Legal	5,900.75	3,418.40	4,800.00	960.00	4,800.00	0.00	0.00	4,800.00	4,800.00			
591-556-828.000	Membership & Dues	945.00	1,782.50	850.00	850.00	1,010.00	160.00	18.82	1,275.00	1,010.00			
591-556-850.000	Water Samples	24,362.31	14,803.80	30,716.00	9,580.00	20,000.00	(10,716.00)	(34.89)	25,000.00	25,000.00			
591-556-851.000	Radio Maint	13,157.08	21,440.40	35,000.00	25,942.62	57,500.00	22,500.00	64.29	36,500.00	25,000.00			
591-556-853.000	Telephone	7,588.51	7,763.99	7,220.00	6,637.93	7,000.00	(220.00)	(3.05)	7,000.00	7,000.00			
591-556-853.100	Telephone-Miss Diq	0.00	0.00	300.00	391.74	0.00	(300.00)	(100.00)	0.00	0.00			
591-556-860.000	Mileage	0.00	0.00	0.00	0.00	500.00	500.00	0.00	500.00	500.00			
591-556-863.000	Auto & Truck Maintenance	6,613.10	6,010.86	17,100.00	4,739.82	9,500.00	(7,600.00)	(44.44)	9,500.00	9,500.00			
591-556-900.000	Printing & Advertisinq	3,926.44	3,024.60	5,000.00	2,036.80	4,000.00	(1,000.00)	(20.00)	4,000.00	4,000.00			
591-556-910.000	Insurance & Bonds	18,821.06	19,870.86	20,000.00	34,257.35	20,000.00	0.00	0.00	20,000.00	20,000.00			
591-556-921.001	Electric-Pump Houses	262,040.53	257,493.79	310,850.00	240,699.59	275,000.00	(35,850.00)	(11.53)	275,000.00	275,000.00			
591-556-923.000	Heat	19,950.04	14,924.80	23,000.00	12,525.66	20,000.00	(3,000.00)	(13.04)	20,000.00	20,000.00			
591-556-931.000	Building & Grounds Maintenance	13,193.05	6,183.60	10,000.00	9,577.49	38,000.00	28,000.00	280.00	5,000.00	5,000.00			
591-556-933.000	Equipment Maint	17,473.12	20,766.96	37,750.00	13,614.52	15,000.00	(22,750.00)	(60.26)	15,000.00	15,000.00			
591-556-933.002	Repairs & Maint-Water Mains	54,430.41	23,227.61	149,850.00	79,678.23	266,000.00	116,150.00	77.51	62,700.00	60,900.00			
591-556-933.003	Repairs & Maint Pumps	1,596.45	28,708.75	400,000.00	275.00	125,000.00	(275,000.00)	(68.75)	165,000.00	45,000.00			
591-556-933.004	Repairs& Maint Meters	487.66	838.70	950.00	260.00	500.00	(450.00)	(47.37)	500.00	500.00			
591-556-943.000	Equipment Rental	1,083.39	0.00	950.00	123.57	950.00	0.00	0.00	950.00	950.00			
591-556-957.000	Miscellaneous	1,159.22	857.72	2,375.00	1,245.67	1,500.00	(875.00)	(36.84)	1,500.00	1,500.00			
591-556-958.000	Conferences And Workshops	5,872.70	2,074.19	5,700.00	2,926.63	5,700.00	0.00	0.00	5,700.00	5,700.00			
591-556-964.000	Refunds & Rebates	350.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
591-556-964.001	Refunds - General	0.00	304.00	9,025.00	0.00	1,000.00	(8,025.00)	(88.92)	1,000.00	1,000.00			
591-556-968.000	Depreciation	1,381,585.41	1,353,193.59	1,200,000.00	0.00	1,363,000.00	163,000.00	13.58	1,363,000.00	1,363,000.00			
591-556-974.000	Land Improvement	0.00	0.00	6,769.00	0.00	2,500.00	(4,269.00)	(63.07)	4,800.00	4,800.00			
591-556-980.000	Equipment	0.20	5,189.26	20,500.00	17,628.83	2,500.00	(18,000.00)	(87.80)	2,500.00	2,500.00			
591-556-980.001	Dwrf	1,125.60	0.00	5,000.00	0.00	0.00	(5,000.00)	(100.00)	0.00	0.00			
591-556-980.002	Equipment Meters	104,593.72	140,315.00	16,000.00	15,590.00	55,000.00	39,000.00	243.75	25,848.00	15,000.00			
591-556-980.003	Clarkston Meadows Water Project	5,026.38	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
591-556-980.300	Equip-Safety Req	4,331.56	3,917.01	7,000.00	3,787.09	4,000.00	(3,000.00)	(42.86)	4,000.00	4,000.00			
591-556-995.000	Interest Expense	402,117.52	455,584.69	360,691.00	360,691.26	339,296.00	(21,395.00)	(5.93)	317,281.00	294,947.00			
591-556-995.850	Paying Agent Fee	225.00	225.00	0.00	112.50	225.00	225.00	0.00	225.00	225.00			
591-556-999.101	Transfer To General Fund	69,999.96	69,999.96	70,000.00	69,999.96	63,000.00	(7,000.00)	(10.00)	70,000.00	70,000.00			
Total Operating Costs		2,641,243.43	2,668,896.54	3,027,983.00	1,081,985.13	2,976,919.00	(51,064.00)	(1.69)	2,639,786.00	2,480,205.00			
TOTAL APPROPRIATIONS		3,487,341.12	3,434,310.64	3,713,067.00	1,807,922.47	3,667,030.00	(46,037.00)	(1.24)	3,345,975.00	3,204,255.00			
NET OF REVENUES/APPROPRIATIONS - FUND 591		(965,827.15)	(578,104.07)	(726,864.50)	1,251,445.24	(369,202.00)	357,662.50	(49.21)	319,727.00	903,216.00			
BEGINNING FUND BALANCE		#####	#####	9,995,354.04	9,995,354.04	9,268,489.54			8,899,287.54	9,219,014.54			
ENDING FUND BALANCE		#####	9,995,354.04	9,268,489.54	11,246,799.28	8,899,287.54			9,219,014.54	#####			
FUND BAL. AS % BDGT		419.3%	350.0%	310.4%	367.6%	269.9%			251.5%	246.4%			

# CHARTER TOWNSHIP OF INDEPENDENCE

## WATER FUND

FISCAL 2012 - 2014 BUDGETS

### BUDGETS/FORECASTS

GL NUMBER	DESCRIPTION	ACTUAL		2011		2012 REQUESTED BUDGET	Increase/(Decrease) To 2011 Amended Budget		2013 FORECAST	2014 FORECAST
		2009	2010	AMENDED BUDGET	ACTIVITY THRU 11/10/11		\$	%		
591-556-744.000	Clothing	1,501.48	1,574.33	2,500.00	1,260.72	2,200.00	(300.00)	(12.00)	2,200.00	2,200.00
591-556-748.000	Computer Supplies	4,993.44	265.28	4,500.00	1,627.92	0.00	(4,500.00)	(100.00)	0.00	0.00
591-556-767.000	Gas & Oil	20,210.66	26,977.00	27,000.00	30,279.72	33,424.00	6,424.00	23.79	38,437.00	44,203.00
591-556-807.000	Audit Fees	0.00	0.00	1,900.00	0.00	0.00	(1,900.00)	(100.00)	0.00	0.00
591-556-813.000	Water Treatment	50,473.79	46,712.65	68,633.00	59,559.65	57,109.00	(11,524.00)	(16.79)	40,420.00	40,405.00
591-556-818.000	Profess & Contract Services	67,149.75	26,173.70	76,240.00	21,328.86	118,440.00	42,200.00	55.35	57,400.00	57,400.00
591-556-818.001	P&c Services General	18,062.73	14,663.39	17,000.00	16,071.71	15,000.00	(2,000.00)	(11.76)	15,000.00	15,000.00
591-556-818.275	Wellhead Protection	20,887.11	71,814.09	36,814.00	990.00	5,000.00	(31,814.00)	(86.42)	2,500.00	2,500.00
591-556-818.500	Meter Reading P & C	8,158.50	819.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00
591-556-826.000	Legal	5,900.75	3,418.40	4,800.00	960.00	4,800.00	0.00	0.00	4,800.00	4,800.00
591-556-828.000	Membership & Dues	945.00	1,782.50	850.00	850.00	1,010.00	160.00	18.82	1,275.00	1,010.00
591-556-850.000	Water Samples	24,362.31	14,803.80	30,716.00	7,870.00	20,000.00	(10,716.00)	(34.89)	25,000.00	25,000.00
591-556-851.000	Radio Maint	13,157.08	21,440.40	35,000.00	25,942.62	57,500.00	22,500.00	64.29	36,500.00	25,000.00
591-556-853.000	Telephone	7,588.51	7,763.99	7,220.00	6,067.52	7,000.00	(220.00)	(3.05)	7,000.00	7,000.00
591-556-853.100	Telephone-Miss Dig	0.00	0.00	300.00	0.00	0.00	(300.00)	(100.00)	0.00	0.00
591-556-860.000	Mileage	0.00	0.00	0.00	0.00	500.00	500.00	0.00	500.00	500.00
591-556-863.000	Auto & Truck Maintenance	6,613.10	6,010.86	17,100.00	4,386.34	9,500.00	(7,600.00)	(44.44)	9,500.00	9,500.00
591-556-900.000	Printing & Advertising	3,926.44	3,024.60	5,000.00	2,036.80	4,000.00	(1,000.00)	(20.00)	4,000.00	4,000.00
591-556-910.000	Insurance & Bonds	18,821.06	19,870.86	20,000.00	34,257.35	20,000.00	0.00	0.00	20,000.00	20,000.00
591-556-921.001	Electric-Pump Houses	262,040.53	257,493.79	310,850.00	221,368.99	275,000.00	(35,850.00)	(11.53)	275,000.00	275,000.00
591-556-923.000	Heat	19,950.04	14,924.80	23,000.00	11,367.01	20,000.00	(3,000.00)	(13.04)	20,000.00	20,000.00
591-556-931.000	Building & Grounds Maintenance	13,193.05	6,183.60	10,000.00	9,378.03	38,000.00	28,000.00	280.00	5,000.00	5,000.00
591-556-933.000	Equipment Maint	17,473.12	20,766.96	37,750.00	11,732.31	15,000.00	(22,750.00)	(60.26)	15,000.00	15,000.00
591-556-933.002	Repairs & Maint-Water Mains	54,430.41	23,227.61	149,850.00	76,218.80	266,000.00	116,150.00	77.51	62,700.00	60,900.00
591-556-933.003	Repairs & Maint Pumps	1,596.45	28,708.75	400,000.00	275.00	125,000.00	(275,000.00)	(68.75)	165,000.00	45,000.00
591-556-933.004	Repairs & Maint Meters	487.66	838.70	950.00	260.00	500.00	(450.00)	(47.37)	500.00	500.00
591-556-943.000	Equipment Rental	1,083.39	0.00	950.00	123.57	950.00	0.00	0.00	950.00	950.00
591-556-957.000	Miscellaneous	1,159.22	857.72	2,375.00	713.10	1,500.00	(875.00)	(36.84)	1,500.00	1,500.00
591-556-958.000	Conferences And Workshops	5,872.70	2,074.19	5,700.00	2,825.63	5,700.00	0.00	0.00	5,700.00	5,700.00
591-556-964.000	Refunds & Rebates	350.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
591-556-964.001	Refunds - General	0.00	304.00	9,025.00	0.00	1,000.00	(8,025.00)	(88.92)	1,000.00	1,000.00
591-556-968.000	Depreciation	1,381,585.41	1,353,193.59	1,200,000.00	0.00	1,363,000.00	163,000.00	13.58	1,363,000.00	1,363,000.00
591-556-974.000	Land Improvement	0.00	0.00	6,769.00	0.00	2,500.00	(4,269.00)	(63.07)	4,800.00	4,800.00
591-556-980.000	Equipment	0.20	5,189.26	20,500.00	2,958.83	2,500.00	(18,000.00)	(87.80)	2,500.00	2,500.00
591-556-980.001	Dwrf	1,125.60	0.00	5,000.00	0.00	0.00	(5,000.00)	(100.00)	0.00	0.00
591-556-980.002	Equipment Meters	104,593.72	140,315.00	16,000.00	15,590.00	55,000.00	39,000.00	243.75	25,848.00	15,000.00
591-556-980.003	Clarkston Meadows Water Project	5,026.38	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
591-556-980.300	Equip-Safety Reg	4,331.56	3,917.01	7,000.00	1,853.87	4,000.00	(3,000.00)	(42.86)	4,000.00	4,000.00
591-556-995.000	Interest Expense	402,117.52	455,584.69	360,691.00	360,691.26	339,296.00	(21,395.00)	(5.93)	317,281.00	294,947.00
591-556-995.850	Paying Agent Fee	225.00	225.00	0.00	112.50	225.00	225.00	0.00	225.00	225.00
591-556-999.101	Transfer TO General Fund	69,999.96	69,999.96	70,000.00	64,166.63	70,000.00	0.00	0.00	70,000.00	70,000.00
Total Operating Costs		2,641,243.43	2,668,896.54	3,027,983.00	1,014,393.49	2,983,919.00	(44,064.00)	(1.46)	2,639,786.00	2,480,205.00
TOTAL APPROPRIATIONS		3,487,341.12	3,434,310.64	3,713,067.00	1,650,008.89	3,674,030.00	(39,037.00)	(1.05)	3,345,975.00	3,204,255.00
NET OF REVENUES/APPROPRIATIONS - FUND 591		(965,827.15)	(578,104.07)	(726,864.50)	1,069,744.29	(376,202.00)	350,662.50	(48.24)	319,727.00	903,216.00
BEGINNING FUND BALANCE		#####	#####	27,039,352.93	27,039,352.93	26,312,488.43			#####	#####
ENDING FUND BALANCE		#####	#####	26,312,488.43	28,109,097.22	25,936,286.43			#####	#####
FUND BAL. AS % BDGT		1095.1%	946.7%	881.1%	1033.5%	786.5%			716.3%	661.2%